

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Tuesday January 10 1984

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Texaco moves to plug its oil drain, Page 15

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## NEWS SUMMARY

### GENERAL

#### Tunisia accuses Libya of sabotage

Tunisian Premier Mohammed M'Zali accused a Libyan commando group of sabotaging an Algeria-Tunisia oil pipeline on Saturday night. He said the line was breached 860 km (537 miles) south of Tunis, and two kilometres inside the Libyan border.

#### Jordan MPs act

Jordan's parliament, suspended more than nine years ago when an Arab summit declared the PLO the sole representative of Palestinians, met yesterday and endorsed a constitutional amendment to allow the election of new members to fill vacancies. Page 14

#### Zhao meets Reagan

Chinese Premier Zhao Ziyang is to meet President Ronald Reagan in Washington today. Page 2

#### Hawke for China

Australian Premier Bob Hawke is expected to visit China next month, probably from February 8 to 11.

#### French soldier killed

A French paratrooper was killed and another wounded when Beirut gunmen fired a rocket-propelled grenade at an observation post. A bomb also exploded near French headquarters. Lebanon security plan, Page 3

#### Nuclear accord

Britain, France, West Germany, Italy and Belgium are to sign an accord for the exchange of expertise in fast-breeder nuclear reactors in Paris today. Page 14

#### Soviet pipe doubts

Western diplomats doubt whether the Soviet Union's gas pipeline from Siberia is working, believing that only one of 41 compressor stations is in operation.

#### Danes vote today

Denmark has a general election today and the Conservatives, leaders of the four-party coalition, are expected to win more seats, but the coalition may fail to gain an absolute majority. Background Page 14

#### Berlin rail takeover

West Berlin took over from East Germany the running of the city's loss-making S-Bahn railway system, and cut services to 21 km (13 miles) of the 76 km operating, until Sunday.

#### Doctor must pay

A Karlsruhe, West Germany, court ruled that a doctor must pay for the upbringing of a handicapped child because he gave the mother misleading advice that led her to go ahead with the birth.

#### Invincible repairs

Repairs start today in Singapore on British aircraft carrier Invincible, which was refitted dry-docking in Australia in case it carried nuclear weapons. A propeller shaft bearing needs replacing.

#### Surinam PM out

Surinam's state news agency said military leader Desi Bouterse had secured the resignation of Premier Errol Albin and his Cabinet - the fourth Cabinet to fall since the army coup in 1980.

### BUSINESS

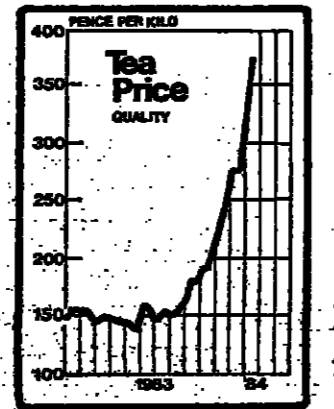
#### EEC farm plan 'close to collapse'

EEC agriculture ministers last night agreed to a series of talks to reform the Common Agricultural Policy. Mr Poul Dalsgaard, Agriculture Commissioner, said the CAP was on the edge of a total collapse that might bring down the Community. Page 7

DOLLAR rose to DM 2.8285 (from DM 2.81), FF 8.6375 (FF 8.5725), SwFr 2.251 (SwFr 2.239) and Y233.3 (Y232.265). Its Bank of England trade weighting moved from 131.3 to a record 132. In New York it closed at DM 2.8435, SwFr 2.264, Y233.7 and FF 8.6725. Page 33

STERLING fell 65 points to \$1.4905 and to Y327 (Y327.5), but rose to DM 3.965 (DM 3.955), FF 12.09 (FF 12.075), and SwFr 3.155 (SwFr 3.150). Its trade weighting was unchanged from Friday's 81.7. In New York it closed at \$1.5025. Page 33

GOLD fell \$8.25 in London to \$366.875, its lowest closing level since August 1982. In Frankfurt it dropped \$19 to \$365.25, and in Zurich it fell \$9.5 to \$365.75. In New York, the Comex January settlement was \$365.9 (\$367.5). Page 32



TEA prices set records again at the London weekly auction, with quality teas gaining an average of 45p at 23.75p (\$3.25) a kilo. Kenyan best reached £3.85. Page 32

LONDON: FT Industrial Ordinary index rose 5.7 to a record 900. Government securities showed modest rises. Report, Page 27. FT Share Information Service, Pages 28, 29.

WALL STREET: Dow Jones industrial average closed 0.42 down at 1,268.22. Page 5. Fullshare prices, Pages 24-25.

TOKYO: Nikkei Dow index was up 11.36 at a record 19,053.5, and the Stock Exchange index gained 79.14 at 750.31. Report Page 23. Leading prices, other exchanges, Page 26.

DIAMOND sales were boosted by strong Christmas demand in the U.S., and world 1983 sales recovered to \$1.6bn from \$1.28bn in 1982. Page 14. Details, Page 21

INDONESIA's draft budget proposes a 24.1 per cent increase in expenditure, at \$20.1bn, with domestic fuel subsidies taking \$1.4bn, and a 15 per cent pay rise for soldiers and civil servants to combat corruption. Page 3

CRUDE PALM OIL prices reached a record 2,058 ringgits (\$870) on the Kuala Lumpur commodities exchange.

PLANS for a private-sector £1.5bn (\$2.1bn) North Sea gas-gathering pipeline have been dropped because of lack of oil industry support.

BURGAN BANK of Kuwait is raising Kuwaiti dinars 98m (\$334m), by instalments over nine months, by the country's rights issue. Page 16

BULL, the French state-owned computer group and Philips, the Dutch electronics group, are negotiating to jointly develop a "smart card" with built-in memory for cashless paying. Page 15

CADBURY SCHWEPPE'S of the UK is to sell soft drinks in Japan under a franchise deal with Sumitomo subsidiary Asahi Breweries. Page 15



## Bundesbank intervenes as \$ surges on

BY PHILIP STEPHENS IN LONDON

THE DOLLAR's sharp surge on foreign exchange markets yesterday, prompting the year's first determined intervention from the West German Bundesbank in an attempt to slow the rise.

European central bankers, however, reaffirmed that they were not planning concerted action in foreign exchange markets or through higher interest rates to stem the dollar's rise, according to officials attending their monthly meeting in Basle.

The dollar rose to record levels against sterling, the French franc, the Italian lira and several other European currencies. It closed in New York at a 10-year high of DM 2.84375, more than 2 pennings up on Friday, having closed in London at DM 2.8285. Its trade-weighted index, as measured by the Bank of

England, reached a record 132, up from 131.5.

Sharkey closed at a record low in New York of \$1.3925, having lost 65 points in London to close at \$1.4905.

The pound, which benefited from small Bank of England dollar sales, remained relatively strong against other European currencies, and its trade-weighted index closed unchanged at 81.7.

Foreign exchange dealers said the strong recovery in the U.S., which was reflected in the fall in the December unemployment rate, and sentiment that there is little scope for a fall in U.S. interest rates, were still underpinning the dollar.

The Bundesbank, which last week kept a low profile on foreign exchanges, sold upwards of \$350m

yesterday in an attempt to restore order to the market.

It also took the unusual step of announcing that it was selling dollars, and operated on both the spot and forward markets.

European monetary officials said the intervention did not mark a major policy switch by the Bundesbank, but rather a return to the tactics employed in mid-December, designed to deter the market from pushing up the dollar too quickly.

"The Bundesbank is aware that it can not stand against the basic trend, but it can smooth out erratic fluctuations," the foreign exchange manager of a leading West German bank in Frankfurt said.

The UK treasurer of a major U.S. bank also voiced doubts that the Bundesbank could have a significant long-term impact on the mar-

ket, particularly since trading had returned to a period of strong activity after the Christmas lull.

Only "concerted action on a global basis, including moves on interest rates" could reverse the trend, he said.

In Basle, however, officials said they saw little prospect of any concerted action unless the U.S. Federal Reserve reversed its policy of letting the markets decide the dollar's rate.

The U.S. central bank is thought to have made token dollar sales in recent days but there has been no sign of any change in its basic policy of non-intervention.

The central bankers reiterated their fears that there could be an uncontrolled slide in the dollar's value later this year, which could lead to renewed turbulence

## Two major links for stockbroker advance UK market shake-up

BY JOHN MOORE, CITY CORRESPONDENT, IN LONDON

CHARTER Consolidated, the British industrial and mining group, yesterday disclosed that it was to take a 29.9 per cent shareholding in Rowe & Pitman, the London stockbroker, for £18.2m (\$22.7m) in an

Buyer	Firm	Cost	Date
Rowe & Pitman	Rowe & Pitman	£18.2m	11/83
Rowe & Pitman	Rowe & Pitman	£18.2m	11/83
Rowe & Pitman	Rowe & Pitman	£18.2m	11/83
Rowe & Pitman	Rowe & Pitman	£18.2m	11/83
Rowe & Pitman	Rowe & Pitman	£18.2m	11/83

vestment in Rowe & Pitman we regard as a participatory rather than a passive investment. But I am doubtful of taking over entirely what is essentially a people's business. This is one of the things we wanted to do to develop our own financial services activities."

Talks between both sides, after an approach to Rowe & Pitman from Charter, took place seriously in the two weeks before Christmas. Mr Peter Wilmot-Sitwell, senior partner of Rowe & Pitman, said: "I felt we were under-capitalised as a firm and we have been looking for a perfect partner for some time. Charter Consolidated, we have known for a long time. They are clients of ours."

Rowe & Pitman has held talks with 30 prospective partners over the last few months but finally decided to link its 37-partner business with Charter.

Rowe & Pitman is one of the 10 largest stockbrokers in London. According to a recent private survey, it accounts for 18 per cent of all foreign equity commissions handled by UK stockbroking firms for institutions with foreign portfolios, second only to Vickers de Costa, which accounts for 26 per cent. Among its private client list, it is reported to handle stock-market dealings for the British royal family.

Mr Neil Clarke, deputy chairman and chief executive of Charter Consolidated, said last night: "Our in-

## Bankers visit Lagos for trade debt talks

BY MICHAEL HOLMAN IN LAGOS AND QUENTIN PEEL IN LONDON

A TEAM of bankers advising the Nigerian Government on the refinancing of the country's \$5bn trade arrears was due in Lagos last night for the first round of talks since the military regime took power on New Year's Eve.

The so-called troika of merchant banks - S. G. Warburg, Lazard Freres and Lehman Bros Kuhn Loeb - was first appointed by the deposed government of President Shehu Shagari but has continued its role as adviser to the Nigerian Ministry of Finance.

The purpose of the visit is to collect further financial information from the Government for the continuing negotiations with major suppliers and export credit agencies on how to repay the outstanding trade payments.

Western bankers in Lagos welcomed news of the visit as further evidence that the new regime under General Muhammadu Buhari was pushing ahead as speedily as possible with efforts to conclude the interrelated talks involving the International Monetary Fund (IMF), the World Bank, export credit agen-

## Paris cuts 2,000 coal jobs

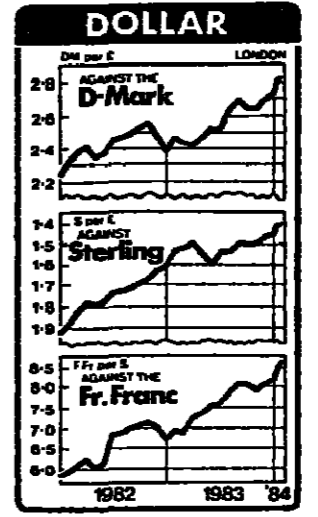
By David Housego in Paris

THE FRENCH coal mining industry yesterday announced its first large-scale redundancies as M Pierre Mauroy, the Prime Minister, began talks with union leaders to prepare the ground for substantial further layoffs in other ailing sectors of French industry.

The announcement that 2,000 jobs would be shed in the old mining area of the Nord-Pas de Calais was made by the local management to an extraordinary meeting of the works council. It represents a quarter of the jobs the French coal industry is expected to lose this year, although until now the Government has fought shy of disclosing details. The redundancies come in a region of which M Mauroy is the accepted political boss.

M Mauroy yesterday saw M Henri Krasucki, head of the Communist-led CGT union - the largest in the country - and M Edmond Maire, the leader of the Socialist-led CGT union.

Continued on Page 14  
Redundancies inevitable at steel group, Page 7



The foreign exchanges appear to have shrugged off for the moment at least predictions that the U.S. currency will fall later this year. Money markets, Page 33; Lex, Page 14

## Tokyo and London shares pass new milestones

By Michael Morgan in London and Our Financial Staff

THE record-breaking surge in world stock markets continued apace yesterday and its strength took market indices through important psychological barriers in London and Tokyo.

In continental Europe some bourse indicators made their by now regular visit to new peaks before investors took a pause to consider the outlook for the dollar, which reached record highs against the French franc, the Italian lira and sterling during the day.

Wall Street, whose recent rise has been underpinning records elsewhere, turned higher again before slipping back. The Dow Jones industrial average, which has advanced in the last three sessions, was up to around 1,290 on one stage compared with its best ever close of 1,287.20 achieved on November 9. It closed 0.42 down at 1,286.22.

In London, the Financial Times Industrial Ordinary index closed up 5.7 at a record 800 with investors encouraged by the rising tide of confidence on international markets and optimistic forecasts for almost every sector of UK industry.

Wall Street, whose recent rise has been underpinning records elsewhere, turned higher again before slipping back. The Dow Jones industrial average, which has advanced in the last three sessions, was up to around 1,290 on one stage compared with its best ever close of 1,287.20 achieved on November 9. It closed 0.42 down at 1,286.22.

In the last nine days, the average has registered eight new highs. However, trading volume in Tokyo yesterday showed a sharp decline from last Friday's level, which might indicate that investors are now becoming concerned about the market outlook.

Elsewhere in the Far East, Singapore saw a record close with the Straits Times index up 5.63 to 1,033.55. In Australia, the All Ordinaries and All Industrial indices were both at peaks.

In Europe, where traditional new year rallies began rather earlier than usual in some centres, investors remained generally satisfied with recent market developments.

There is still considerable new year liquidity - the result of coupon interest on government bonds - while in a number of centres, investors are seen to be switching money back into their domestic markets.

An early advance in Frankfurt took the Commerzbank index up 1.80 to a new high of 1,065.40, while the FAZ index also peaked at 359.96, up 1.05 on the day.

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AMERICAN NEWS

Contadora group agrees on Central America peace proposal

BY OUR FOREIGN STAFF

FOREIGN MINISTERS of nine Latin American countries have agreed on a plan to reduce tension in Central America. The agreement, reached late on Sunday in Panama City, involves the four nations of the Contadora group, Colombia, Mexico, Panama and Venezuela who a year ago sought to promote a peace plan for the region, and the five countries directly affected by the conflict there—Costa Rica, Nicaragua, Honduras, El Salvador and Guatemala.

Ronald Reagan's bipartisan Commission on Central America, headed by former Secretary of State, Dr Henry Kissinger, is due to publish its findings. The Contadora agreement calls for the establishment of an inventory of arms, military installations and military personnel in each Central American country. In addition, a census of foreign advisers and foreign military personnel would be compiled with a view to their eventual elimination. The plan calls for the identification and eradication of "irregular

forces" who take part in destabilisation actions against one government on the territory of another state. This is a considerable dilution of the original 21-point plan. One of the principal elements of this was that all foreign military troops and advisers be withdrawn from the region. Sunday's agreement is seen as only a preliminary step towards the latter.

It clearly reflects strong American pressure on U.S. allies among the nine countries concerned to ensure that the U.S. retains a military presence in the region. The only real satisfaction for the left-wing Sandinista regime in Nicaragua is the agreement to curb the activity of counter-revolutionary forces operating from Honduras and Costa Rica. Sunday's agreement, however, ignores the Nicaraguan desire to establish a series of mutual non-aggression pacts within the region. But it does propose to establish improved communication between the governments of the region to prevent and resolve incidents. It further calls for aid to the

many refugees who have been created by the increased fighting in the past three years. To implement the plan, three commissions are to be set up by the end of January to cover security, political and socio-economic issues. The two-person commissions are the most positive sign of action for Sunday's agreement is not binding on the respective states and there is no agreed framework for ensuring compliance. It is seen at best as a holding operation while the Contadora group continues its

efforts, principally geared to gain U.S. backing for their peace initiative. Throughout the year-long existence of the Contadora group, the Reagan Administration has never given more than lukewarm support. The Contadora group could be revitalised when the new Venezuelan President, Sr Jaime Lusinchi, takes office next month. He is pledged to be more active and his close aides are anxious that Argentina be involved as a new partner to provide greater diplomatic muscle.

Chinese premier's U.S. visit boosts hopes for entente

BY STEWART FLEMING IN WASHINGTON

ZHAO ZIYANG, the Chinese Prime Minister, is due to meet President Ronald Reagan today in what officials on both sides see as another important step in the improvement of diplomatic relations begun in 1982. The last senior official to visit the U.S. was Deng Xiaoping, China's leader, in 1979. The Prime Minister's visit will help to clear the ground for President Ronald Reagan's planned trip to China in April, a high priority in the White House because of the boost it is expected to give to the President's re-election campaign. Mr Reagan is expected to announce later this month that he will seek re-election.

Zhao's visit is the high point so far in the warming of Sino-U.S. relations which started when the Reagan Administration agreed in 1982 to temper its support for Taiwan and gradually reduce arms sales to the nationalist island. Full diplomatic relations were established between the U.S. and China with an agreement reached during the Carter Administration which came into effect in January, 1979. But Mr Reagan's anti-communist rhetoric and the Administration's support for Taiwan brought an initial cooling. Taiwan remains a source of diplomatic tension, with the Chinese complaining that the U.S. is not living up to its commitments not to increase either the quantity or the quality of arms it sells there. However, before leaving Peking, Zhao made it clear that the Chinese Government wanted to avoid exacerbating the strains over this issue. He said he would not press for an immediate end to U.S. arms sales, but he is expected to press the Administration to reaffirm its pledge not to increase sales.

During his talks this week, Prime Minister Zhao is expected to sign an agreement with the U.S. on industrial co-operation. The two countries are said to be making progress on a treaty to define the rights of investors in each country, developments which underline the importance China attaches to tapping Western capital and technology to help with its economic modernisation programme. The Chinese are thought to be concerned, however, about U.S. reluctance to support a major increase in the capital of the International Development Association (IDA), the World Bank's soft loan arm, from which China hopes to draw substantial sums of cheap finance.

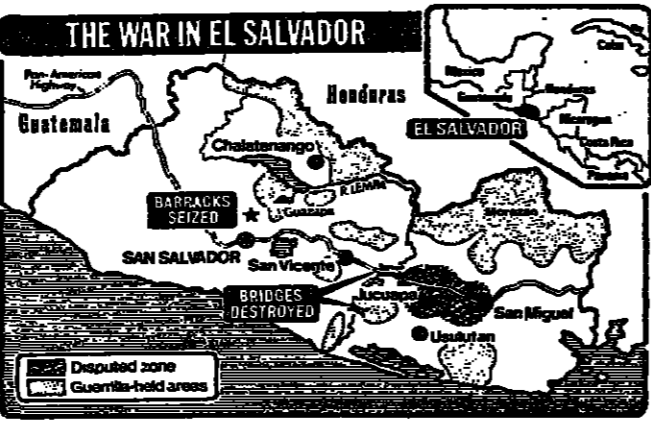
The U.S. is likely to explore ways of persuading China to bring its influence to bear on North Korea in a bid to reduce tension on the peninsula following the Sangon bombings in which 17 South Korean officials were killed. Western banks were signed on December 30. The deal originally due to be signed on December 22, was finally completed after other banks agreed to take over debts owed to the Swiss-based Trade Development Bank recently bought by American Express. The U.S. Treasury, caused a last-minute hitch by refusing permission to American Express to participate in the rescheduling because of the U.S. economic embargo on Cuba, Sr Rodrigo said. For the 1983-88 official rescheduling, Cuba still has to finalise negotiations with West Germany and Italy.

Guerrillas gain in cat and mouse conflict

BY TIM COONE IN MANAGUA AND HUGH O'SHAUGHNESSY IN LONDON

DESPITE THE prospect of greatly increased U.S. aid which is expected to be recommended by Dr Henry Kissinger when he presents the report of his commission on Central America to President Reagan tomorrow, the year has started badly for the Salvadorean army. The destruction of the strategic Cascajan bridge over the Lempa River and the seizure of the El Paraiso barracks of the fourth infantry brigade in Northern El Salvador have again shown the growing military capability of the left-wing FMLN guerrillas.

It has not spent disaster yet however. The war has plodded on for four years, and despite major victories claimed by both sides, neither the army nor the guerrilla force has yet managed to gain the decisive edge. But the gradual build-up of army strength by a further 8,000 troops add to the existing 25,000, and recent command reshuffles have enabled a touch of cautious optimism to enter Government statements in recent weeks. Shows of confidence cannot however hide the slow but inexorable advance of the guerrillas. These latest successes and the development of a new military front in the Usulután and San Miguel areas highlights the FMLN's ability to maintain the military initiative. An army spokesman admitted: "We have a shortage of helicopters and radios. We are confident we will win, but it really all depends upon the Americans. We are short of resources and the guerrillas have the advantage of surprise."



Two of us then, but you can see now we have a lot of support." Further attempts to re-organise the command structure of the army took place in December, with over 20 high-level changes to try to bury the "nine-to-five" mentality of some commanders. Much attention has been focused on Lt-Col Domingo Monterrosa, a dynamic U.S.-trained officer who maintains regular and easy-going contact with many of the lower ranks. He is now commander of 3,000 troops of the third infantry brigade in San Miguel and his strategy is constant pursuit of the guerrillas. After some initial successes however, the brigade's ability to maintain momentum is seriously in doubt. El Salvador's defence spending for 1984 will reach \$214m, 25 per cent of its tightly-stretched budget. This is to be

supplemented by \$86m in U.S. military aid, but over 80 per cent of this is to be spent on training and supplies of spare parts and ammunition. Little will be left over for equipment improvements. Aid increases will be contingent on a clean-up of the notorious "death squads". The death squads have claimed between 25,000 and 40,000 victims over the past few years. Under heavy U.S. pressure, two of their principal organisers, Lt-Col Aristides Márquez and Maj José Ricardo Pozo, were sent to Government posts abroad last week. The intense pressure from Washington on the Salvadorean forces to improve their conduct is producing political strains. Senior officers resent what they see as foreign interference in Salvadorean affairs, but realise bitterly that they are vitally dependent on continuing U.S.

assistance. This assistance could become all the more important if the Reagan Administration accepts the recommendations for greater expenditure on military aid from the Kissinger commission. In the longer term, a more fundamental and serious problem faces the Government—the possibility that the army will become demoralised and lose the will to fight. Most army conscripts are press-ganged into service. One soldier, captured by the FMLN this week, complained of officers being evacuated by helicopter from difficult battles leaving the troops to face the guerrillas alone. This tends to end in surrender, with further arms hauls for the guerrillas. A Western military expert in the region said that the new "hunter" battalions formed to keep pressure on the guerrillas were operating in units as big as 50 to 100. "They don't have the trained people in the lower ranks to get into the guerrillas and beat them at their own game," he said. For its part, the FMLN general command announced on New Year's Day that it would not recognise the elections President Alvarez Magaña in March and added that it would be unveiling this month a new proposal for a political solution. The war continues as a cat and mouse affair. Most observers agree that the army has sufficient strength to hold on to the main cities and the West of the country for another year at least. But the political will to fight the guerrillas may crumble first.

Debt will dominate Quito summit

By Hugh O'Shaughnessy

AN EASING of conditions for servicing the Latin American region's \$310bn foreign debt and a reduction of the tariff and non-tariff barriers to exports are the principal demands likely to be made at the Latin American economic summit which convenes in Quito, the capital of Ecuador, today.

The meeting is being attended by the Presidents of Costa Rica, Colombia, the Dominican Republic and Ecuador and senior Ministers from other countries of the region. It was called as a consequence of the meeting convened last September in Caracas by the United Nations Economic Commission for Latin America (ECLA) and SELA, the Latin American Economic System, to discuss the region's financial crisis and the possibility of a Latin American debtors' club.

Mr Sebastián Alegret, secretary of SELA, declared on Sunday that the region was unable to pay its foreign debt while the developed countries maintained high interest rates and the region's exports were stagnant. According to preliminary figures from ECLA, the region's gross national product fell last year by 3.3 per cent, the worst result for several decades.

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Cuba optimistic on debt

BY REGINALD DALE IN HAVANA

CUBA is optimistic that it can reschedule its \$12m (\$365m) of official and commercial debt that falls due in 1984 when negotiations begin later this year, according to Sr Jose Julio Rodriguez, vice-president of the Banco Nacional de Cuba, the country's Central Bank. The one obstacle that remains before new talks can start is completion of the government-to-government negotiations under the umbrella of last March's general agreement to reschedule the country's pesos \$44m official debt that fell due in 1982-83. An agreement rescheduling the pesos 166m 1982-1983 commercial debt to

Western banks was signed on December 30. The deal originally due to be signed on December 22, was finally completed after other banks agreed to take over debts owed to the Swiss-based Trade Development Bank recently bought by American Express. The U.S. Treasury, caused a last-minute hitch by refusing permission to American Express to participate in the rescheduling because of the U.S. economic embargo on Cuba, Sr Rodrigo said. For the 1983-88 official rescheduling, Cuba still has to finalise negotiations with West Germany and Italy.

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OVERSEAS NEWS

# Oil pipeline to Tunisia 'blasted by Libyan commandos'

By Francis Giles in Tunis

A PIPELINE carrying oil from Algeria to Tunisia was blown up by a four-man Libyan commando group last Saturday night, Mr Mohammed M'Zali, the Tunisian Prime Minister, said yesterday.

The premier also disclosed that all police weapons except pistols had been called in for checking shortly before the outbreak of rioting over food price increases which cost the lives of over 100 people. The price rises were rescinded on Friday.

Mr M'Zali said the oil pipeline had been sabotaged at Guelb el Ans, 800 kilometres south of Tunis, but just two kilometres from the Libyan border. Some 4,000 tonnes of crude escaped before workers were able to repair the damage.

The Prime Minister said the fact that the blast had occurred 48 hours after law and order had been substantially restored in the country raised many questions. He confirmed that two advisers of Col Gaddafi, the Libyan leader, had flown to Tunis for talks last Wednesday. Col Gaddafi yesterday denied any Libyan involvement in the pipeline sabotage.

Mr M'Zali said that he had personally telephoned Mr Driss Guiga, the former Minister of the Interior, with orders to deploy troops in Tunis last Tuesday, who was dismissed

# Lebanon security plan hangs in balance

By Nora Soutany in Beirut

A PLAN aimed at halting the fighting in the Chouf mountains and in Beirut's southern suburbs hung in the balance yesterday following a meeting in Riyadh of the Saudi, Lebanese and Syrian Foreign Ministers.

Fighting which erupted again between the Lebanese army and Druze militia, died down yesterday. At the weekend it had again reached crisis proportions.

There was no statement at the end of the talks between the Foreign Ministers.

Each met separately with King Fahd of Saudi Arabia on Sunday in the presence of Prince Saud Al Faisal, the Saudi Foreign Minister.

Our correspondents in Cairo writes: Sir Geoffrey Howe will today be urged to put Britain's support behind moves by moderate Arab states to resolve the Palestinian issue when he meets President Hosni Mubarak in Cairo.

Yesterday, Sir Geoffrey held talks with Mr Kamal Hassan Ali, the Egyptian Foreign Minister, who said that he hoped Britain would use its influence in the EEC to support the latest diplomatic initiatives in the region, following the December 22 visit to Cairo of Mr Yassir Arafat, the PLO chairman.

Egypt, which is trying to bring Mr Arafat and King Hussein of Jordan together, wants Britain to put pressure on the U.S. to open a dialogue with the "moderate" wing of the PLO.

At the same time, the Egyptians are using all available diplomatic channels to convey their anger at Israel's recent moves to extend its legal system to the occupied West Bank and Gaza, which Cairo sees as *de facto* annexation.

Reuter reports from Paris: Mr Arafat arrived in Algiers yesterday from Tunis, the Algerian news agency APS, received in Paris, reported.

Palestinians in Tunis said Mr Arafat was expected to meet senior Algerian officials and about 1,100 prisoners released by Israel in a prisoner exchange last October. He is also likely to meet Chadli Benjedid, the Algerian President.

# Politics key to Jordan's economic future

By Rami G. Khouri in Amman

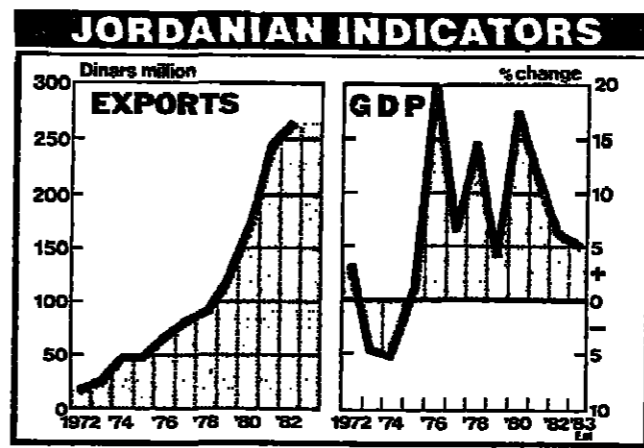
A SUSTAINED economic slowdown in Jordan during the past 18 months may soon make its mark in the political arena, at a time when the country and its leader, King Hussein, return to the centre stage of Middle Eastern diplomacy.

For the past decade, Jordan has experienced an annual average real growth rate of nearly 10 per cent, an impressive performance for a country without oil, with limited natural resources, on the edge of the Arabian desert and in the eye of the Arab-Israeli storm.

This growth can be traced almost entirely to the large inflows of cash that worked their way into Jordan from the Arab oil states, via official budget grants, soft loans, remittances from Jordanians and Palestinians working in the oil economies and the export of Jordanian goods and services.

The drop in Arab oil revenues during the past year eventually had to be felt and the feeling has been uncomfortable. Along with a sharp reduction in Arab grants and budget support, Jordan has also suffered from a series of other simultaneous economic blows.

They include the virtual disappearance of the lucrative export market in neighbouring Iraq and an end to generous Iraqi bilateral financial support due to Iraq's own fiscal problems; four years of flat earnings from the export of Jordanian phosphates, worth \$160m (£106m) last year, a levelling-off in remittances from workers in the Gulf; and the likelihood that a dry winter may signal the start of another



drought of several years' duration, which would aggravate Jordan's already serious food imbalance.

In the past Jordan could always offset problems in one or two of these areas by developing new sources of aid or trade revenue. Having all its main sources of revenue affected simultaneously has been a sobering experience and the new national budget for 1984 indicates that belt-tightening is the order of the day.

The \$2.15bn budget represents no growth in real terms over last year's budget, and was designed, according to Mr Salem Masa'deh, the Finance Minister, to curb expenditure and encourage self-reliance.

The budget anticipates budget support grants from the Arab oil producers of \$512m. This compares with the \$600m received last year, and is a far cry from the \$1.25bn the oil producers pledged to Jordan annually at the 1978 Baghdad summit, of which nearly \$1bn a year was paid between 1979 and 1982.

Given that the budget equals over half the Gross Domestic Product of Jordan, a drop in revenues quickly sends ripples of recession throughout the economy. Officials estimate economic growth in 1983 at about 5 per cent in real terms.

The 1984 capital development budget has been pruned where possible, mainly by postponing the start of some projects that were still in the pre-contract phase. All projects already started are to continue and work on new projects this year will mainly include feasibility studies or preparation of technical documents.

On the positive side, Jordan has used the money available in the past decade to put in place almost all of the large new infrastructural projects it required. It has also established or expanded several large industries that export phosphate and potash, and invested heavily in intensive farming in the Jordan valley. These schemes are starting to bring in substantial export revenues, which in 1984 should reach almost \$500m.

While workers' remittances have stabilised at just over \$1bn after growing three-fold in the past six years, they are likely to remain at roughly this level because the demand for skilled Jordanian and Palestinian workers in the Gulf is expected to remain firm.

The enormous trade deficit of \$2.7bn last year remains stubbornly chronic, but an anticipated small deficit on the current account of the balance of payments is not a major problem. Jordan has healthy and stable official reserves of \$1.2bn and good creditworthiness in the international capital markets.

Dr Mohammad Said Nabulsi, the Central Bank governor, noted recently that while Jordan's foreign debt increased by about 20 per cent in 1983 to reach \$1.36bn plus another \$570m in Government-guaranteed private foreign debt, the debt servicing ratio remains manageable and compares well with most other developing countries.

One encouraging sign is the possibility of tapping domestic oil resources. Test wells in the Eastern desert have indicated the presence of commercial quantities of low-sulphur oil, and Jordan now may be able

to meet its own petroleum needs from local resources.

This would be a considerable fillip to the balance of payments, considering that Jordan spent \$624m last year on oil imports from Saudi Arabia, a bill larger than its total export revenue.

The political implications of the slowdown are harder to measure. Certainly, the end of the easy-money years and the start of an era of more careful Government spending requiring some sacrifices will provoke calls for more direct popular participation in the making of economic decisions.

Furthermore, the return to lower growth rates will signal the end of the fascination that so many people have displayed for the accumulation of consumer products. A population less preoccupied with material things is likely to turn its attention to other areas.

The high level of education, literacy and politicisation of both Jordanians and the country's Palestinians—suggests that politics may replace economics as a focus of life for the rest of the decade.

At a time when King Hussein and his people are contemplating assuming the most important political role they have been asked to play in a decade—holding the hand of the Palestine Liberation Organisation and testing the credibility of the peace plan charted for them by U.S. President Ronald Reagan—they are well aware that Jordan today is more vulnerable to economic pressures and constraints than it has been in the past 10 years.

# Sri Lanka party refuses to attend 10-day talks

THE EFFORTS of President Junius Jayewardene of Sri Lanka, allied to Indian diplomacy, have succeeded in bringing seven Sri Lankan parties to a 10-day conference which opens today, writes Mervyn de Silva in Colombo.

But the success was clouded by an eleven-hour decision by the conservative SLFP party not to attend the talks. A few days ago, President Jayewardene rejected a request by an SLFP delegation for the restoration of civic rights to the party's leader, the former Prime Minister, Mrs Sirimavo Bandaranaike.

Bahrain move

A Bahrain-based Agence France Presse news agency reporter, Mrs Sophie Shehab, has been asked to leave the island in a demonstration of the growing political solidarity among Gulf Co-operation Council states, writes Mary Frings from Bahrain. The action follows a Kuwaiti complaint over her coverage of the December 12 bomb incidents there.

# Indonesia wants to increase debt service payments

By Chris Sherwell in Jakarta

INCREASES in debt service payments and domestic fuel prices, a pay rise for the military and civil service and only a marginal increase in real development spending are in prospect for Indonesia, Asia's largest oil and gas exporter, under a draft budget presented to parliament by President Suharto yesterday.

The balanced budget, which comes into effect in April, reflects the impact of the tough austerity measures taken by the Government over the past 12 months in an attempt to cope with the recession, the drop in oil prices and Indonesia's deteriorating balance of payments.

The measures have included cuts in consumer subsidies, a 27.5 per cent devaluation of the rupiah and a rephasing of 47 capital-intensive development projects. They have won the applause of foreign bankers and governments for their timeliness and severity.

The budget proposes an increase in overall expenditure of 24.1 per cent to Rp 20,560bn (\$20.6bn) as part of a Government attempt to secure an average 5 per cent annual economic growth rate during the country's new five-year development plan, which also starts in April.

The main feature of the budget, which should be seen against the background of an official 10 per cent inflation rate, is the 38.8 per cent rise in current expenditure to Rp 10,101bn.

This includes:

- A rise in debt service repayments from Rp 1,417bn to Rp 2,600bn, largely because of the devaluation. The country's disbursed public debt as of last June was \$18.2bn.
- A 15 per cent increase in wages, salaries and pensions for civil servants and military personnel, more than 3m people. This will add 25.8 per cent to last year's pay bill and end a two-year freeze imposed by the Government.
- A 64.5 per cent increase in oil subsidies to Rp 1,150bn which, despite its size, will still entail a fuel price increase of an unspecified amount, the third in a row. This is because of a reduction in the amount of cheap oil the Government receives under a re-negotiated exploitation contract with Caltex, one of the largest operators in Indonesia.

The other key feature of the budget lies in the composition of the Government's development spending, which rises by only 12.6 per cent in nominal terms to Rp 10,460bn.

- Foreign contributions to development projects are expected to rise by almost 60 per cent to Rp 4,370bn, reflecting an absolute increase in funding, but also the impact of the devaluation.
- Rupiah contributions will actually fall by 7.1 per cent, to Rp 6,088bn, an indication of the strain facing government finances.
- The biggest spending—more than Rp 1,000bn in each case—is on education, agriculture, irrigation, mining and energy, communication and tourism. But the main increases are reserved for industry (45 per cent) and defence (21 per cent).

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TECHNOLOGY

Apples jostle cornflakes for shelf space

PERSONAL COMPUTER markets have developed differently in the major European countries, but one factor is common to all: there is a shortage of good distribution channels and too many manufacturers are chasing too few dealers.

Professional Personal Computing

office equipment manufacturer, is the only European company likely to make a real impact in the personal computer market.

microcomputers installed per capita than any other European country, most of these are home or family models.

PERSONAL SOFTWARE IS THIS YEAR'S HOTTEST HIGH-TECH MARKET

Program to get rich quick

BY LOUISE KEHOE IN SAN MATEO

WOULD YOU like to become a millionaire in 1984? Some people will, and the chances are that they will make their money in the personal computer software business, either as a participant or investor.

estate market. Creative Software based the game on its own experiences bringing over 30 home computer software products to market over the past two years.



Mitchell Kapor, president and co-founder of Lotus Development, creator of the spectacularly successful 1-2-3 package

Indeed, several book companies have been drawn into the software business over the past year. There are publishers who promote their software artists like pop stars, equating the program to the pop record.

High costs of packaging a program

Just packaging a computer programme professionally can cost upwards of \$20,000, says Glen Hamilton, a co-founder of Computer Colorworks—a start-up company that is aiming to make its mark with "Flying Colors", a programme that turns the computer screen into an artist's canvas.

software publisher) never made anybody famous, points out Ester Dyson, president of Rosen Research.

"Unless you have a fabulous product and \$50m of venture capital to spend on advertising, niches are the way to go," she suggests.

specialises in action-strategy games attracted \$5m in second round financing in December. And Ovation Technologies received a record \$5.8m in venture funding this month.

Natural move for Microdata

ALL THE excitement these days is in personal computer software with built-in "intelligence" departments in universities and colleges, the advent of cheap and powerful workstations has spurred on innovations which are making new levels of automation available to the businessmen at ridiculously low prices.

decision support which at its most basic costs \$300. Hardware, so given the businessman has to buy one of the company's new M1000 workstations the entire system can be installed for \$5,000 or less.

recognise their own favourite phrases and to respond to them. The Microdata system is impressive enough, especially at the price (similar systems which run on mainframe computers cost \$60,000 and more) but its chief importance is to focus attention on the trend towards personal workstations which can increase dramatically the potential of the executive using them at costs which are well within ordinary office budgets.

The good news is FERRANTI Selling technology

Casting Ceramic core process

PRECISION PROCESS (Cumberland) has developed a ceramic core process for close tolerance casting where smooth internal surfaces are required without machining.

Navigation Yacht unit for under £1,000

THE FIRST Decca navigation receiver to be offered at under £1,000 has been announced by Royal-Naval Marine Navigation.

Advertisement for NCR featuring a large image of a birthday cake with many lit candles. Text reads: 'The first computer company that can count up to one hundred.' NCR logo and 'Celebrating the...' are also visible.

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They're not looking at press ads.

There's one place products really move: television.

## WORLD TRADE NEWS

## EEC action boosts competition within recording industry

BY PAUL CHEESRIGHT IN BRUSSELS

MUSIC LOVERS within the European Community shortly should have access to a wider range of recordings. In some countries, they might even have to pay a little less for their records, tapes and cassettes.

The performing rights societies which hold the music copyrights and collect royalties, are changing their agreements with the sound recording industry in a way which, said the European Commission yesterday, removes "certain restrictions on competition which hampered trade between member states."

The changes mean that in the future there should be no geographical restrictions on the export of sound recordings. And, with the exception of the UK and Ireland, where the matter is governed by statute, the royalties levied will be based not on the retail price but on the manufacturers' published selling price to the retailer.

These moves follow a competition case brought by the Commission against the performing rights societies. Now the societies have agreed to change

their agreements with the recording industry, the case has been dropped.

The German performing rights society has already negotiated a new agreement with its sound recording industry. In other EEC countries, negotiations are going on to reach new agreements.

The Commission had charged that the societies were restraining trade. Yesterday, it specifically mentioned the German society's opposition, now of course dropped, to cross-frontier deliveries of records taking place between countries in the same group. In some cases, manufacturers were given permission to distribute only in one country.

The Commission also took issue with the habit of basing royalties on average retail prices in the country of sale.

Not only did this mean different levels of royalties. It also meant that cost advantages in the country of manufacture could not be passed on to the consumers in the country where the recording was sold.

## Soviet Union 'key to EEC exports to E. Europe'

BY OUR BRUSSELS STAFF

THE PROSPECTS of an increase in EEC exports to Eastern Europe depend largely on the progress of economic adjustment in the East and on how the Eastern countries handle their problems with hard currency debts.

This assessment has been published by the European Commission in a written answer to a question lodged in the European Parliament. It was made against the background of an EEC trade deficit with Eastern Europe that grew 5.5 times between 1979 and 1982.

The deficit climbed to Ecu 9bn (£5.1bn) in 1982 from Ecu 4.9bn in 1981. Last year there were indications that the deficit was being reduced as exports to the Soviet Union increased during the first five months. Over that same period, however, the EEC

deficit with the seven smaller Eastern countries tripled.

But the Soviet Union is the key because it takes around one half of EEC exports to Eastern Europe. Soviet energy and raw materials are traded for EEC manufactured goods.

The Commission gives three broad reasons for the increased trade deficit:

- cutbacks in Eastern investment plans which reduced hard currency imports;
- the worsening debt situation of some East bloc countries;
- the unfavourable economic and commercial environment.

Handling these problems has led the Eastern countries to boost their exports and seek to restrain their imports. With the exception of Poland and Romania, the Comecon countries are running surpluses on their current accounts.

## India to push third nation ties with UK

By John Elliott in New Delhi

INDIAN engineering companies have drawn up a list of 10 major contracts totalling over \$120m won recently by British companies in third countries where they would like to be awarded sub-contracts.

This marks a significant step forward in campaigns waged by developing countries to form partnerships with more industrialised nations. India has been calling for third-country partnerships for some time with many of its trading partners and has argued that such co-operation would help reduce its growing bilateral trade deficit with the UK. But until now its approach has lacked precise focus.

The projects range from a \$30m Balfour Beatty steel-work and transmission line in Amman and a \$20m Simon Carves flour mill contract in China, to a \$20m GEC microwave radio project in Nigeria and a \$8m airport contract in the Cameroons won by Plessey.

The list will be tabled today at a meeting in New Delhi of the Indo-British Economic Committee attended by Mr Norman Tebbit, UK Trade Secretary.

It has been drawn up by the influential Association of Indian Engineering Industry which is also writing to the UK companies asking for Indian companies to be invited for work that will be subcontracted.

The association believes India can compete effectively for subcontracts which back up sophisticated design and manufacturing work carried out in the UK by providing relatively cheap but highly skilled manpower for drawings on consultancy projects, computer software writing, electrical contracting, civil engineering and some manufacturing of engineering sub-assemblies.

It has set up a joint working group with the British Consultants Bureau and is also inviting more buying missions to India following a successful visit made by BL buyers late last year.

Airlines are proving unwilling to pay high prices for new equipment

## Second-hand aircraft values rise

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE VALUES of second-hand aircraft on the world market are tending to rise, as economic conditions improve, air traffic grows in volume, and airlines find they need more capacity but do not wish to pay the high prices prevailing for new equipment.

Reports from the U.S., where the bulk of second-hand aircraft are to be found, indicate that Boeing 727-200 tri-jet for short-to-medium range use, which stood at about \$7m per aircraft in January, 1981, has now risen to about \$7.75m, or a rise of about 10.7 per cent.

The price for a second-hand McDonnell Douglas DC-9-30 has risen by a smaller amount,

however, only about 2.9 per cent, from about \$5.10m in January, 1981, to about \$5.25m today.

Conversely, the prices of some of the older, four-engined jets, such as Boeing 707s and Douglas DC-8s, that are severely affected by the more stringent noise rules now being introduced in the U.S. and elsewhere, have slumped.

A Boeing 707-320C, according to Jordan Greene's Aircraft Marketletter, which stood at about \$2m in January, 1981, is now worth only \$750,000.

Prices of wide-bodied jets have also declined, largely because the trend in the market is away from large-capacity aircraft to the smaller types of

jets. As Jordan Greene puts it, the change in attitude is from "Big is Better" to "Small is Smarter" in the airline business.

As a result, a McDonnell Douglas DC-9-30 long-range tri-jet which in early 1981 cost \$24m second-hand, can now be bought for about \$16.50m, a decline of more than 31 per cent.

Because Lockheed has now completed production of the L-1011 TriStar, prices of that aircraft on the second-hand market are slumping. A TriStar L-1011-1 that cost \$19m in early 1981 can now be bought for about \$9m.

Even the mighty Boeing 747 Jumbo jet is not immune to this slump in wide-body jet

prices because of the move away from big capacity aircraft to smaller types of jets.

Jordan Greene quotes the current price of a second-hand Boeing 747-200B at about \$20m, against \$27.50m three years ago. It is stressed, however, that these are prices for aircraft that have been extensively used for many years in airline service and that many factors affect the prices asked and obtained.

"Distress sales," that is sales where an airline is bankrupt or in cash problems and desperately forced to sell, can depress prices by as much as 30 to 40 per cent on current market values, while the availability of long-term financing by the seller can improve values by up to 15 per cent.

## More U.S. orders seen for BAe 146

By Our Aerospace Correspondent

AIR WISCONSIN, the U.S. regional airline, which already operates three British Aerospace 146 four-engined regional jet airliners is planning to order more.

The airline will take delivery of a fourth 146 soon, but is expected at a board meeting later this week to convert two of its outstanding options for four more of the aircraft into a firm order worth about \$30m.

Aer Lingus, the Irish airline, has signed agreements for the provision of management services to two airlines in the Caribbean — LIAT (Leeward Islands Air Transport) and ALM, the national carrier of the Antilles. A management team of five Aer Lingus executives will be seconded this month for two years to LIAT's headquarters in Antigua.

A management team of three Aer Lingus executives is already in Curacao in the Antilles assisting in the development of ALM. This contract is being funded by the EEC under the Lome Convention and runs for two years.

British Caledonian Airways, the UK independent airline, has signed an agreement with Continental Airlines of the U.S. whereby B.Cal will handle Continental's UK and European sales and reservations. Continental, a major domestic operator in the U.S., also flies to the South Pacific, Mexico, Hawaii, Japan and Australia.

## Norwegian-Belgian tanker pool deal

Two Norwegian ethylene tanker owners have formed an operating pool, Norbelgas, in co-operation with the Belgian firm Exmar, a subsidiary of the Bohl Werft shipyard. Fay Gjester writes from Oslo.

The pool will control four vessels in the profitable 7,000-8,000 cubic metre range. The two Norwegian companies, which previously operated a pool of three vessels, are Odwjet Westfal-Larsen Tankers and Norwegian Gas Carriers.

## Korea pushes N. American car sales with low prices

TORONTO — South Korea's push to become a force in the industrial world is taking a new turn with efforts to break into the crowded North American car market. It is now aiming to woo North American car-buyers with keen prices.

Canada is the first target for Korea's biggest carmaker, Hyundai, but industry analysts believe success here will be followed by a move into the U.S. in two to three years.

The small, four-cylinder Hyundai Pony, which goes on sale in Canada on January 12, has impressed some dealers already. One said it had "Japan quality written all over it."

The president of Hyundai Auto Canada, Mr S. H. Park, says the company intends to sell at least 5,000 Ponys in Canada in 1984. He acknowledged that Hyundai had set its sights on the U.S., but said it planned to move slowly.

Japanese penetration of the North American market is under no imminent threat, but the Pony's base price of C\$5,795 (U.S.\$4,635) will be one of the lowest and at a time when Japanese cars are losing their reputation for low prices.

Industry analysts say the Japanese are moving away from the low cost end of the market

because of import restrictions imposed by the Canadian Government.

Any major expansion plans by Hyundai would be limited by the company's current capacity to build cars, they say, but the company said in Seoul it intended to raise capacity from more than 100,000 cars a year to 390,000 by 1986 to cater for its push overseas and growing domestic demand.

Hyundai's president, Mr Chung Se-Yung, says Korea has reached the "car age" and expects domestic growth of 25 to 30 per cent a year.

Cars cost about three times per capita gross national product (GNP) in Korea against about half per capita GNP in the U.S. and Japan.

Government incentives of 1981 were partially negated last year when a 5 per cent excise tax was reinstated, but the Korean motor industry continues to boom. Hyundai is expected to have built about 110,000 cars in 1983 after 90,000 in 1982.

The Daewoo Motor Company, a joint venture with General Motors of the U.S., showed spectacular growth. Output was expected to be close to 40,000 in 1983, after 22,000 in 1982, and it has plans to boost capacity to an annual 300,000. As part of its push for bigger

production and sales, Hyundai is buying technology from Japan's Mitsubishi Motors. Although this will be used to build a car suitable for export, Mr Chung believes foreign sales will remain a second priority for the Korean industry for another five to 10 years.

Hyundai's exports accounted for about 14 per cent of its sales in the first nine months of 1983, down from 17 per cent in 1982. For Daewoo, exports were less than 1 per cent of sales.

Most exports have gone to the third world, but the Hyundai Pony, which has been built since 1976, is also sold in Europe.

In Canada, Hyundai says it plans to start with a network of 50 dealers and build up to 150 over the next few years.

Foreign shipbuilding orders secured by South Korean companies totalled \$33m gross tons for 158 vessels in 1983, compared with 1.21m tons for 63 ships the 1982, the Korea Shipbuilders' Association said.

The value of the new orders rose 78.5 per cent to \$2.85bn last year, it added.

Foreign order books at Korean yards stood at 4.66m gross tons for 187 vessels at the end of last year compared with 2.03m tons for 99 vessels a year ago, it said.

Reuter

## Renault wins deal to supply trucks to Cuba

By Paul Betts in Paris

RENAULT VEHICULES Industriels (RVI) has won two large export contracts for heavy trucks worth a combined total of FFr 97m (£8m).

The first contract involves the sale of 200 heavy trucks to Cuba in what is the first tangible result of the recent contacts between the French and Cuban Governments to reinforce trading relations between the two countries.

Moreover, the Cuban contract, worth FFr 51.5m, also represents a return of the French truck maker in the Cuban market. The French Berliet truck group, which later was absorbed with Saviem to form RVI, had ambitious export projects on the Cuban market between 1968 and 1973.

France has now become Cuba's leading foreign supplier and agreed last October to advance Cuba additional commercial credits understood to total about FFr 150m.

The other RVI truck deal involves Egypt. The RVI contract involves an order for 130 heavy trucks worth FFr 45.5m. The Egyptian authorities are now also considering a proposal for RVI to build a local assembly plant in Egypt for commercial vehicles. RVI supplied 700 commercial vehicles to Egypt last year.

**MY SON EXPLAINED IT  
TO ME ON FRIDAY.  
I BOUGHT IT ON SATURDAY.  
AND AS OF MONDAY  
IT'S BEEN BEAVERING AWAY  
IN MY LITTLE SHOP.**

EUROPEAN NEWS

France moves to pick up summit pieces

BY DAVID HOUSEGO IN PARIS

M. CLAUDE CHEYSSON, the French Foreign Minister, and M. Roland Dumas, the new Minister for European Affairs, will visit major European capitals in the coming weeks as part of a low-key French approach to resuming negotiations on European budgetary and agricultural reform that collapsed at the Athens EEC summit last month.

The main responsibility for the negotiations in France's case will thus lie with M. Cheysson and M. Dumas—who has been given cabinet status largely to give him weight in dealing with other French ministers with an interest in Community affairs.

They say there can be no question of any strictly financial concessions to Britain. An agreement over the budget contributions problem must be part of an overall package of reforms that embrace Community financing, agriculture and new policies.

Ministers agree to CAP talks agenda

BY IVO DAWNAY IN BRUSSELS

EEC agriculture ministers last night agreed a new programme for negotiations on reform of the Common Agricultural Policy (CAP), aimed at finalising a comprehensive package of measures by April 1.

The ministers last night agreed that most of the negotiations must now be concluded by themselves and not referred to special councils of foreign and finance ministers or to heads of government summits.

Other decisions included the reintroduction of the use of high-level groups of civil servants to conduct preliminary negotiations in an attempt to speed the decision-making process.

Redundancies inevitable at Usinor

By David Housego in Paris

Substantial redundancies have now become inevitable at Usinor, one of the two large French state-owned steel groups, as a result of the government's decision to turn down its proposed budget for 1984.

W. GERMAN COMMUNIST PARTY MEETS

Peace role earns DKP public acceptance

BY JAMES BUCHAN, RECENTLY IN NUREMBERG

SOME DISTANCE away from the West German political arena track is the DKP, a communist party, which merits a detour for its comfortable certainties, blameless orthodoxy and intimate atmosphere.

At its 7th party congress at the weekend in Nuremberg, Herr Herbert Mies, the 54-year-old chairman of the W. German Communist Party, revealed that the DKP has 50,482 members, rather under 0.1 per cent of the West German population.

Non-communist opponents of the missiles complain bitterly about the DKP, whose organisational discipline and wealth—the VEs claims the party received DM60m from East Berlin in 1982—give it a powerful position in a movement over long.

UK NEWS

Poland lifts veil on debt debates

By Christopher Bobinski in Warsaw

A CLASH in Poland's top economic weekly Zycie Gospodarcze, between two senior finance officials has provided a rare insight into debates inside the Government on how to cope with the country's crippling \$28bn foreign debt.

Partnership scheme offered by BBC to save satellite plan

BY RAYMOND SNOODY

THE BBC has put forward a compromise plan to share its direct broadcasting satellite (DBS) system equally with the Independent Broadcasting Authority (IBA) in an effort to save the project from collapse.

The new proposal, put forward by Mr Bill Cotton, managing director of the BBC's satellite project, would involve both organisations sharing a satellite film channel.

The arrangement would last for the lifetime of the system which was due to begin broadcasting in the autumn of 1986. A more realistic starting date now appears to be the autumn of 1987.

There is considerable urgency about the talks. United Satellites, the British Aerospace, British Telecom, GEC-Marconi consortium building the satellites, told the Government last month it would have to stop work in early January without financial guarantees.

Approval for £400m coal mine

THE NATIONAL Coal Board was given clearance by the Government yesterday to spend £400m developing a new mine at Asfordby, Leicestershire.

Bruce, Brue and T-Block developments to the St Fergus gas terminal near Peterhead on the north east Scottish coast. A short spur south of T-Block would have connected smaller gas fields.

It will be Britain's biggest investment in new coal capacity since permission was given in 1976 to develop the Selby coalfield in Yorkshire which cost £1bn at 1982 prices.

● A WOMAN clerical officer in the diplomatic service has been suspended from duty after an inquiry into a leaked secret Whitehall memorandum on the deployment of Cruise missiles in Britain.

Replying this week, Mr Kazimierz Glazewski, chairman of the Bank Handlowy, defended the plans of rescheduling agreements on \$5.8bn worth of debt already negotiated between 1981 and 1983.

● A NEW London evening newspaper could be launched this autumn subject to detailed negotiations with trade unions, Mr Robert Maxwell, chairman of the British Printing & Communications Corporation, said yesterday. It would compete with the Standard.

● OUTPUT at four Staffordshire coal pits was halted yesterday by a strike of 43 miners opposed to their union's 10-week-old overtime ban. The men were all disciplined by the union for taking unofficial action.

● FURTHER IRA bomb attacks in mainland Britain were inevitable, Mr Gerry Adams, president of Provisional Sinn Féin, said yesterday during a radio interview in Northern Ireland.

● PLANS FOR a £1.5bn private-sector funded gas gathering pipeline in the North Sea have been dropped because of lack of support from the oil industry.

● MICRODATA, the mini-computer subsidiary of McDonnell Douglas, has developed advanced software which allows a user to question computers in plain English.

"Why do I need a computer anyway?" I asked. "Because you're snowed under with paperwork and your filing system's bulging at the seams. You never seem to know exactly how much stock you've got. Your invoicing's always behind hand. And your estimates would give a hyena a laughing fit."

for you to determine whether or not you have knurled shackle-pins in stock. With an IBM Personal Computer, you'd have known on the dot. "All right, all right," I said "now for the crunch. What does this paragon, this... ah... sine qua non, actually cost?"



IBM PERSONAL COMPUTER. IBM logo and text: IBM United Kingdom Product Sales Limited

THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

Venture capital: by Tim Dickson

Ups and downs of financial pioneers

BRITAIN and continental Europe may be teeming with "venture capitalists" today—but as recently as 1979 they were a very rare breed indeed.

That was the year Venture Founders Corporation of the U.S. sent its first representatives to the UK, started persuading a group of then sceptical institutions to dip into their pockets to support a new fund, and embarked on a subtle but determined campaign to woo the "dormant" British entrepreneur.

While numerous other fund managers, both from

the U.S. and the UK, have since joined in or raised the profile of their small company investment activities, the two Venture Founders (VF) funds launched in 1980—Venture Founders Capital (VFC) and Rainford Venture Capital, each with £2m of capital—probably set the current handwagon rolling in the UK. Certainly VF's first UK managing director Brian Haslett (who has since returned to the United States) was a relatively lone voice in preaching the virtues of unsecured long term capital, investment horizons beyond five years and (where necessary) close investment by venture

capitalists in the management of small, growing businesses.

Although Charles Cox, Haslett's successor as managing director and Venture Founders' first British recruit, points out that portfolio companies should only be valued twice—"once when you put the money in and once when you sell out"—the two accompanying case studies of VFC companies show what can be achieved.

VF's style moreover has impressed Guinness Mahon, the merchant bank, which will be announcing today that it has raised £12m for a new venture capital fund which will be "advised" by VF.

Not everything, however, has gone VF's way. The Rainford Fund—which hired VF as consultants for a two year period—has in some ways proved a rather disappointing experiment. Set up by Pilkington Brothers to help businessmen in the St Helen's area, observers say that the terms of the management contract did not allow the managers to develop its long term philosophy, while certain members of the Pilkington board viewed the fund primarily as a means of ameliorating the unemployment situation in the North West as distinct from a full-blooded venture capital operation.

Two out of its eight investments have gone into receiver-ship—one of them since VF's contract ended.

Of the eight investments in the VFC portfolio, by contrast, only one has gone bust (a computer related business whose chief supplier collapsed) involving a £100,000 write-off by the fund. Cox says the other six besides Chapman and Kleentech (also on this page)—a manufacturer of accessories for photocopyers, a company making software for optical character readers, a supplier of pneumatic and hydraulic control equipment and a designer in consumer electronics—are all

doing well at the moment, though he cautions: "things can change alarmingly quickly, so you can't relax. A gust of wind can suddenly blow a business off course."

Cox refutes suggestions that at £2m the fund has been too small to obtain both a satisfactory spread and to provide the second and third tranches of capital so often required by fast growing businesses. "Unlike the U.S., the UK has a whole range of institutions like pension funds and investment trusts familiar with investment in unquoted companies. I don't see UK venture capitalists necessarily having to be involved beyond

the first stage."

Surprisingly—given the "hands-on" techniques much trumpeted by American-influenced venture capital funds—the chief executives of both companies describe VF's style as "very much hands off."

While stressing the hours of work spent on portfolio companies away from board meetings, Cox explains: "We believe in involvement, not interference. We don't try to manage, take management decisions or change a management team. We are only going to get the update if the management team learns for itself—with our back-up and support."

Venture capital briefs

MONEY FOR developing and testing prototypes is always hard to come by so the formation last month of Seedcorn Capital—with the aim of providing very high risk venture capital for research-orientated projects—is a welcome development.

Seedcorn will be run by Lucius Cary, managing director of Venture Capital Report (VCR), the Bristol-based publication which describes new business projects seeking financial support. Cary believes 20 to 30 of the unsuccessful projects written up in his magazine over the last few years deserved support—so when the UK Provident-English Association Growth Fund asked him to manage a £200,000 slice of their portfolio and "put his money where his mouth is" he readily agreed.

A typical investment will be £50,000 to produce a prototype of a new invention and to conduct a preliminary market study to see if there is a basis for a business. Cary envisages Seedcorn investing in some cases alongside VCR subscribers "who may have skills and resources to contribute." Details from 2 The Mail, Clifton, Bristol BS8 4DB.

Professor Harold Hopkins, who holds the Chair of Applied Optics at the University of Reading, will describe how the university can help research, test and develop new ideas at a forthcoming seminar on "venture capital for the high technology company." Organised by the Reading Chamber of Commerce and Reading University in conjunction with Deloitte Haskins and Sells the event takes place on the morning of January 29 and costs £25 (including lunch). Details from Iana Cleveland, Reading Chamber of Commerce. 0734-595048.

YET another booklet on sources of venture capital will be available for the first time today at the Institute of Directors' seminar on Financing a New Business. It can be obtained for the cost of postage and packaging from the Publications Department of accountants Stoy Hayward, 54 Baker Street, London, W1.

Why Colin Chapman counts money with a specialist's eye

ONE weekend just over three years ago Colin Chapman was busy throwing quots.

But far from relaxing among friends with a pint of beer in his hand the 46-year-old Chapman was playing for remarkably high stakes—a six figure sum as it turned out.

The game—in which the points awarded for a successful throw were higher the further away you stood from the peg—was one of a number of experiments devised by Venture Founders to test the aptitudes and attitudes of a 20-strong group of would-be entrepreneurs. Chapman today can't remember exactly where he positioned himself—a significant bit of information apparently for the venture capitalists observing his every move—but after an exhausting weekend of lectures, business plan preparation and other tests he and three others emerged as suitable candidates for venture capital backing.

So far Venture Founders' faith in his business, Chapman Cash Processing—which manufactures computer-based systems for checking and counting cash and non-cash items such as credit card slips, appears well justified. Having invested £100,000 for a 40 per cent stake in July 1981, VF last month had the satisfaction of seeing Chapman's advisers, Nordic Bank, announce a £1.1m private placing of roughly 32 per cent of the equity among a range of institutions, including Sava and Prosper and Foreign and

Colonial Enterprise Trust (FACET).

Besides illustrating the potentially juicy rewards of venture capital—in this case the value of the company has increased 10 times in 2½ years—the recent deal is a typical example of "second round" finance. "With its limited financial and marketing resources," the placing document explains, "Chapman's strategy until very recently has been to concentrate on the known requirements of its key customers and to respond to customer enquiries. The company now needs to take a more active marketing stance if it is to capitalise on the growth potential it has developed." The same document reveals Chapman's considerable dependence on British Telecom, which accounted for 66 per cent of sales in the last financial year. Two other customers were responsible for the bulk of the balance.

Chapman's best known product is probably the "All-change" coin processing system, which was developed in conjunction with BT. So far used by 17 of the 62 British Telecom areas, the system is designed to process cash collected from pay telephones and provides regular management and collection control information. Collaboration with British Telecom has borne fruit more recently in a new coin validator unit which CCP believes has applications in fields outside telecommunications, notably in vending and

amusement machines.

Chapman also sees a big market for its cash office management system for stores, initially developed for British Home Stores, while overseas markets—which he hopes to tackle through joint ventures—have so far not even been touched.

Discussing the role of VF, Chapman observes: "The important thing was that when things got tough they didn't run away." And while he says stringent conditions were imposed at the outset—until the placing, for instance, VF controlled the remuneration of the directors and effectively prevented them selling any of the company's assets—he stresses that his venture capital backers "adopted very much a hands off approach."

Although Chapman, an ex-Royal Navy computer programmer, had held a number of management positions within the electronics and cash-processing industries (including spells as director of operations of De La Rue Systems and General Manager of the UK subsidiary of a Swiss Bank), he admits that nothing prepared him fully for running his own business. "Even the cleverest simulation of a war game is no substitute for the real thing," he observes.

"Everybody makes mistakes with cash-flow, but if it's too big a mistake you won't be there to learn from it."



Colin Chapman

How Eddie Ashby made a clean sweep by breaking with tradition

CONTRADICTORY as it may sound, business is a dirty word for entrepreneur Eddie Ashby.

For, operating in a twilight world of filthy pipes, blocked drains and dark cavernous sewers, his company, Kleentech International, is expanding fast by providing specialised cleaning and engineering maintenance services to industry and local government.

Kleentech's five-year history shows that Brengreen and Pritchard Services—two large and much publicised quoted companies—are not alone in cashing in on the growing tendency among large organisations in the public and private sector to hire outside contractors to do work previously handled by in-house maintenance teams.

Ashby's connection with Kleentech dates from 1978 when he bought out a half share in a small cleaning business owned by Michael Ashcroft, now head of the Hawley Leisure Group. His subsequent achievements have been founded on conscious diversification away from traditional office cleaning into higher margin, less labour-intensive industrial cleaning and engineering maintenance (Ciba Geigy, Fisons and Conoco are among the group's customers, with oil refineries, chemical and food processing plants typical of the type of project undertaken).

Growth at Kleentech has been partly through acquisition and partly organic, and the group now comprises five



Eddie Ashby

divisions—industrial, municipal, engineering, commercial and international.

Looking ahead, Ashby sees big opportunities to add to the many local authorities already on his books for which his work ranges from gulley and catch-pit emptying to video camera inspection of pipework and sewers. He also hopes to become more active in international markets (notably the Middle East).

Describing his acquisition philosophy Ashby says that "there are many opportunities to buy assets and skills cheaply and re-engage them in an expanding market." A typical illustration is Kleentech's purchase last month of W. Canning Jigs, a subsidiary of W. Canning, the Birmingham-based chemicals and electronics group. Over 80 per cent of its

business involves the manufacture and refurbishment of jigs for the metal coating industry and Ashby hopes that his other divisions will be able to service some of the new acquisition's 70 or so customers.

After attending one of Venture Founders' exhaustive weekend courses (which he "thoroughly enjoyed") the £2m Venture Founders Capital Fund put up £150,000 for a 30 per cent stake in August last year. "They weren't looking for security," he recalls, "they were solely intent on assessing us as people. They didn't pull any punches and unlike some of the merchant banks we went to see, who smiled sweetly and led us by the nose, Venture Founders let us know what was going on."

Although he says "VF was there when needed," Ashby maintains the main contribution has been money, not management support. "We needed someone to take a risk and play the odds and at the time they were the only ones prepared to do so."

Now that Kleentech is turning over £2m—and planning ambitiously to reach £10m at current prices by early 1985—Ashby reports that there is no shortage of potential backers in the City of London. Predictably an Unlisted Securities Market quote is one short term option but individual shareholders of VFC and (in particular) one American bank are apparently prepared to supply all the funding required.

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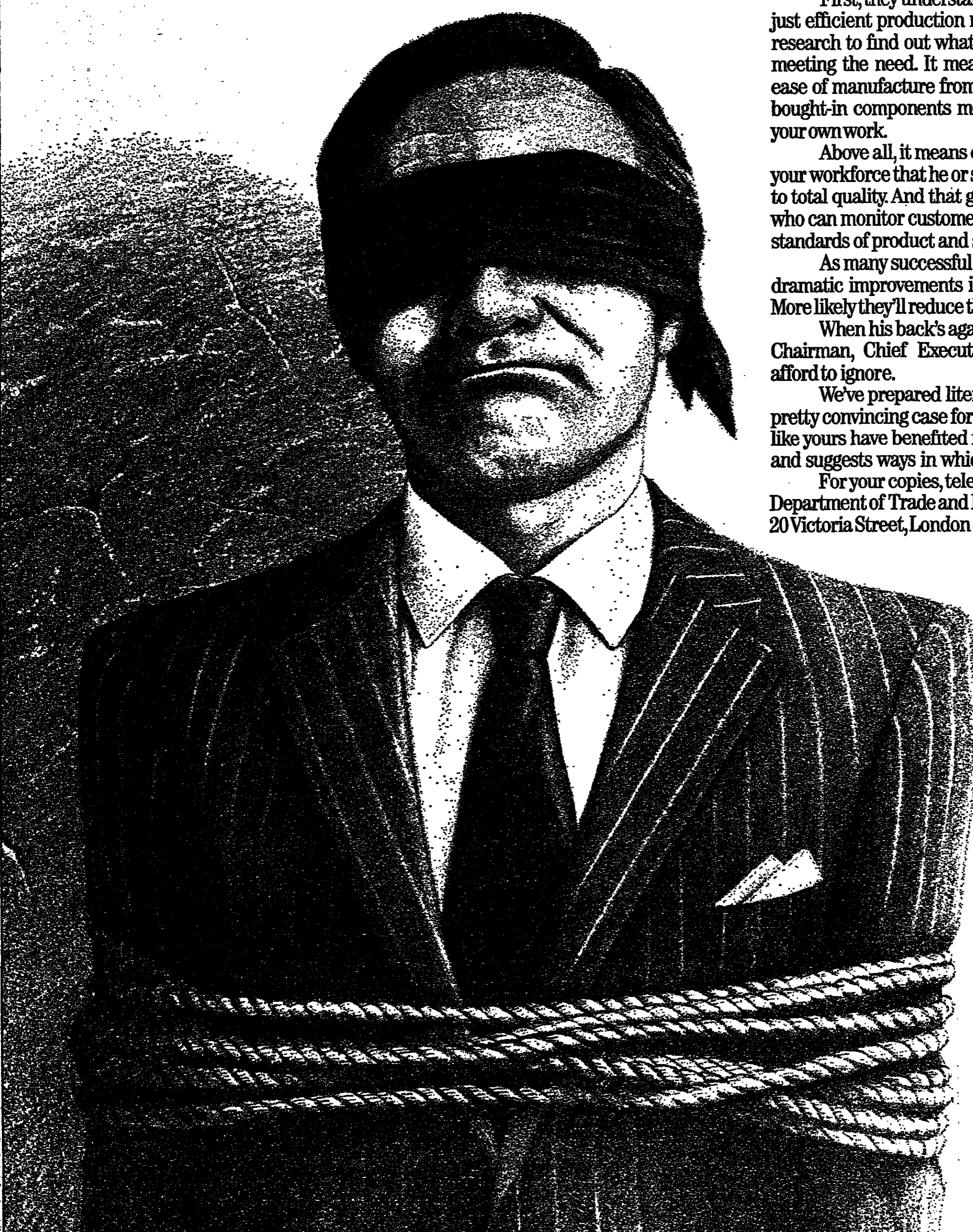
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THE ARTS

The Royal Academy/William Packer

A progress report on Venice

The great celebration of Venetian art, that now occupies all the spaces and energies of the Royal Academy, approaches the mid-point of its run...

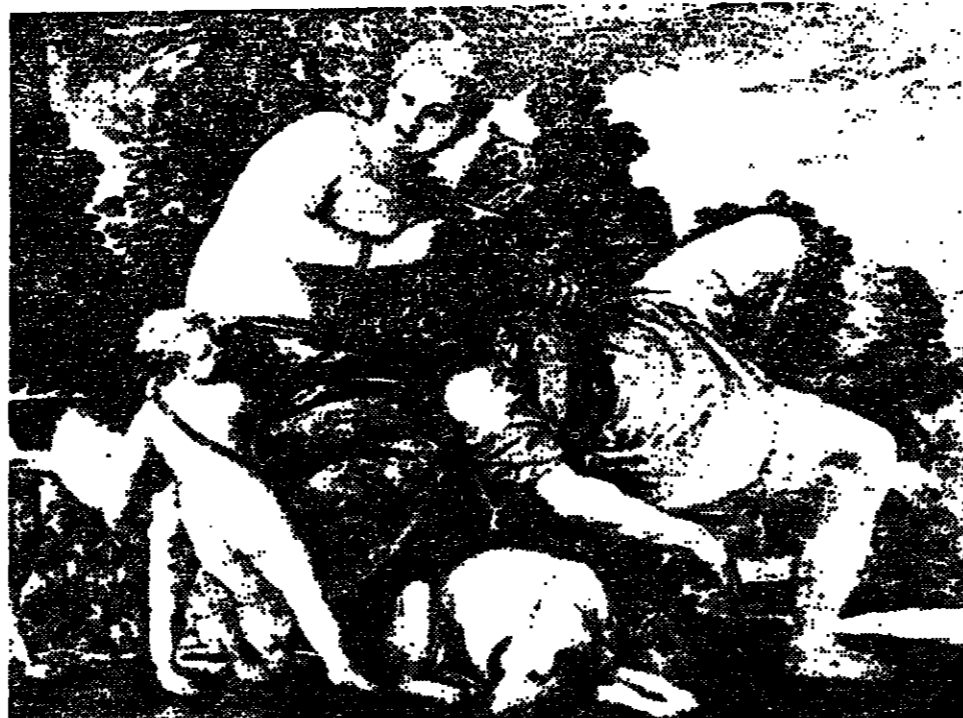
And most certainly will never be brought together again. Ancient wooden panels of course are desperately delicate, vulnerable to the slightest shifts of temperature and atmosphere...

It is hard to believe and a sad reflection, that in any other country the work in comparative by now seriously in doubt—vide Turner lately in Paris, or Manet in New York...

It all makes for rather a lot to see, some 150 paintings to say the least, and there are many single paintings worth the price of the ticket several times over on their own...

"The Genius of Venice" is, quite simply, an extraordinary and magnificent spectacle, an exhibition on the grandest scale, in physical scope and scholarly ambition alike...

The point is that not everything can be taken in at once, even in the most concise and well-judged of exhibitions, and great works need, deserve, all the time you can possibly give them...



Detail from "Venus and Adonis" by Veronese

Marsyas, brought over from the archbishop's palace at Kromeritz, in further Czechoslovakia, where it has been ever since it was won in a lottery in 1673...

age out of hand—and this is perhaps the last of all, left unfinished at the artist's death in 1576, when he was rather more than 90...

more the painter, the statement less graphic and ever more so as time goes on, the surface feathered and suggestive, areas of mystery resolved into the most convincing physical presence...

Jazz/Kevin Henriques Le Grand Duc

Ellington is the toast of Paris

Any jazz enthusiast visiting Paris between November 22 and last Sunday will have made straight for the Théâtre Musical de Paris, Châtelet (place du Châtelet) to ensure seeing Duke Ellington's Sophisticated Ladies...

For the listener it was a musical banquet of Lucullan dimensions, over 30 Ellington songs (plus his theme, "Take the A Train," composed by Billy Strayhorn, his alter ego), strung together without any story or logical thread...

For the devoted Ellingtonian this production, which contained only one principal (Gregg Burge) from the original Broadway cast, was a joyous occasion, stemming in no small part from the spirited playing of the pit orchestra of experienced French musicians...

The choreography, by Henry LeTang and Michael Smuin, who directed the entire production, was undistinguished though the Châtelet audience eagerly applauded some ordinary tap-dancing and expressed inexplicable delight whenever male dancers did the splits...

And on a simpler level it stressed the increasing importance of small-scale opera, physically small but musically and dramatically adventurous, properly rehearsed, intelligent and imaginative in conception...

But her roots remain deep in jazz, a fact she underlined nobly one evening shortly after Christmas when, within 30 minutes or so of coming on stage, she was beginning an 80-minute set with a French rhythm section at New Morning...

never visit Britain. This provides the spur, however, check out the locals, always illuminating, sometimes a warding exercise. Two of France's elder statesmen on Jazz, Maxim Saury and Claude Luter, were to be several times in Paris...

Among the younger generation of French jazzmen several names stand out, few more so than Christ Escoudé, who was heard in different but equally revealing settings...

A few nights later a distant away at the P. Opportun (rue des Lavandières Opportunes) Escoudé, of gypsy origin, who produced music of quite sublime quality each complementing the other with plenty of counter-judicious accompaniment...

Some days previously British pianist Peter Jacob played at the same venue part of a three-station quartet with his EEC partners whom French drummer I Dervieu was assuredly name to remember.

Arditti String Quartet concert. A concert consisting entirely of string quartets written in the last 20 years will be given by the Arditti String Quartet at the Bloomsbury Theatre, Gordon Street, London WC1, on Sunday January 15 at 7.30 pm.

Ravel Festival/Covent Garden

David Murray

Ravel didn't compose much—less than any other major composer with comparable lifespan. That makes a Ravel Festival a very manageable proposition, but there's also the risk that most of the music is justly familiar to most music-lovers...

Ernst Kovacic was the violinist in Kovacic, the Trio and the charming Berceuse on Faure's name, as well as the violin sonatas—both the mature work and the early study. He had trouble throughout with high harmonics; otherwise Tzigane sizzled properly, once past an underweighted prologue...

The London Sinfonietta's current Festival has not been as audacious with the obscure music. The early "Sheherazade" Overture will be heard, but none of the three cantatas with which Ravel notoriously failed—three times—to win the Prix de Rome...

The pleasure of hearing each movement of the real Sonata taken correctly up-tempo would have been greater had it been more reliable. In most Ravel, strict tempo—or a plausible illusion of it—is a sine qua non, as should be expected of Fauré's best pupil...

That was fun, but patchy. The unexciting platform proved inhospitable to the piano; it sounded throttled with half-closed—most cruelly in the Trio, but some songs suffered too—and overbearing when fully open. The brightness of which Crossley and John Constable played (stylishly

personnel (Crossley, Kovacic and Ralph Kirshbaum); with much of the music a couple of metronome-notches too slow, some lapses suggestive of under-rehearsal and the piano dimly backward—all of which made for a grey, low-profile Passacaille—it was obstinately unexciting.

All the Sunday songs went to Felicity Palmer, who projected them strongly with varying degrees of penetration. Ravel's arrangements of Greek folk songs were delightful, like the Vocalise: "Kaddissh" promised to be grand in another year or two; the earlier songs wanted more simplicity...

Myanwy Piper's libretto, by including a famous Yeats line as the insistent refrain of the ghosts' colloquy, reminds those who need reminding that the opera is more than a ghost story with a strong, subtle score.

Maybe the Screw is surefire. I've never seen a bad production, never seen one in which the singers weren't seized by

Britten in Kentucky

The festival issue of Opera reviews four different productions of Britten's The Turn of the Screw; it's the opera that appears most often in its pages. It's time to abandon the old cliché that Turandot (1926) is the last work to have entered the international repertoire. The Screw, flourishing nearly 30 years after its premiere, is plainly up there with Wozzeck and Peter Grimes and The Rape of Lucretia.

In these pages last year, Max Loppert, reviewing the Kentucky production, was sure, Jeffrey Beckett's design is simple and effectively suggested the country-house comfort and security that make the horrors more alarming.

Myanwy Piper's libretto, by including a famous Yeats line as the insistent refrain of the ghosts' colloquy, reminds those who need reminding that the opera is more than a ghost story with a strong, subtle score.

their roles and inspired to give detailed, arresting performances. The Kentucky Screw seemed to me uncommonly good. Edith Davis was a brave, shining young Governess. Sam Jensen was an assured little Miles. Glenn Siebert, one of America's more cultivated young tenors, was a brilliantly precise Peter Quint. The instrumentalists, conducted by Robert Bernhardt, were eloquent. The production chimed with news from the Lebanon, from Central America, from Grenada, and made one think about responsibility, about the doubtful acts that allow our picnics in the sun.

And on a simpler level it stressed the increasing importance of small-scale opera, physically small but musically and dramatically adventurous, properly rehearsed, intelligent and imaginative in conception and in execution—in an age when spirals of mounting cost, narrowing repertory, and "super-star" hype ever more tightly around the big companies and can lead to such things as the Met's childish Ermi and (to judge by the reviews I read) Covent Garden's Esclarimonda.

Ellott Carter the other day, talking at the New School, suggested that our huge, expensive concert halls and their large orchestras might do worse than follow the example of the dinosaur movie palaces and break into three or four pieces. The Kentucky screw, the American premiere of Maxwell Davies's Lighthouse in Boston, even Peter Brook's potted carmen here in New York, have been the living operative events of the season. But I mustn't forget the Met's Peter Grimes and Covent Garden's Boris. Solutions aren't easy.

Andrew Porter on 'The Turn of the Screw'

Hello Dolly/Prince of Wales

Martin Hoyle

Was London so spoilt for good music that it really gave Dolly a mixed critical reception in 1983? It never hitting the heights. Jerry Herman's bustling score never loses its cheerfully chugging show-business buoyancy. Enough of Thornton Wilder's original play (The Matchmaker) shows through to amuse; and though tailor-made for a star personality it has almost enough resilience to survive the blank at the centre of Peter Coo's current revival.

I confess to bafflement at Danny La Rue's assumption of the title role. He neither opts for the pantomime tradition of clumping masculinity bursting through incongruous feminine trappings (his drag expertise actually deprived a TV Charity's Auction some years ago of its whole point), nor does he rewrite the part of a male character forerunner—as in Come Spy With Me—do a convincing female persona for reasons of plot. He merely appropriates the role and plays it, if he'll excuse the expression, straight, thereby demanding comparison with such previous Dollies as Mary Martin, Carol Channing and Dora Bryan (getting warmer).

Even the novelty of a "look-no-hands" (mutatis, biologically speaking, mutandis) cleverness is

absent. He sounds irredeemably masculine and is patently a man going through the motions.

On Tuesday night he sounded tired, and his opening routine was lacklustre, perhaps because of a fixed smile. His dancing is mainly jiggling, twirling and walking up and down. He sensibly hardly tries to sing. At wistful moments, his tragic impression of a movie-queen up against it emerges as an unconscious parody of camp (surprisingly, all too possible). Never Dolly, he remains a man showing off an inexhaustible supply of frocks, sometimes fleetingly resembling Lucille Ball in a panic. We should be so lucky.

Lionel Jeffries imparts gruff authority to his miser's come-uppance, but ends up appearing bewildered beyond the call of duty. Lorna Dallas and Michael Sadler, the secondary couple, are endearing; and Tim Goodchild's designs are fun to look at.

A beamingly energetic chorus, smaller than ideal, vamps the audience with an old-fashioned but perfectly apt teeth-and-smiles approach. Sadly, every time their engaging vitality gets the show off the ground, the star's archly genial quacking brings it back to earth with a wallop.

Arts Guide

Opera and Ballet

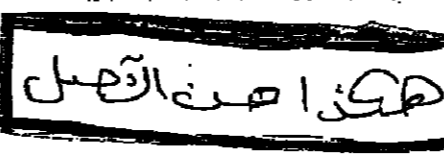
WEST GERMANY Berlin, Deutsche Oper: The week starts with Don Giovanni, sung in Italian. Die Meistersinger von Nürnberg and Lohengrin are presented with René Kollo, Hans Sotin, Ann-Marie Hängander and Leonie Bysanek. Aida has Katja Ricciarelli in the leading role. Hansel und Gretel rounds off the week. (21.81)

LONDON English National Opera, Coliseum. The Excursion of Mr Braccio, Janacek's uneven yet magically inspired opera fantasy, returns to the Coliseum with the same team—Gregory Diamond in the title role, Charles Mackerras as conductor—who brought it there in triumph a couple of years ago. The Traviata revival is notable for the Violetta (London debut in the role) of Nelly Miricioiu, one of the brightest young talents on the operatic scene. Madame Butterfly has Edithwan Harry in the title role and the Silla (London debut) as an inspiring and idiomatic conductor. (83.31.61)

ITALY Milan, La Scala: Turandot conducted by Lorin Maazel, designed by Franco Zeffirelli with Plácido Domingo and Katia Ricciarelli; L'italiana in Algeri conducted by Claudio Abbado, designed by Jean-Pierre Ponzelle.

NEW YORK Metropolitan Opera (Opera House): The first seasonal performance of Peter Hail's production of Macbeth, premiered last season, stars Renata Scotta as Lady Macbeth and Sherill Milnes as Macbeth. The 18th week of the centenary season also includes Mahagonny, La Bohème and the last seasonal appearance of Trietna and Isolde, conducted by James Levine with Hildegard Behrens as Isolde and Manfred Jung as Tristan. Lincoln Center (50.98.30) New York City Ballet (New York State Theatre): The company's regular season of mixed repertory resumes with performances of The Goldberg Variations, Mozartiana and In Old Fashioned, among others. Lincoln Center (87.05.70)

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Tuesday January 10 1984

# Let the bank market work

QUITE a head of steam has built up behind the idea that international banks should help hard-pressed nations service their debts by holding down the margins and fees exacted when loans are rescheduled or fresh loans made. Mexico is a case in point. In acknowledgement of the rapid improvement in its financial position, its lead banks have offered fine terms on some \$1bn (£250m) of new loans. The suggestion is that banks should go further than this and offer other indebted countries easier terms before their finances improve to the point where they can demand a better deal.

During the unfolding of the debt crisis the banker's instinct has been to do the opposite. This opportunism attracted critical comment. It seemed inappropriate that banks should reap fat profits on loans to borrowers whose financial position was going from bad to worse—and at a time when the liquidity, and even solvency, of the banking system was increasingly dependent upon the support of the IMF and the central banks.

The problem is that official calls for lower spreads risk further distorting a banking market already heavily influenced by the official intervention that has held it together through the crisis. The "right" terms in any debt negotiation or renegotiation are a bargain struck between the borrower and banks subject to appropriate regulatory constraints by the governments ultimately underpinning their affairs.

**Considerations**  
 Banks locked in an embrace with an over-borrowed borrower face a different situation, than when approaching such a borrower for the first time. They have to bear two conflicting factors in mind. First, they are being asked to make risky loans and ought to demand compensation for the extra risk. But secondly, they have an overriding interest in preserving the viability of the borrower and therefore in avoiding terms that are too onerous.

The borrower has his own set of tactical considerations to worry about. The right terms are the terms agreed between both sides bearing all such factors in mind—they are market terms, not terms imposed by the moral suasion or rebuking of the authorities. Imposed rates will merely throw the market in sounder loans into confusion.

**Perception**  
 As it happens there is a growing and welcome perception within the banking business that assistance upon restored profit may prove short-sighted. Mr Leland Prussia, chairman of Bank of America, said recently that a troubled borrower is more likely to pull through if loan terms are eased, and he called for changes in U.S. bank auditing practices to allow this. Mr Rimmer de Vries, the chief economist of Morgan Guaranty Trust, has recently come out with similar arguments.

This is a valid shift of sentiment among bankers. What is more worrying is when the chairman of the U.S. Fed expresses an Olympian view that spreads should come down. His job is not to decide the prices that banks charge, it is to decide the monetary conditions in which the game is played out, and the regulatory norms that the banks must observe in playing it. The level of U.S. interest rates is of far greater importance to the fortunes of sovereign borrowers than any adjustment of the spreads on floating rate loans.

As for regulatory norms, the key role of auditors and regulators is to make sure that the profits distributed to shareholders are the real profits of the borrower, not the inflated profits of the lender. If a bank decides to impose high spreads upon a borrower whose affairs are deteriorating, it is up to supervisors to see that appropriate provisions are made and the resulting profit is distributed. This should be the safety net against banks that choose to go for short-term gain and exploit the unsuspecting guarantee of the authorities.

# Honours without merit

THERE is something incompatible between Mrs Thatcher's pursuit of a more meritocratic, market-oriented society and the preservation of the traditional honours list. The principle that merit should be rewarded by means other than money is beyond question in most countries, and has been throughout most civilisations. Sometimes the merit is obscure: the long-serving village schoolmistress, for example. It is right that her services should be properly recognised through a national honours system. Yet the British system, as presently practised, is in danger of going to extremes in rewarding the unmeritorious as well as the deserving and it has become unnecessarily long and complicated.

**Subtle distinctions**  
 There are four main charges against it. The first is that it perpetuates a peculiarly British form of snobbery. The second is that there are too many different categories of award. The third is that too many awards are given. And the fourth is that the whole system is excessively political.

Snobbery is endemic in the British way of life. The honours system encourages it. How else, for instance, does one explain the subtle distinctions between a CBE, an OBE and an MBE (themselves anachronistic terms) and the higher titles such as a knightship? Why is it that a football player or a pop star tends to get a lower award than (say) a business man whose company may not have been conspicuously successful? Pop groups, after all, must have done at least as much for British exports as many a manufacturing industry.

of the Treasury without a knightship would look odd, so the honour is accepted as part of the job.

There is another side to the coin. The award of peerages to retired civil servants appears somewhat arbitrary. A case in point is the continuing absence of both the last head of the Foreign Office and the last head of the Treasury from the House of Lords, where the two of them would be worthy contributors.

The system could be simplified. There could be fewer categories: (say) peerages, knightships, and one rank below, plus the special awards such as the Order of Merit or Companion of Honour. It could also be dignified by making an award the exception rather than the rule: it is hardly in the nature of things, for example, that practically every board member of a nationalised industry is made a CBE.

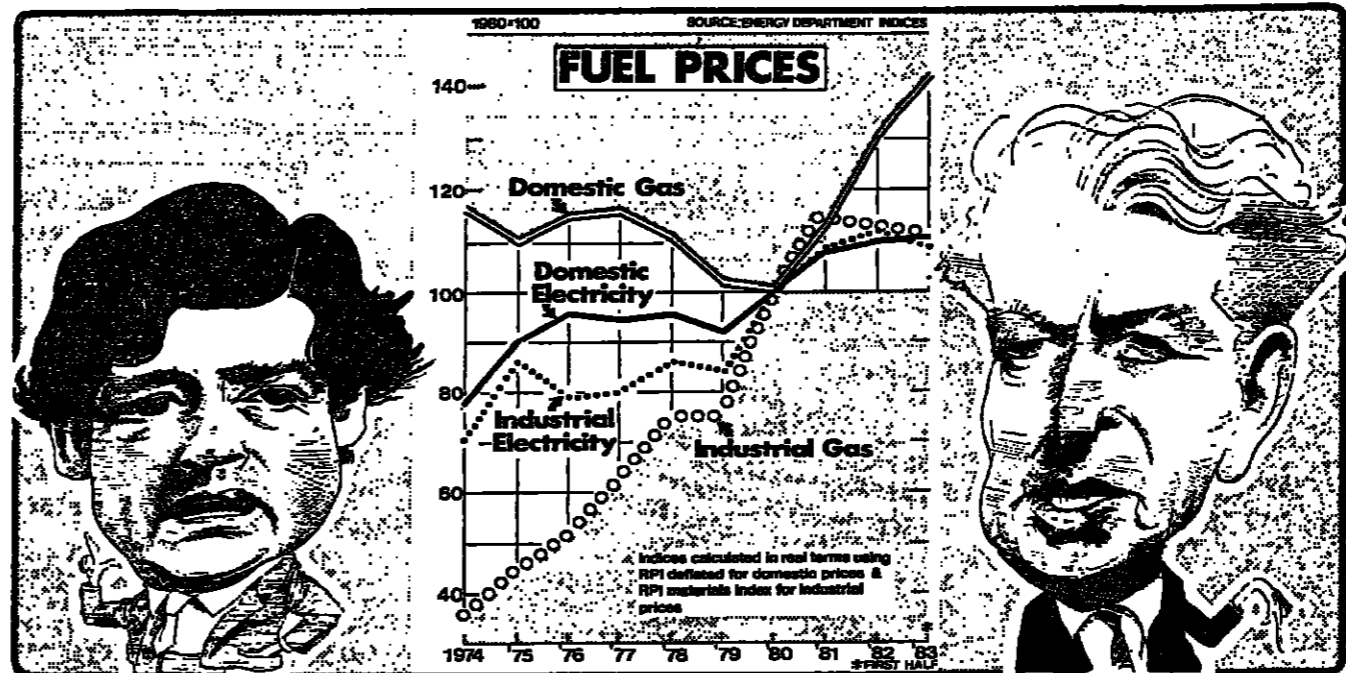
**Independent commission**  
 Yet the greatest case for reform lies in taking the honours out of politics. The Prime Minister of the day is elected to run the Government, not to give awards across the board for merit. One way of changing the system would be to have an independent commission. Inevitably, it would be composed of those previously recognised as "the great and the good": the churches, the universities, the armed forces, the TUC all come to mind as bodies capable of providing impartiality, and the more representative the commission could be of society in general the better. As for appointments to the House of Lords, they could still take place in consultation with the political parties, but subject to the commission's approval.

Such a reform would not be foolproof, but at least it would be less open to abuse.

## BRITISH ENERGY PRICING

# The two per cent solution

By Ian Hargreaves



Mr Nigel Lawson, Chancellor of the Exchequer (left) versus Mr Peter Walker, Energy Secretary (right)

THE still simmering row between Mr Peter Walker, the Energy Secretary, and Mr Nigel Lawson, the Chancellor, over energy prices has been remarkable, even by the standards of the murderously urbane exchanges which characterise wet-dry Tory politics.

The boiling point came at a December Cabinet meeting, when these two senior politicians advanced rival propositions. Mr Walker wanted no change in electricity prices this year. Mr Lawson wanted a 3 per cent increase. After the Prime Minister's intervention, they compromised at 2 per cent, with an exemption for industrial customers.

In hard cash, it came down to a squabble over £270m—the two ministers' opening positions.

The idea of two Cabinet Ministers publicly brawling over such a sum and in so doing reducing relations between their departments to a level of mistrust unsurpassed in the memory of senior civil servants involved, requires some explanation beyond the temperamental incompatibility of the ministers.

That, presumably, is the intention of the Commons Select Committee on Energy, which next week opens a four-session inquiry into the dispute.

The difficulty for the MPs, as they discovered last time they tackled the subject, in 1981, is that the deeper you plunge into energy pricing, the darker the technicalities become. If the scholastic theories of the Middle Ages had been around in the 1980s, they would surely have worked for the Central Electricity Generating Board helping to calculate and apologise on behalf of its bulk supply tariff. That is the price at which the CEGB sells electricity to the country's area boards.

At the heart of the matter is the disputed relevance to setting energy prices of the concept of long run marginal cost pricing (LRMC) and its variants.

The concept involves charging enough for each unit of power to reflect the cost of additional kilowatt of power on the coldest day of the year.

The problem is that if you do not get pricing policy right, there is no chance of meeting more sophisticated objectives, such as fossil depletion or even, in the end, efficient management.

When Mr Lawson became Energy Secretary in 1981, following the sacking of Mr David Howell, he inherited a fairly clear policy on gas prices and a very muddy one for electricity.

Following the 1979 Price Commission report on gas, the Government had decided to force a 10 per cent a year real increase in gas prices between 1980 and 1983. This was intended to drag gas back into some kind of line with world energy price trends, restoring the hallowed principle of economic pricing—that is pricing

which reflects the industry's true, long-run costs.

For electricity, the problem was that large price increases (17.2 per cent and 10.3 per cent in 1980 alone) were proving inadequate to raise the industry from losses at a time of soaring oil prices. Electricity lost £771m in the two years 1980-81. Meanwhile heavy industry, recession-battered and buying for relief from energy costs and presenting some convincing data that heavy continuous electricity users were paying significantly more for their supplies than competitors in France and Germany.

The Government responded to this case by freezing industrial gas prices in April 1982—they are still frozen—and asking electricity to devise cheaper tariff structures for big users like paper mills and chemical plants.

At the same time Mr Lawson advanced into the mysteries of the bulk supply tariff (BST), announcing to officials that he did not believe the conclusions of an internal report commissioned by Mr Howell, which had given the BST a more or less clean bill of health as a mechanism for setting electricity prices under the LRMC formula.

Mr Lawson hired accountants Coopers and Lybrand to review the arguments. At this point, like any good Energy Secretary, he was concerned to find ways of holding down prices rather than the reverse.

The report, when it was completed in 1982, delighted Mr Lawson, but since it has never been published, comment upon it is necessarily based on second-hand information.

It dissected the scholastic theory of the BST and concluded that if only the CEGB worked out prices on the basis of the net avoidable cost (NAC) variant of long-run marginal

cost pricing, rather than the net effective cost variant (NEC), electricity prices could be cut by between 5 and 10 per cent and then frozen for several years.

NAC would mean the board reflecting in its charges only the cost of keeping or closing existing plant. NEC calculations add in the theoretical cost of building new stations far into the future to meet equally theoretical increases in demand.

Coopers suggested that since the CEGB has lots of excess capacity and may not build any power stations in the next ten

years, NAC made more sense than NEC given the vast range of present planning uncertainties. The board and the Electricity Council favour NEC.

One of the more amusing sidelights on the affair was provided in the course of last month's Cabinet discussions when the Treasury submitted a paper to ministers claiming that the Coopers report showed the opposite of what it did—namely that "electricity prices are now approaching economic levels, but are not above them."

Back in his Energy Department days, Mr Lawson had interpreted the Coopers report rather differently, using it to persuade a reluctant Treasury that the electricity supply industry's already modest financial target of a 1.6 per cent return on assets could be cut to 1.4 per cent, without violation to the cherished principle of economic pricing.

By this time it was also clear that the lull in power station building was transforming the industry's finances. By 1982, cash flow from depreciation matched almost exactly current cost capital investment, the interest bill was falling and large profits had started to flow: £332m in 1983 alone.

Following Mr Lawson's victory on targets, the Electricity Council was able to announce a zero average price change for April 1983 in the context of what it hoped and believed would be an effective freeze from 1982-1985. The

them in 1980 to 11.6p last year. It will probably pay around 30p a therm for gas from the Norwegian Sleipner field in a deal now close to completion.

British Gas's worry was that the proceeds of its price rise might be taxed away by the Chancellor when he increased the corporation's negative external financing limit (EFL) in his Autumn Statement. This is the amount the industry has to pay the Government out of annual income.

After some pre-Cabinet skirmishing, however, British Gas was content with an EFL of Minus £100m, compared with zero in 1983-84. This involved a recently confirmed financial target of 4 per cent a year return from 1983 to 1987 and a price increase this month of 4 per cent for domestic consumers. Industrial prices are still frozen, but will probably rise in April.

The argument about electricity's productivity became crucial at the December Cabinet meeting, when Mr Walker argued that since the Electricity Council had now been given a much larger negative EFL (£740m against £500m), it should be allowed to freeze prices if this was still possible.

Mr Lawson replied that an industry which could find an extra £440m without raising prices was defective either in mathematics, management or both. The Cabinet agreed and the 2 per cent compromise price rise followed.

So far as the politicians are concerned, apart from some malikities and the Select Committee inquest, that is more or less that. Mr Lawson no doubt feels he added to his reputation as the hammer of the wets, but he did also see himself called "naughty Nigel" and "an electric shocker" in the Tory tabloid press which, without exception, backed Mr Walker. The Energy Secretary no doubt feels he confirmed his stance as pro-

Mr Lawson's case was that an industry which could find an extra £440m without raising prices was defective . . .

## Men & Matters

### Taking stock

Bonds forged in battle can be renewed in peacetime. In 1979 and 1980 brokers Rowe and Pitman joined with jobbers Akroyd and Smithers on behalf of Harry Oppenheimer's de Beers to start and finally read Consolidated Gold Fields—an affair which provoked a lengthy (if largely unconvincing) Stock Exchange investigation.

Yesterday the various conspirators in the Gold Fields Affairs announced close links. A 29.9 per cent in R and P is to be taken by Charter Consolidated—which emphasises its Britishness but nevertheless is 36 per cent owned by the Oppenheimer group. And, at the same time, the brokers are getting together with Akroyd to form an international equity business.

But Peter Wilmot-Sitwell, Rowe and Pitman's senior partner, made it clear yesterday that the choice of charter as an outside investor was anything but automatic. Around 30 possible deals had been chewed over before Charter emerged just before Christmas to end the long search for the "perfect partner."

Ever since Wilmot-Sitwell took up the reins at R and P in April 1982, the forthrightly board meeting has had a regular agenda item on the need to increase the firm's capital base. One mooted idea was a market flotation, a proposition apparently favoured by some of the firm's 37 partners. But Wilmot-Sitwell was not one of them: "I wasn't very keen—too high-profile, really."

Now Rowe and Pitman will have the use of another £16.2m from an outsider with which it has already had long connections. The continuity is important when nearly all of R and P's top men are relatively young and are to stay for at least another 10 years.

### Oil striker

Texaco's surprise coup in its \$9.9bn takeover of Getty Oil, headline news in the U.S. oil industry, is very much the work of one man—John McKinley, the 63-year-old boss of Texaco.

For the first 30 years of his career at Texaco, McKinley was indistinguishable from the hundreds of other engineers pumping oil through the company's massive refinery system. He took over as president in 1971, but it was not until the retirement of Maurice Granville in November, 1980, that McKinley began to make his mark.

He has cut 11,000 jobs from the company's worldwide payroll since the beginning of 1982, closed more than half a dozen refineries and drastically rationalised the group's sprawling network of service stations.

At the same time, he has embarked on a much more aggressive exploration programme.

McKinley has been doing such a good job in turning round the fourth biggest company in the U.S., that last November, Texaco's directors asked him to delay his retirement from April, 1985, to December, 1986. The implication was that the board could not make up its mind who should replace him.

### Assorted chiefs

Running biscuit makers Huntley and Palmer seems to be a volatile occupation. Chief executive Keith Bright left for London Transport 18 months ago.

Last May the Palmer family directors were eased out by incoming owners Nabisco Brands. Now Nabisco's own appointee, Brian Healey, has left after only five months in the job.

Healey was brought in six months ago with something of a fanfare to weld together Huntley and Palmer with



"Here your cash machine has just swallowed my National Insurance Card!"

### Rod and radio

The most unporting piece of equipment I have heard of in a long time is being advertised in a U.S. magazine.

It is an automatic direction finder to be attached to marine radios. The great benefit, say the advertisers, is that you listen until you hear a cheap boating that he is catching fish. Then the machine tells you the course to steer to arrive in time to muscle in on his fish shoal.

### Observer

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Letters to the Editor

Pension fund management, computers and trying to beat the index

From Mr J. MacQueen

Sir—Clive Wolman's article on pension fund portfolio management marks yet another step for English fund managers, along the path trodden by their American counterparts some ten years ago.

As a consequence, there now seems to be a danger that UK pension funds will turn "en masse" to index funds, thereby depriving "active" managers of their livelihood.

It is not correct to deduce from poor performance figures that active managers, backed by their analysts, cannot add value; what can be concluded is that their potential added value is not being reflected in the performance of their portfolios.

From the Deputy Chairman, Henderson Administration

Sir—At risk of being thought to "protect the status quo" I feel it necessary to respond to the article by Clive Wolman (December 30) on pension fund management and performance.

Reading the article, one would have thought that index funds were now a major part of U.S. pension fund management—\$40bn sounds a lot of money—but it is probably rather less than 10 per cent of the total pension fund assets in the USA and an even less significant part of the total pension fund pool.

It is quite true that they arose in a time of disappointment with performance, which led to a "protection" of the status quo. The implementation of ERISA, and both trustees and managers were somewhat nervous—hence to match the index seemed attractive.

While discussing dealing costs, it is also worth pointing out that there are a number of specialist investment management groups that derive no benefit whatsoever from dealing on behalf of their pension fund clients.

Administration in Nigeria

From Mr V. Ogunjide

Sir—Your editorial, "Impatience in Nigeria" (Jan 3), though in all probability sincere, must also inevitably be considered naive.

Public accountability is the concept which Nigerian politicians are yet to inculcate. If it takes 10 more coups for the lesson to sink in, it would still be a lesson worth learning.

judgments, and too little discipline in maintaining a particular investment policy, and hence, too much interference with portfolios in (gut) reactions to short-term events.

It has been demonstrated on numerous occasions in the U.S. that there are a number of simple stock selection methodologies that have added value (including, for example, low-capitalisation, low price-earnings or low price-book ratios), and which, if applied consistently and systematically, will result in outperformance over time.

There is no need to stick to the American experience bearing in mind the fact that index funds are currently seen in the U.S. as merely having a place beside active management rather than excluding it altogether.

Where index funds have found a natural role in the USA is for the very largest pension funds.

The Americans certainly have not given up trying to beat the index, and cannot easily imagine that they ever will, and nor should the UK pension fund movement. Buying the stock of a company you know to be in dire financial difficulties, simply because it is part of an index, must be a serious abandonment of fiduciary responsibility.

From Mr G. Bagot

Sir, I refer to the article "The threat from the computer" by Clive Wolman (December 30). I show below complete information for each of the eight periods for which we have provided performance measurement reports.

It would seem reasonable, therefore, to expect that funds with an annual under-performance of 0.1 per cent against the All-Share Index over the years 1978-82 should represent the average rather than the upper quartile of returns.

Table with 5 columns: Period, Upper quartile, Median, Lower quartile, FTA All Share. Rows for 75/82, 76/82, 77/82, 78/82, 79/82, 80/82, 81/82, 82.

Pollution from Heathrow

From the Chairman, Federation of Heathrow Airline Groups

Sir—The content of Mr Lucking's letter (December 31) about aircraft movements in America has no relevance to the points made in the letter from the No T5 Campaign and the Federation of Heathrow Airline Groups (December 21) about aircraft movements at Heathrow.

It is unlikely that the new regime will stray very much from the economic blueprint that is now on the cards. One nevertheless anticipates that there will be a greater commitment to managerial discipline, which is really all that the Nigerian economy requires.

review. The temptation to yield to gut instinct and override the rigorous investment discipline built into a portfolio must become irresistible if this quarterly review approaches when the methodology is not working.

Another potential myth that would best be laid to rest before it gains popular credence is that "it is almost impossible to make above-average profits out of at least the 250 to 300 largest UK companies whose prospects are thoroughly researched."

Index funds have a legitimate place among investment vehicles; they are low-fee, relatively low risk, average performance funds. There is nothing inconsistent in their being offered alongside higher-fee, higher-risk and potentially higher-performing funds.

average pension fund, cannot hold his apparent full quota of several major stocks including, for example, BP and British.

Until recently HM's holding in these companies represented 20 per cent of the oil sector and hence over 2 1/2 per cent of the entire equity market.

From Mr C. Carlyle

Sir—Clive Wolman's article (December 30) on pension fund portfolio management makes an interesting, if familiar, reading.

From Mr C. Foster

Sir—Clive Wolman in his article "The threat from the computer" (December 30) points out that UK pension fund performance has consistently lagged the FT-All-Share Index for the past 10 years.

It would be interesting to know whether the UK pension fund industry has adopted any of the computer-based systems he describes.

U.S. Agricultural Policy

A whiff of the market-place

By Nancy Dunne in Washington

"SIX OUT OF 10 farmers don't need, don't want or don't deserve any kind of public income support," Mr Robert J. Tosteter, staff economist, Joint Economic Committee of Congress.

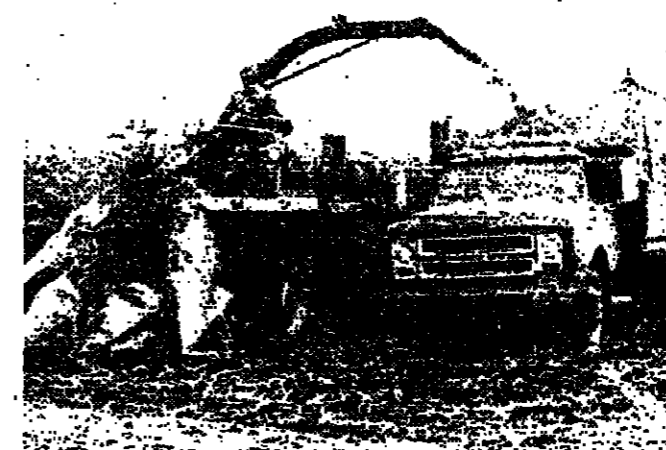
"The direction of future farm policy is clear. Either we rely on the 'market place' with its inherent peaks and valleys in prices and supply or we adopt a rational, coherent supply-management programme."

Thus begins what has become a quadrennial American rite: the debate over the next four-year farm programme. With Congress set to consider new legislation this year there is no consensus yet in sight on what direction any future U.S. farm policy ought to take.

More than the future of 2.4m American farmers is riding on the ability of the U.S. political system to adapt farm policy to current economic realities.

In the 50 years since the U.S. Government first took the responsibility for maintaining minimum crop prices, the farm programme has undergone several evolutions, adding and discarding new or repackaged schemes for various crops.

Under Mr Block's stewardship, marginal farmers are in for disasters. He says that



The U.S. harvest drought last year has lifted grain prices

surplus crops, as in the case of the payment-in-kind (PIK) programme, Foreign sales are pushed through government-sponsored promotion programmes and export loans or guarantees.

Each year the Department of Agriculture redesigns the "mix" of its grain programmes, depending on the farm outlook under the budget and the political pressures.

After the Republicans lost 25 House seats, many in the Midwest, in the 1982 mid-term elections, Mr Block flew into action, introducing the PIK programme to reduce stocks and implementing it without even waiting for Congressional consent.

All the spending would have done little to boost prices but for a fortuitous summer drought which severely cut maize and soybean crops.

Under Mr Block's stewardship, marginal farmers are in for disasters. He says that

"in any healthy, progressive economic sector there is always a continuous sorting-out process which favours efficient and competitive firms."

It is the marginal farmers whom Mr Robert J. Tosteter, an economist on the Joint Economic Committee, would seek to protect through some form of government-subsidised but privately-provided income insurance.

U.S. food production is not in financial jeopardy, but the 900,000 farm families in agriculture's "transition zone," are, Mr Tosteter says.

Because it could be portrayed as "welfare" the plan is unlikely to prove politically acceptable.

The secretary and his advisers, who came into office seeking "to take the Government out of agriculture" and instead introduced the most expensive scheme in history with PIK, have chosen their ground for the coming battle on farm policy.

"We cannot continue to operate a farm programme with an incentive to overproduce both here and abroad, while the Government shoulders the entire burden of overproduction," Mr Block told the Joint Economic Committee last summer.

Under Mr Block's stewardship, marginal farmers are in for disasters. He says that

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Philips and Bull in 'smart card' talks

By David Marsh in Paris

BULL, the French state-owned computer manufacturer, and Philips, the Dutch electronics group, are negotiating a collaboration agreement covering joint development of the electronic 'smart card'.

Both Philips and Bull - which at present supply cards separately for experimental 'cashless shopping' projects in France - have already made efforts to sell 'smart cards' in the U.S.

Philips has a contract with the U.S. Navy to use the cards to verify personal identification for security purposes, and has contacts with a number of other U.S. Government departments.

Bull, which manufactures and markets the memory cards through its CP8 division, has just set up a marketing team, based in Dallas, Texas, to sell the cards in the U.S.

The smart card was invented by a Frenchman in 1973, but has been slow to catch on, partly because of delays in fabricating and distributing the cards at a low enough price.

The French Government, realising that France risks losing its lead in this area from competitors in the U.S., is giving priority to establishing a soundly based industry capable of selling the products abroad.

Apart from Bull and Philips' French subsidiary, the other company at present providing cards for the French market is Flonic-Schlumberger.

The three companies are taking part in separate cashless retailing experiments in three provincial towns, Caen, Blois and Lyons. These projects enable purchases to be made using the card as a self-empowering 'electronic chequebook', used in conjunction with a shop computer terminal.

Final quarter jump for Teledyne

By Our Financial Staff

TELEDYNE, the U.S. conglomerate with interests in industrial products, metals, aviation engines and insurance, lifted fourth quarter net earnings from \$11.8m, or 57 cents a share, to \$88m, or \$4.37, while profits for the year rose from \$288.6m or \$13.05 a share to \$304.6m or \$14.87.

Two periods, however, included equity accounting for certain investments. This raised net income by \$8m in the quarter, against \$7.8m in the 1982 period, and \$30.7m for the year against \$30.1m in 1982.

William Hall in New York examines the logic behind Texaco's acquisition of Getty Oil

Marshalling reserves to plug an oil drain

EVEN BEFORE Texaco, the third largest U.S. oil group, assured itself of a place in the corporate history books with its \$9.9bn agreed bid for Getty Oil, there had been signs that this slumbering oil giant was becoming more agile on its feet than some of its rivals.

When Texaco snapped up Chevron's loss-making northern European refining and marketing operations last September, eyebrows were raised in some quarters. Why was Texaco so confident that it could make money when Chevron was pulling out because of its unacceptable losses?

At a time when many oil industry executives question whether they can ever make proper returns in the highly competitive European oil market, and the Middle Eastern producers seem the only ones happy to take on the loss-making European outlets, Texaco is prepared to swim against the conventional current.

However, the Chevron deal, costing under \$300m, is small compared with the billions of dollars Texaco is committing itself to pay for Getty Oil. If it does not stumble at the anti-trust hurdle, Texaco now appears set to acquire a company which had assets of \$9.9bn, revenues of \$12.2bn and net income of \$891m at the end of its 1982 financial year.

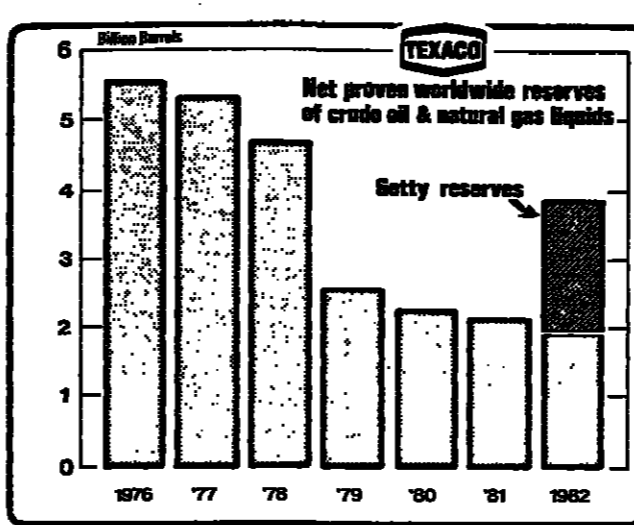
This compares with Texaco's own assets of \$27.1bn, revenues of \$48bn and net income of \$1.28bn at end 1982.

The key to the deal is Texaco's ill-concealed anxiety about the rapid decline of its worldwide oil and gas reserves. If they continue to drop at their current rate, one of the mightiest of the Seven Sisters dominating the world oil industry would soon be out of business.

In common with the other oil majors, Texaco has been pumping more oil out of the ground than it has been replacing by discovering new reserves. The only difference is that Texaco's record is worse than most.

Since 1977, its proven world oil reserves have dropped by nearly two-thirds. Some of this reflects the ending of its special arrangements with Iran, but the biggest blow came in 1979 when the company found it did not have as much oil and gas underground in the U.S. as it thought.

Following a review by outside consultants, Texaco chopped its U.S. oil reserves by 25 per cent and its gas reserves by 16 per cent. Apparently, Texaco officials had never bothered to check how much was there, which was particularly embarrassing when it discovered that it no longer had enough to meet cer-



tain long-term natural gas supply contracts in Louisiana. This little blunder cost the company over \$1bn.

Under Mr John McKinley, who took over as chairman and chief executive in November 1980, Texaco has been sharpening up its performance. Mr McKinley increased spending on U.S. exploration and production from \$700m to \$1.9bn in 1982 at a time when other multina-

tionally troubled Dome Petroleum.

Mr James Kinnear, Texaco's vice chairman, notes that as a result of Texaco's accelerated exploration and development programme, the company has reduced dramatically the rate of decline of its liquids production in the U.S. In the first ten months of 1983, the company's U.S. production was only down 2 per cent.

However, the company is still very reliant on overseas sources of supply. In 1982, over 80 per cent of the 1.9m barrels a day of Texaco's net production of crude oil and gas liquids came from non-U.S. sources, of which the single biggest is still Saudi Arabia, where Texaco is one of the biggest partners in Aramco.

The beauty of the Getty deal is that it will roughly double Texaco's worldwide oil reserves and significantly strengthen its position in the U.S., where Getty has bigger oil reserves than Texaco. From being one of the poorest U.S. oil majors in terms of its reserve base, Texaco will transform its position with the Getty acquisition and help to answer one of the questions hanging over the Chevron deal - where will Texaco find the oil to fill its European petrol pumps?

Texaco's acquisition of Getty will be envied by some of its major rivals, particularly Gulf and Mobil, which have been struggling with the same problem of how to discover enough oil to replace their fast-depleting oil reserves?

However, the Getty deal is just the latest in a string of moves transforming Texaco's industry reputation. Less visible has been Texaco's action to streamline its extensive refining and marketing system, which had been constructed in times when oil was so cheap and plentiful that there was little concern about the profitability of the refining operations.

Under McKinley, Texaco has cut its U.S. refineries from 12 to nine, and closed or sold another five refineries overseas. It has sold 17 ocean-going tankers, reduced its worldwide workforce by 16 per cent to 56,000 (saving over \$300m per year) and drastically reduced the number of service stations, while increasing throughput.

The company has also invested \$2.7bn in upgrading its remaining refineries to take cheaper and heavier crude oils.

It has taken a number of risks in its bid to transform itself from one of the industry's Cinderella companies with one of the poorest returns on capital employed, into an industry pace-setter.

Atari confident of recovery this year

By LOUISE KEHOE IN LAS VEGAS

ATARI, the video game and home computer subsidiary of Warner Communications, will return to profitability in 1984, Mr James H. Morgan, the company's president, said in Las Vegas on Sunday.

"We expect to show a profit for the year, but because of the seasonality of our business, we will not be profitable for the first six months of 1984," he told industry analysts.

Mr Morgan declined to comment upon Atari's results for the recently ended fourth quarter of 1983, but indicated that the year-end results would "give Atari supporters plenty of evidence that the company had turned around."

During the first nine months of 1983 Atari sustained losses totalling over \$300m, he acknowledged. "We are budgeting for Atari to make a loss in the first half of 1984," added an official of Warner Communications. This would not, however, be of the same magnitude as those seen in 1983, he added.

Mr Morgan denied speculation that Warner was considering the sale of Atari. "There has never been any discussion on terminating Atari, neither are we trying to sell the company," added a senior executive.

Mr Morgan said Warner's current stock ownership fight with Mr Rupert Murdoch had had an unsettling effect upon Atari, "which is the last thing that we need at this point. I find it very hard to believe that any change of management at Warner Communications could do anything but hurt Atari."

He was speaking at the Winter Consumers Electronic Show in Las Vegas, a traditional showcase for the industry. He made no apologies for the fact that Atari had nothing new to display at the show. "I made the decision before joining Atari in September that we would not introduce any new products here. Atari has got to establish itself as a reliable company by delivering products when promised," he explained.

Atari has earned a poor reputation among retailers for announcing products that are subsequently scrapped.

Braniff in \$30m share offer

By Our New York Staff

BRANIFF, the Dallas-based airline whose fleet has been grounded since May 1982 when the company filed protection under Chapter 11 is planning to raise around \$30m through a stock offering as part of its plans to start flying again by March.

Braniff Inc, a unit of Braniff International, said yesterday that it had filed with the Securities and Exchange Commission for an initial public offering of 2.2m shares of common stock. It is understood that the suggested price will be between \$12 and \$15 per share.

Braniff's efforts to get airborne began in earnest last September following the approval by a U.S. bankruptcy court of a \$70m reorganisation plan under which the Pritzker family-owned Hyatt Corporation came to the airline's rescue. In return for injecting \$2m of its own cash and securing loan commitments for another \$50m, the family will end up effectively owning 80 per cent of Braniff. It has been known for some time that Braniff's finance team wanted to raise additional money through a stock offering to give the airline more financial room for manoeuvre.

All the common shares being offered will be sold by the company, and the underwriters have been granted an option to purchase an additional 300,000 shares to cover shortfalls.

Donaldson Lufkin and Jenrette, Ravel Burnham Lambert, and Rauscher Pierce Refines are managing the underwriting. The offer is scheduled to occur in late February.

Braniff is planning to begin flying a "hub-and-spoke" route system based on Dallas-Fort Worth airport on or about March 1 with non-stop flights to 18 U.S. cities. It will operate a fleet of 30 Boeing 727-200 jets.

The new Braniff operation is a high risk venture.

UK group wins Fiat contract

By ARTHUR SMITH, MIDLANDS CORRESPONDENT

AUTOMOTIVE Products, the UK-based motor components supplier, has won a contract worth between £13m and £15m (\$18.2m-\$21m) a year to supply clutches and brakes to Fiat of Italy.

The breakthrough in the Italian market is an important development for the group's strategy to increase overseas revenue. Mr George Pears, chairman, said the target was to raise the proportion from the present 33 per cent to more than 50 per cent over the next five years.

AP will invest between £2m and £3m in equipping a new factory near Savona, which will go into production shortly. Volume will increase progressively over the next two years by which time 350 workers will be employed.

The components awarded to AP were previously manufactured in-house. Fiat workers made idle by the contract will be offered alternative employment at the new AP plant.

Fiat, in a drive to raise quality while cutting costs, has placed increasing amounts of work with outside suppliers. At the same time, the number of components suppliers has been cut from more than 2,000 to 1,500 in the pursuit of economies of scale.

Neither AP nor Fiat would comment on the details of the deal, but industry sources suggest that AP will be providing 25 per cent of Fiat's clutch requirements for cars and around 80 per cent of drum brakes.

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Unilever buys Shedd from Beatrice Foods

By WALTER ELLIS IN AMSTERDAM

UNILEVER, the Anglo-Dutch foods and detergents group, is to acquire the Shedd Margarine Company from Beatrice Foods, the U.S. foods and soft drinks group.

Shedd expects sales for its current financial year to top \$200m. The purchase price has not been disclosed, but the deal leaves Beatrice Foods with an extraordinary after-tax gain of \$45m.

Margarines remain one of Unilever's most successful products worldwide. The group's interests in the U.S. now make up 14 per cent of assets, and in the last five years the contribution to group profits made by American subsidiaries has increased from 8 per cent to 14 per cent.

Beatrice, whose sales last year totalled \$9.2bn, has seen net profits decline in each of the past seven years, notably in 1982-83 when heavy non-recurring charges severely penalised earnings.

It has recently made strenuous efforts to divest under-performing businesses and increase its focus on marketing. Last month it sold two businesses with annual sales of around \$500m.

Beatrice is one of the biggest U.S. processors of dairy products for sale under brand and private labels.

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Beatrice is one of the biggest U.S. processors of dairy products for sale under brand and private labels.

GM hopes to salvage Terex plants

By Our Scottish Correspondent

GENERAL MOTORS of the U.S. said yesterday it was looking into ways of restructuring its former Terex earth moving equipment subsidiaries in the U.S., Britain and Brazil.

The corporation retained a shareholding in Terex when it was sold to IBH, the West German heavy construction equipment group which in November ran into financial difficulties and applied for court protection from its creditors.

On Friday the receivers, Thomson McIntock, who were called in to take over the affairs of Terex in Scotland, issued a statement saying discussions were underway with an interested party aimed at setting up a new company.

Yesterday's statement confirmed recent speculation that General Motors would try to salvage the three Terex plants despite the depressed condition of the market.

General Motors said it was exploring available options and meeting interested parties to "evaluate prospects and the feasibility of restructuring the various Terex entities as viable competitors in the earthmoving equipment business."

CONSOLIDATED SEMI-ANNUAL REPORT. Statement of Income, Balance Sheet, Growth of Consolidated Net Sales. Includes Toshiba logo.

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## INTL. COMPANIES & FINANCE

### Record rights for Burgan Bank

BY KATHLEEN EVANS IN KUWAIT

KUWAIT'S BURGAN BANK is to increase its shareholders' funds by KD 98m (U.S.\$334m) over the next year in the country's largest ever rights issue. The move, which has aroused considerable controversy, will propel Burgan Bank from the bottom of the list to become the country's second largest bank.

The rights issue is to be paid in instalments over the next nine months and will mean that the bank's published reserves and shareholders' equity will rise from the year end total of KD 54m (U.S.\$184m) to KD 152m.

Shares will be sold at KD 4— that is with a premium of KD 3. Under Kuwaiti law, the premium revenue is to be added to the bank's published reserves, with the rest going to capital. By the third quarter, the bank's capital will have risen therefore to around KD 52m and reserves will reach nearly KD 100m.

Burgan Bank has also declared a dividend in the form of a 15 per cent scrip issue. The move has taken Kuwait banking circles by surprise.

Many are speculating that the rights issue was primarily directed at increasing the bank's reserves to cushion it

from the loan losses that it, along with all other Kuwaiti banks, expect to see this year as the full impact of the bank's Manakh unofficial stock exchange collapse became apparent.

Burgan is Kuwait's youngest bank, formed only in 1977. It has not had the opportunity to build up its inner reserves as the more established members of the community have. Furthermore, the bank came into a market already marked by declining rates of growth. Deposits have been stagnant for some time now in Kuwait, but Burgan Bank was alone in showing an actual decline in deposits in 1982. Current market share of the bank is around 7 per cent.

Senior executives of Burgan Bank deny that the rights issue is being initiated to protect the bank from expected loan losses. Such suggestions smack of "sour grapes," said one executive, for the bank was less exposed than others to the effects of the Manakh debacle.

The executive added that a major increase in size was appropriate given the 60 per cent government shareholding,

and the fact that a member of the Kuwaiti ruling family, Sheikh Ali Jarrar Al Sabah, was now the bank's chairman. The increase in the bank's equity would also enable the bank to increase its ceiling on lending. Under Kuwaiti law, unsecured lending is limited to 10 per cent of shareholders' equity.

Certainly, the government has made clear its approval of the move. The Kuwait Foreign Trading, Contracting and Investment Company (KFTCIC) is assisting small shareholders with less than 5,000 shares to finance their stakes in the rights issue. KFTCIC is now virtually a totally government owned institution, with over 90 per cent of its shares now in the hands of the state.

The dividends for 1983 of the other five Kuwaiti commercial banks have generated less comment, but also barely a ripple of enthusiasm in the market. A number of them have gone for cash payments rather than scrip issues as has been the practice in the past.

National Bank of Kuwait is paying KD 8.3m, plus a 20 per cent scrip issue. Gulf Bank is paying KD 4.9m plus a 20 per cent scrip issue. Commercial

Bank is paying KD 6.6m but not making any scrip issue. The Ahli Bank is also omitting any scrip issue and paying KD 4.5m. The Bank of Kuwait and the Middle East is to pay KD 2.1m and make a 15 per cent scrip issue. Burgan Bank is not paying a cash dividend but is making the 15 per cent scrip issue reported above.

Such changes in emphasis will undoubtedly be supported by the government, which sees the need to put cash into people's pockets after the two year gloom since the Manakh problem broke.

However, another factor is that in the past when scrip issues were made, prices of bank shares usually quickly recovered on the official Kuwaiti stock market. This year the official market looks like a convalescent ward in the words of one stockbroker, and there is no guarantee that the equity of existing shareholders would not be diluted by scrip issues.

Moreover, as one banker pointed out, scrip issues increase expectations of higher earnings—and the Kuwaiti banks cannot be sure of that this year with the Manakh storm cloud about to burst.

### UAE banks seek loan rule delay

By Our Dubai Correspondent

LOCAL commercial banks in the United Arab Emirates (UAE) are seeking an extension to the end-1983 deadline set by the country's Central Bank for compliance with rules limiting the size of loans to directors. The request has been made by Mr. Khalifa Naboodah, a member of the board of the UAE Association of National Banks.

Under the new rules, all UAE banks were given until December 31 to ensure that their lending to directors was no more than 5 per cent of net worth to any individual, or 25 per cent to the board as a whole.

So far the Union Bank of the Middle East has had to seek government support to be able to cover outstanding loans and the Bank of Oman has sought an extension.

Mr. Adel Kablawi, deputy general manager of the Bank of Oman, said that other less onerous means could have been chosen by the Central Bank to achieve its objectives. He pointed out that much of the lending to directors is in the form of long-term investments which, if they were sold off, could lead to a collapse in public confidence. He called on the Central Bank to monitor each bank with lending in excess of the new limits.

One banker said that the local banks would need between 10 and 20 years to meet the new requirements.

### \$140m development for AMD

BY WONG SULONG IN KUALA LUMPUR

Arab-Malaysian Development (formerly Taiping Textiles), the rapidly growing property, finance and textile group, yesterday announced two major deals—the construction of a 330m ringgit (US\$140m) commercial property and paying 17m ringgit to acquire control of an insurance company.

Dato Azman Hashim, chairman of the Arab-Malaysian group, said that under an agreement with the Kuala Lumpur city authorities, AMD will, at its own cost, develop four acres belonging to the city into a transportation terminal, of 235,000 sq ft and a shopping

and office tower block of over 1.4m sq ft.

The city authorities will own the transportation terminal, and will take 10 per cent of the net profits from the sale or rental of the shopping and office property.

Dato Azman said the big attraction for AMD is that it owns five acres adjacent to the land, and the deal allows it to develop the area in a more comprehensive manner.

The whole nine acres would probably take 10 years to develop, depending on the economic climate, and when completed, the area, known as

Komplex Damani, would have commercial and office space close to 3m sq ft.

AMD has also entered into an agreement to buy 3.2m shares, representing 80 per cent, of Teguh Insurance for a cash consideration of nearly 17m ringgit.

Teguh Insurance has eight branches, total assets of 30m ringgit, and an annual gross premium income of 27m ringgit. Dato Azman admitted AMD paid "premium prices" for the insurance company, but added that the purchase fits well into the company's plan to expand into the financial sector.

### Cascade recommends bid by Adelaide companies

BY MICHAEL THOMPSON-NOEL IN SYDNEY

DIRECTORS of Tasmania's Cascade Brewery have recommended acceptance of a \$A43.6m (US\$39.2m) joint takeover offer from two Adelaide companies, B. Seppelt and C.C. Bottlers, even though it is worth nine cents a share less than a rival offer from Industrial Equity (IEL), the Sydney based investment group.

The co-bidders have offered \$A5.25 per Cascade share (effectively \$A5.33 with the inclusion of Cascade's interim dividend) against \$A5.34 (effectively \$A5.42) from IEL. Cascade's directors claimed the co-bidders' offer was the

"best available" and said they would be selling their own shares, accounting for 1.4 per cent of Cascade's 5.3m issued shares, to the co-bidders.

Mr Russell Goward, IEL's deputy general manager, said he was "staggered" by Cascade's recommendation, and said IEL was confident of gaining control.

IEL now has 24.1 per cent of Cascade's shares, against an estimated 27.2 per cent for the co-bidders—virtually all of which was acquired in a controversial deal with the Melbourne based Carlton and United Breweries.

### Fujitsu in deal with Texas Instruments

By Our Financial Staff

FUJITSU, one of the leading Japanese computer, telecommunication and information technology equipment manufacturing companies, yesterday announced the signing of a six year production agreement for gate arrays—a semi-custom made logic circuit with Texas Instruments—the world's largest semi-conductor manufacturer.

The agreement is one of the rare examples of a U.S. company in the very competitive high technology field manufacturing electronic components under licence from a Japanese company.

## A REPORT ON CANADIAN IMPERIAL BANK GROUP IN 1983.

# POSITIONED FOR PROGRESS.

The Canadian economy began to show positive growth again in 1983. But recovery from the worst recession in post-war history was less than robust and many sectors and regions continued to struggle with severe economic problems.

That pattern of overall, but far from universal, recovery was mirrored in the results of Canadian Imperial Bank Group, North America's seventh largest chartered bank.

At \$315 million, net earnings in 1983 were up 12 per cent from \$281 million a year earlier and were only \$5 million below the record earnings reported in 1981. Russell E. Harrison, Chairman and Chief Executive Officer, attributed the profit increase to two principal factors—improved interest margins on Canadian domestic business and tight control over the Bank's operating costs.

Aided by more stability in interest rates, net interest income was up \$141 million or 9 per cent over the previous year. The Bank's non-interest expenses were actually down slightly from a year earlier despite continuing Canadian inflation of more than 5 per cent. It marked the second consecutive year that Canadian Imperial has been the leader among Canadian banks in controlling operating costs.

The tentative and uneven nature of economic recovery also was reflected in the Bank's results. Total assets, at an October 31st level of \$681 billion, were relatively unchanged from a year earlier as corporate loan demand, both national and international, remained depressed. As well, loan losses and non-performing loans continued at record levels as evidenced by the Bank's provision for loan losses which, under the five-year averaging provisions of Canadian law, rose to \$381 million from \$322 million in 1982.

Mr. Harrison commented that, given the drain on interest income and earnings from such a large volume of unproductive loans, the Bank's overall performance was encouraging and offered further evidence of its basic strength. Given a positive economic environment, the Bank was now well positioned to show substantial progress in the period immediately ahead. Canadian Imperial continued to add to its capital base during the year with capital and reserves increasing to almost \$2.5 billion by October 31st. The Bank's capital-to-asset ratio rose to 3.61 compared with 3.48 a year earlier.

FINANCIAL HIGHLIGHTS (millions of Canadian dollars)		
	1983	1982
Net Interest and Fee Income	2,165	1,988
Provision for Loan Losses	381	322
Non-Interest Expenses	1,303	1,308
Net Income After Taxes	315	281
Income per Common Share	\$6.25	\$6.05
Total Assets (as of Oct. 31)	68,112	68,436
Capital and Reserves	2,457	2,380

**Canadian Imperial Bank Group**  
CANADIAN IMPERIAL BANK OF COMMERCE - CIBC LIMITED  
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January, 1984

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Grimshy

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- ★ Freehold premises in Grimshy
- ★ Distributing to the retail trade
- ★ 18 employees

**Fibreglass Moulders**  
Near Norwich

- ★ Annual turnover £180,000
- ★ Leasehold premises at Watton
- ★ Modern plant
- ★ 13 employees

**Motor Car Dealer**  
Sutton-in-Ashfield and Workop

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- ★ Datsun and Hyundai franchises
- ★ Service and repair facilities
- ★ 40 employees

For further details contact the joint Receiver and Manager,  
A. F. Jones, at:  
Peat, Marwick Mitchell & Co.  
45 Church Street  
Birmingham B3 2DL  
Telephone: 021-233 1666  
Telex: 337774

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MIDLANDS & HOME COUNTIES  
specialising in:  
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Substantial order book and work in progress

Freehold Head Office  
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Principals only  
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Offers are invited circa £1.3m

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Superb Amusement Centre/Leisure Park well planned and equipped, offering 20,000 sq ft approx. One of the finest on the East Coast.

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Tel: 0262 70355

**SMALL PRIVATE LIMITED COMPANY**

Assets comprise (freehold, residential) and other properties at Birmingham, Liverpool and other areas. Freehold ground rents, mortgages and substantial cash flow, £95,000. For details to principals only write to:  
Box G9384, Financial Times, 10 Cannon Street, EC4A 4BF.

PRIVATE PROPERTY COMPANY for sale in West London. Freehold premises. 200,000 sq ft approx. 100,000 sq ft approx. For further details contact:  
**JOHN PRITCHARD & CO.**  
10 Cannon Street, London EC4A 4BF.  
Tel: 01-592 0202.

**PROPERTY COMPANY FOR SALE**

Assets over £1,000,000  
Equity for sale, or exchange for shares, Loans Stock or Debenture in Public Company  
Write Box G9385, Financial Times, 10 Cannon Street, EC4A 4BF

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Own product range. Freehold factory close M1 in Midlands. Trading profitably. 170 Emp. Employes 82. Ongoing groups wishes sale to reduce group gearing.

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Write Box G9386, Financial Times, 10 Cannon Street, EC4A 4BF

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Ocean front - Excellent growth  
Profitable - \$36m U.S. state financial qualifications  
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**Business and Assets for Sale as a Going Concern**

Based in Scunthorpe, A. Barker (Holdings) Limited, established in 1957, provides a comprehensive plant hire service for the construction industry.

Customers include many substantial and well established organisations spread throughout Humberside, South Yorkshire, Lincolnshire and Nottinghamshire.

Premises comprise 1.1 acres of freehold and 1.1 acres of long leasehold property with 17,000 square feet of modern offices and workshops.

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Experienced personnel are available to operate the machinery and this highly skilled workforce is available to a prospective purchaser.

Contact: J. K. R. Jones, Joint Receiver and Manager  
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Telex: 339420 ROBSON G

**ROBSON RHODES**

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Opportunity to acquire established Toys and Games Retailer with eight leasehold outlets in prime city centre sites located throughout England, together with a central London warehouse. Turnover in the region of £4m pa.

Fully equipped shops with comprehensive computerised accounting and stock functions.

Wide ranging stocks and experienced management and staff.

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CORK GULLY  
Rm. 302/3, Shatley House  
3 Noble Street,  
London EC2V 7DQ  
Tel: 01-608 7700 Fax: 3253  
Telex: 880730 CORUKG G

**Cork Gully**

**FOR SALE OR MERGER**

**COMPANY MANUFACTURING SEMI-INDUSTRIAL EQUIPMENT**  
Turnover c. £450,000 p.a., net profit £75,000 p.a.- Healthy cash flow and no borrowings. Six-year growth record and ample further potential in this buoyant sector (current market share 12%). Over 200 dealers throughout UK, including some large multiples: Tool sales and hire, garage equipment, agricultural equipment dealers etc. Secure leased premises 1 hour from North London. 12 employees. Fully managed in both sales and manufacturing. Could ideally be run as semi-autonomous unit by parent company with good sales organisation and complementary products. Owner selling for genuine personal reasons for £280,000 cash or other arrangements possible.

Write Box G9361, Financial Times, 10 Cannon Street, London EC4A 4BF

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Early run business, highly profitable. 22 1/2 covered chalets. 46 more in progress. Further 18 chalets, 250,000 plus ground (with 2000 sq ft) has been acquired. This development, including taking £200,000 down, would be a superb investment. All facilities covered. Further, genuine business proposition, colour brochure and price on application.  
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Capacity for castings up to 2 tonnes to include freehold land and building, plant and machinery. Currently employing 30. Full order book.

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Box FT/842, c/o St. James's House  
4/7 Red Lion Court, Fleet Street, London EC4A 3EB

**MOTOR COMPANY FOR SALE**

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One McKinley Square  
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**SECURITY DISTRIBUTION COMPANY FOR SALE**

A small distribution company—a subsidiary of a large private security organisation—marketing a DIY ultra-sonic alarm system through established retail outlets nationally. Current turnover £200,000. Location London.  
Genuine reasons for sale  
Principals write:  
Box G8319, Financial Times, 10 Cannon Street, London EC4A 4BF

**Edward Williams Manufacturing**

The assets and undertakings of the Fastener Manufacturing Division of Edward Williams Engineering Limited, in receivership, is offered for sale.

Situated at Foundry Lane, Smettwick in leasehold premises of 80,000 sq ft. Turnover approximately £1.2M p.a. 70 skilled persons are employed.

Interested parties contact:  
R.A. Stone, Receiver & Manager, c/o Cork Gully, 43 Temple Row, Birmingham, B2 5JT. Tel: 021 233 1100.

**Cork Gully**

**Computer Systems Manufacturing**  
East Midlands

Offers are invited for a Computer Systems manufacturing business operated from modern, well equipped freehold premises occupying 5,000 square feet with room for expansion. Established product range. Turnover last year £1.2 million and employing 20 personnel.

For further information contact:  
Mr. J. P. Collins, Mr. G. W. Boon or Mr. D. Tacey  
Telephone 0602 607131.

**Spicer and Pegler**  
Chartered Accountants  
INTERNATIONALLY SPICER AND OPPENHEIM  
Clumber Avenue, Nottingham, NG5 1AH

**H. W. TANKEL LIMITED**  
(In Receivership)

**DIAMOND MERCHANTS & WHOLESALE JEWELLERS**  
GLASGOW

The Property, Furniture and Fixings, etc. Trading Stock, customer and supplier information are offered for sale as a going concern.

Interested parties wishing further information should contact:  
Alastair W. T. White, C.A. Thornton Baker C.A.  
112 West George Street, Glasgow G2 1QF  
Telephone: 041-332 7484 Telex: 777726

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Highly profitable national company in  
**DOMESTIC, COMMERCIAL & PUBLIC AUTHORITY BUILDING INSULATION**

Well-established and progressive group operation providing insulation for all types of buildings. Excellent potential for continuing and accelerated growth on current turnover in excess of £5m.

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061-235 8454

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Principals only apply for brief particulars to:  
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**SMALL PLANT-HIRE COMPANY**  
located West Midlands

with Offices/Workshops, etc - Company tax date approx. 21 months  
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TELECOM COMPONENT MANUFACTURING BUSINESS  
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Turnover £280,000 with good potential  
Recent investment in tooling related to hi-tech products. Other times also 7,700 sq ft FREEHOLD PROPERTY Engineering & Plastic Moulding Plant  
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C. J. C. Derry, Browning House, 16001 Hill View, London, EC2M 5WV  
WCVI 868. Tel: 01-406 8411

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**FOR SALE AS GOING CONCERN**

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Financial Times, 10 Cannon Street, EC4A 4BF

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Turnover £240,000  
High Gross & Net Profits  
Considerable Potential  
Retirement Sale  
For full details contact owner's agents in confidence:  
**PARTRIDGE & CO.**  
24 Woodmere Way  
Beckenham, Kent  
01-650 3314

**H.W. Ward**

Opportunity to acquire the assets and undertakings of the H.W. Ward Machine Tool Division of Edward Williams Engineering Limited, in receivership.  
Business operates from a freehold factory at Blackpole, Worcester, close to M5 and situated on a 10.5 acre site.  
There is an active spares, servicing and machine rebuilding business in addition to the range of machine tools currently manufactured.  
Order book totals some £0.7M. Turnover approximately £3.5M p.a. Skilled workforce and management team available.

Interested parties contact:  
R.A. Stone, Receiver & Manager, c/o Cork Gully, 43 Temple Row, Birmingham, B2 5JT. Tel: 021 233 1100.

**Cork Gully**

**John A. Keen Engineering**

The Fabrication business of the John A. Keen Engineering Division of Edward Williams Engineering Limited, in receivership, is offered for sale.

Situated at Blackpole, Worcester. Turnover approximately £200,000 p.a.

Interested parties contact:  
R.A. Stone, Receiver & Manager, c/o Cork Gully, 43 Temple Row, Birmingham, B2 5JT. Tel: 021 233 1100.

**Cork Gully**

**DATA PREPARATION SERVICES**

The Receiver offers for sale the business and assets of Mentor Franklin Limited which prepares data in a format suitable for computer input on a service basis.

For further details please contact by Thursday, 12th January, 1984, at the latest—  
C. R. Sherling or P. J. Wadsted  
Arthur Andersen & Co.  
P.O. Box 55  
1 Surrey Street  
London WC2R 2NT  
Tel: 01-836 1200 Telex: 8812711

**ARTHUR ANDERSEN & CO.**

**MAILING HOUSE**

The Receiver offers for sale the business and assets of the companies comprising the Wellington Press Group which is engaged in direct mail advertising and allied activities.

For further details please contact by Thursday, 12th January, 1984, at the latest—  
C. R. Sherling or P. J. Wadsted  
Arthur Andersen & Co.  
P.O. Box 55  
1 Surrey Street  
London WC2R 2NT  
Tel: 01-836 1200 Telex: 8812711

**ARTHUR ANDERSEN & CO.**

**RETAIL CHAIN**

Highly successful and well known retail chain engaged in sale of records in china, crystal and tableware. 9 locations—Home Counties, North West and Midlands and prominent High Street positions with valuable leases. Turnover in region of £850,000. Excellent potential for further expansion with a number of very good options available.

**HOWARD GRANT & PARTNERS LTD**  
Merger Consultants  
Grove Farm, Honiley, Kenilworth, Warwickshire

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Highly profitable service business poised for unlimited expansion. Blue Chip client list and impeccable track record. Short lease flat in prestige location with security of tenure. Ideal for sole trader, private business or corporate expansion.  
Write Box G9371, Financial Times, 10 Cannon Street, London EC4A 4BF

**LEISURE COMPANY WANTED**

Investment company with funds, management and accounting skills available, wishes to contact already established and profitable leisure companies with a view to purchase. We are an established business that is seeking to extend its portfolio in leisure related areas. Only principals with legitimate reasons for seeking a sale should respond in which case complete confidence will be maintained.  
Please reply to the Chairman  
Box G9372, Financial Times, 10 Cannon Street, EC4A 4BF

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Detached building lavishly modernised. Established 36 years, in good throughout with registration for 24 persons. Offered vacant and ready for immediate occupation with all regulations complied with. Ideal for change of socio-medical purposes but easily adaptable as executive hostel. Freehold premises with all contents and large detached carport. Fully arranged as 2 S.C. flats and garages.  
Offers invited in excess of £380,000  
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**FOR SALE FAMOUS WEST END RESTAURANT**

Established over 60 years with extensive Franchise and Office Premises  
Turnover exceeds £1m  
All interested parties who must be principals apply in writing to:  
Box G9373, Financial Times, 10 Cannon Street, EC4A 4BF  
Guide Price: £400,000 plus

**FOR SALE ENGINEERING COMPANY NEAR MAIDSTONE**

Long established Light Engineering and Metal Works with turnover in excess of £500,000. Factory accommodation, offices and car park about 15,000 sq ft. Ample car parking and open storage space; convenient access to main road & motorway.  
In all about 5.80 acres  
Apply: George Webb & Co  
43 Park Road, Sittingbourne, Kent  
Tel: Sittingbourne 7056/7

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wish to sell their Specialist Bookshop  
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Known internationally for its expert knowledge of the Oriental and African market. Specialist mailing lists. In depth stock of current titles. Use of the name. Kegan Paul, Trench, Trubner, for a limited period could be negotiated.

Write to Philip Sturrock  
**ROUTELEDGE & KEGAN PAUL**  
38 Store Street, London, WC1

**BUSINESS FOR SALE**

ENGINEERS SUPPLIES (Hastings) RETAIL. Established 36 years, in good working order, mainly Mail Order. Annual turnover £317,000. 20 Staff. £2,000 sq. ft. on very advantageous lease. Owner wishes to retire.  
Inquiries direct to Mr. R. Windsor, Blockport SK12 4PT, or just send for catalogue to Mr. Peter. We handle 5,000 items. Please mention: Financial Times.

VENTURE CAPITAL invited to invest in Leisure business with strong £24m turnover. Reply to Box F3152, Financial Times, 10 Cannon Street, London EC4A 4BF.

UK COMPANY NEWS

# Summer weather lifts A.G. Barr to £3.59m

**SECOND HALF** pre-tax profits of soft drink manufacturer A.G. Barr climbed from £1.59m to £3.59m and lifted the figure for the full year ended October 29 1983 to £3.59m, compared with £2.8m.

At half-way, with profits behind at £686,000 (£911,000), the directors said they still awaited the first sustained spell of good weather to lift demand.

The turnover of this Glasgow-based company — products include Tizer — for the 12 months increased from £31.91m to £34.79m and a final distribution of 5p net takes the total dividend to 6.75p, against last year's 5.65p. Earnings are given as 34.51p (31.38p) per 25p share.

An improvement in English sales of Irn-Bru, the group's leading Scottish brand, generated by special marketing activity financed by earnings rights payments from Vinto, has encouraged Barr to sustain the support this year, the directors state.

**HIGHLIGHTS**

Lex looks at the surprise announcement of yesterday where Charter Consolidated intends to take a 29.9 per cent stake in stockbrokers Rowe and Pitman and the 50:50 joint venture between the broker and jobbers Akroyd and Smithers on international trading. The column then goes on to comment on the agreed proposals whereby Texaco will pay \$3.0bn for Getty Oil, the proposals which seem to have been formulated at break-neck speed. Finally the column looks at how the gilt-edged market managed to shy off the lowest ever level for sterling against the dollar and consider the likely impact of tomorrow's money supply figures.

The financial year so far, they explain, is reasonably ahead of the corresponding period in 1982, but without a repeat of the 1983 summer weather sales are likely to reflect continuing economic uncertainty making expansion of turnover with maintenance of satisfactory margins difficult to achieve. Although there was an increase in demand for all packs during the exceptional summer period the underlying trend particularly in England was towards PET non-returnable containers. A significant investment during the current year will be the installation of equipment at Atherton, Manchester, to enable the group to make its own PET bottles and contain costs of "an increasingly important packaging element."

Budgeted expenditure on production and office equipment, vehicles and property stands at some £3m to October 1984.

Trading profits for the year advanced from £2.59m to £3.45m and the pre-tax figure was after lower interest charges of £1.44,000, compared with £205,000.

Tax charge was well up from £185,000 to £1.41m, which was an extraordinary credit of £183,000 (nil).

• **comment**  
Soft drinks are still a fairly

horrible business to be in in the UK, but A. G. Barr is a survivor. Irn Bru is making headway in England, though probably not for the same reasons as North of the border, where it is commonly used to combat the effects of Scotland's better-known national drink the morning after. The main reason for the improved figures, though, is the summer heat-wave: like all soft drink manufacturers Barr stands to gain enormously from a touch of the sun. The Globe acquisition will have been similarly improved, but is probably not making any significant net contribution as yet. Meanwhile, the move into PET manufacture is an innovation — uncharacteristic for a company as natively cautious as Barr, but characteristic to be financed from cash. The dividend, similarly, is very handsomely covered, but then it always is. With the shares up 12p to 255p, the multiple is 6.5, the yield 4.3 per cent.

# London Scottish moves up to £1.52m

HIGHER profits before tax of £1.52m have been produced by London Scottish Finance Corporation for the year to October 25 1983, a 22 per cent increase compared with £1.25m for the previous 65 week period.

Turnover of this Manchester-based group which is engaged in banking, consumer credit, debt collection, television rental and other financial services, was down from £11.28m to £11.06m. The net final dividend has been effectively lifted from 1.53p to 1.79p, making a higher total of 3.5p against the equivalent of 1.23p, after adjusting for a one-for-two scrip.

Undistributed earnings per 10p share moved up from 5.4p to 5.8p.

Tax came to £464,000 (£387,000) and dividends will absorb £485,000 (£383,000).

On a current cost basis pre-tax profits increased from £253,000 to £1.2m, and earnings per share came to 4p (3p).

• **comment**  
London Scottish Finance Corporation showed a 40.5 per cent increase in pre-tax profits on turnover up 22 per cent in the year to October compared with the annualised results for '82. Lower interest rates brought down finance costs substantially. Levels of cash advances to existing borrowers have been contained by the recession, so LSFC's geographic expansion, especially in Scotland where eight branches have been added. Personal costs account for around 80 per cent of overheads with some 1,100 door-to-door collectors. LSFC keeps costs down by the acquisition of debt portfolios from a major mail order firm, clearing banks and credit organisations. Insurance commission is a growing source of revenue. Borrowings at the year-end were nearly £2m, giving a modest ratio of 1.6 to 1. So the company has further scope for acquisitions in the current year. Profits were on target at £1.5m and the total dividend of 2.5p net was forecast at the interim. The shares unchanged at 50p yield 7.4 per cent.

# Brown & Tawse down midway

THE SHARP fall in tube prices a year ago has hit the profit of Brown & Tawse, and for the six months ended September 30 1983 it has fallen from £1.67m to £1.54m. In stockholding and processing, the return was £1.36m, against £1.65m, and in plant sales, boiler repairs and ironmongery it came to £178,000, compared with £220,000.

Mr Douglas Rae, the chairman, says the demand for steel and tube products showed a "small increase" but the price fall led to lower profit margins on tubular products. In hydraulic plant and equipment, trading conditions remain highly competitive.

To reduce the disparity with the final, the current interim dividend is being lifted from 0.7p to 1.2p net. In the year ended March 31 1983 a total of 3.55p was paid when profits reached £3.56m. The second half was affected by the price fall.

Turnover for the half year was almost maintained at £29.64m, against £30.48m, with stockholding accounting for £26.02m (£26.51m) and plant sales £3.62m (£3.97m). The operating profit was down by £235,000 to £1.47m.

After tax £580,000 (£700,000) and preference dividend, there is £1.18m (£1.17m) available for the ordinary, of which the interim payment absorbs £250,000 (£145,000). The comparative tax charge has been reduced by £250,000 following a decision not to make provision for deferred tax any more.

• **comment**  
Brown & Tawse started to suffer in the final quarter of last year, with the 25 per cent reduction in the price of steel tubing, and the pain continues. The company's best hope is that with the BSC agreement now concluded, a price rise may come through in April. On the bright side, though, the second half so far has seen a small volume improvement in all the company's products, and outside the steel stockholding area there has also been some improvement in margins. The search for acquisitions continues, either in steel and tube stockholding or in pipeline equipment. The second half outlook is less gloomy than the first, but it is unlikely that last year's full year outcome will be matched. On a running 13-month basis, the p/e is 10 at 83p, and the yield at 7.1 per cent, is a touch above the sector average.

**BOARD MEETINGS**

TODAY	
Interim: H&B Properties, Hogg Robinson, Munton Brothers, Owen and Robinson.	
Final: Investors Capital Trust.	
FUTURE DATES	
Interim:	
AGB Research	Jan 16
Associated Dates	Jan 17
Cantors	Jan 31
Canvical Estates	Jan 31
Deansboro	Feb 16
Estates Property Inv Trust	Jan 26
Group Investors	Jan 27
Priest (Benjamin)	Jan 27
Property Security Inv Trust	Jan 19
Ramsey (Jewellers)	Jan 12
Finale	
Countrywide Properties	Jan 17
Heavyside Brewery	Jan 12
IMI	Jan 12
Warner Holidays	Jan 13
Webber Electron	Jan 13

# Orion Royal climbs 53% to year-end £15m

Orion Royal, the London merchant banking subsidiary of Royal Bank of Canada, reports pre-tax profits of £15.4m for the year ending September 30 1983, an increase of 53 per cent on the previous year's £10.2m. After tax profits were £13.7m, up from £7.1m. Total assets remained unchanged at £2bn.

The bank's volume of syndicated lending was down, but it increased both the number and dollar amount of public issues in the international capital markets. The breakdown of business shows 50 per cent of its income

# Valin Pollen set to join USM

THE SLENDER ranks of stock market quoted public relations/advertising agencies will be increased by one towards the end of this month when Valin Pollen International joins the Unlisted Securities Market.

The company, which specialises in financial and corporate work, was established in 1979 by Mr Reg Valin and Mr Richard Pollen who had previously been chief executive and deputy managing director with Charles Barker City.

Since then, billings have grown from under £1m in the year ended September 30, 1980 to over £2m in three years.

The breakdown of business shows 50 per cent of its income

# Wellcome ahead at £61m after 12 months

By Carl Rapoport

The Wellcome Foundation, one of Britain's largest pharmaceutical companies, yesterday reported an advance of 11 per cent in pre-tax profits from £58.1m to £61.2m for the year to August, 1983.

Sales for the group went up by 14 per cent to £947m. Exports from the UK set a record at £127.6m. Wellcome, which is owned by the Wellcome Trust, a registered charity, also reported that spending on research and development jumped to £80.9m in 1983, compared with £76.3m the previous year.

Capital expenditure dropped from £41.4m to £38.5m in the year. The amount distributed to the Wellcome Trust was £14m, against £13m in 1982.

Mr A. J. Shepperd, chairman and chief executive, says Wellcome's new antiviral drug, Zovirax, is doing well in the U.S. and UK. He adds that initial reception of Zovirax products indicates that the drug has an important role to play in the treatment of herpes infections.

Mr Shepperd also warns that new government restrictions on the UK pharmaceutical industry's profitability could result in a "serious" reduction of the industry and remove it from its inventive position in the world.

# Sandhurst aims to raise £4m

Sandhurst Marketing is raising £2m through the issue of new partly convertible cumulative redeemable preference shares to ICFC and Equity Capital for Industry. It is raising a further £2m through a long-term facility from 31.

The financial package will reduce gearing and meet the costs of three recent acquisitions and the development of new headquarters. The headquarters are at Horsham, West Sussex and are due for completion in September 1984 at a cost of £2.4m.

USM. But due to the timing of the Dynaglaz acquisition, the placing has been postponed and the £4m financial package arranged instead.

Pre-tax profits for the year to January 31 are expected to exceed £1m and the board intends to recommend a final dividend of 0.55p per share.

The preference shares will not be listed. On full conversion 31 and ECI will each hold between 4.9 and 5.1 per cent of the enlarged company. The preference capital of Sandhurst depending on the conversion price.

# Fleming Claverhouse

Pre-tax revenue at the Fleming Claverhouse Investment Trust improved from £99,045 to £1.09m in 1983. The final dividend is raised from 4.7p net to 5.25p for a total up from 6.85p to 7.5p. Net asset value per 50p ordinary share was up from 200.08p to 256.32p, and earnings per share rose from 6.97p to 7.59p.

Gross revenue for the year rose from £1.07m to £1.17m. Tax was higher at £336,536 compared with £302,177.

# DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corre- Total	Year	Last
Asprey	6p	Jan. 27	6		16
A. G. Barr	3.55p	Apr. 7	4.12	6.75	5.87
Brown & Tawse	1.2p	Apr. 6	0.7		3.58
Carlo Eng	2.5	Feb. 25	1.7		4.25
Fleming Claverhouse	5.25	Mar. 6	4.7	7.5	6.95
Lon. Scottish	1.75	Mar. 22	1.53*	2.5	2.13*
Richards	0.45	Mar. 5	0.3	0.75	0.6
H. Samuel	1.5	Jan. 31	1.5		6.25
F. H. Tomblin	0.64	Apr. 3	0.58		1.5

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issues. † On capital increased by rights and/or acquisition issues. ‡ USM stock. † To reduce disparity with final. ‡ For 65 weeks. † Unquoted companies.

# Carlo

Summary of Results

	Unaudited Half-year ended 30 September 1983	Audited Half-year ended 31 March 1983	Year ended 31 March 1983
Turnover £'000	15,579	14,233	29,988
Profit before tax £'000	1,093	1,013	2,082
Earnings per ordinary share of 25p	10.8p	8.9p	12.1p
Dividend per ordinary share of 25p	2.6p	1.3p	4.55p
Dividend cover (times)	4.2	6.8	2.6
Shareholders' funds per ordinary share of 25p	152p	139p	151p

- Turnover up by 9%
- Earnings per ordinary share up by 21%
- Order intake during third quarter at a record level
- Most of our customers enjoying improved trading conditions
- Outlook for the remainder of the current year encouraging

Carlo Engineering Group PLC

# VOLVO Special General Meeting

As announced on 23rd December, 1983 the agreement relating to the purchase of additional shares in Hamilton Brothers Petroleum Corporation has now been signed and the closing will take place January 5, 1984. Under the terms of the agreement AB Volvo may pay a part of the purchase price through a new issue of Series B unrestricted shares in AB Volvo. In connection therewith, holders of shares of AB Volvo are being called to a Special General Meeting to be held in the Concert Hall (Konserthuset), Göteborg at 5.00 p.m. Wednesday, January 25, 1984.

## Special General Meeting

The matter of approval of the Board of Directors' resolution, pending approval by the shareholders' meeting, dated December 17, 1983 will be taken up at the Meeting.

According to the resolution the Company is to increase its capital stock by no more than SEK 28,545,000 through subscription to no more than 570,900 new series B shares, all unrestricted. Current capital stock at the time of the resolution was SEK 1,735,205,250, which corresponded to 34,704,105 shares with a nominal value of SEK 50, all registered as paid in full, and divided into 11,492,144 series A shares and 23,211,961 series B shares. The following conditions are to apply for subscription to shares:

- For the sum of money for which new shares are to be subscribed to, no more than 570,900 new series B shares, all unrestricted, with a nominal value of SEK 50, are to be issued. The new shares are to be issued at a price of SEK 415.45. Dividends on these shares are to be paid for the first time for the 1984 fiscal year.
- The new shares may only be subscribed to by Mr. Frederic C. Hamilton, Denver, Colorado, Mrs. Jane M. Hamilton, Denver, Colorado and FCH Resources Ltd, a partnership registered in Colorado. The subscribers have the right and obligation to make payment on these new shares by transfer to AB Volvo of each of the exchangeable promissory notes issued to them on January 5, 1984 for the following sums:  
For Frederic C. Hamilton USD 25,590,000  
For Jane M. Hamilton USD 60,000  
For FCH Resources Ltd USD 4,350,000  
The above-mentioned share subscribers are to have the right to subscribe to the following numbers of shares in exchange for their promissory notes:  
Frederic C. Hamilton 486,978 shares  
Jane M. Hamilton 1,142 shares  
FCH Resources Ltd 82,780 shares

- Oversubscription is not permitted.
- The Articles of Association of AB Volvo contain a provision which is in accordance with ch. 17 § 1 of the Stock Corporation Act. A reminder is hereby made that in accordance with the Articles of Association of AB Volvo when voting takes place at shareholders' meetings series A shares have one vote, while series B shares one-tenth of a vote, while series A shares and series B shares are in all other respects equivalent.
- The new shares are to be subscribed to between January 25 and January 31, 1984. The Board of AB Volvo reserves the right to extend the subscription period.
- Payment for the shares subscribed to is to be made with the above-mentioned exchangeable promissory notes, which are to be surrendered signed in blanco at the time of subscription.
- Any eventual stamp fees for the new shares are to be paid by AB Volvo.
- An additional prerequisite for the validity of the capital stock increase is that the above-mentioned exchangeable promissory notes be issued to the above-mentioned shareholders before January 25, 1984.
- The Chief Executive Officer is authorized to make any minor formal adjustments in this decision which are required in conjunction with registration at the National Swedish Patent and Registration Office.

Reports and statements have been submitted in accordance with ch. 4, § 6, paras. 2 and 3 of the Stock Corporation Act.

In order to take part in the Special General Meeting, shareholders must be registered in their own name at the Swedish Securities Register Centre (VFC) by January 13, 1984, and must also notify AB Volvo of their intention to participate not later than 12.00 noon, Friday, January 20, 1984. Shares registered in the name of nominees should be temporarily re-registered in the names of the shareholders themselves to enable them to participate. Several banking days should be allowed for re-registration to be effected.

Notification of participation in the Special General Meeting may be given:

By telephone, by calling 4631-59 21 50 (direct number) or via the Volvo switchboard, 4631-59 00 00.

By mail, addressed to AB Volvo, Legal Department, S-405 08 Göteborg, Sweden.

In providing such notification, the shareholder should state his Name, Personal (registration) Number and Address and Telephone Number.

Shareholders wishing to appoint a proxy to participate in the business of the Meeting on their behalf should notify the Company well in advance of the Meeting, giving the name of their proxy. A proxy need not be a shareholder of AB Volvo.

By Order of the Board of AB Volvo  
Claes Beyer, Secretary,  
S-405 08 Göteborg, Sweden  
December, 1983

**NACIONAL FINANCIERA S.A.**  
US\$100,000,000  
Floating Rate Notes 1978-85-1993

In accordance with the terms and conditions of the above-mentioned Floating Rate Notes, the interest rate applicable for the period from 9th January 1984 to 9th February 1984 is 11 1/2% net, payable on each note on the 15th day of each month. Contact: New York, N.Y. 10048 BANQUE INTERNATIONALE A. LUXEMBOURG Societe Anonyme Fiscal Agent

All of the securities have been sold. This announcement appears as a matter of record only.

# Putnam Putnam Emerging Health Sciences Trust S.A.

An investment company seeking long-term capital growth by investing in a diversified portfolio of companies in the health sciences industry with special emphasis on small or emerging companies.

**U.S. \$47,500,000**

Aggregate Proceeds to the Trust from **5,000,000 shares and 1,000,000 warrants** Placed Institutionally with non-U.S. Investors

**de Zoete & Bevan**  
Agents for the United Kingdom

Investment Manager  
The Putnam Advisory Company, Inc.  
One Post Office Square, Boston, MA 02109  
Offices located in  
**BOSTON · LONDON · TOKYO**

UK COMPANY NEWS

UK side boosts Carclo 8% and outlook 'encouraging'

A BETTER performance in the UK enabled the Carclo Engineering Group to return improved results for the six months ended September 30 1983.

The directors say they intend to pay a final of at least last year's level of 3.25p.

The group's interests in Europe and India returned lower figures for the opening half, but these were more than compensated for by a better performance by the UK side.

Optimism as Asprey passes £3m at midway

AN INCREASE of £310,000 to £3,020m in pre-tax profits is reported by Asprey & Company, goldsmith, silversmith, jeweller, antique dealer and interior decorator, for the six months to September 30 1983.

CU new business worldwide up 14%

Commercial Union Assurance Company reports new annual premiums on its worldwide life and pensions business in 1983 of £56.2m compared with £49.6m in 1982.

Provident Life Association of London, a member of the Winterthur Swiss Insurance Group, reported a 50 per cent rise in new annual premiums to £5.8m, and a 250 per cent rise in single premiums to £3.85m.

Worthington loss reduced at halftime

Despite finishing the whole of last year £283,244 in the red, against £95,119, A. J. Worthington (Holdings), textile manufacturer, turned in a lower deficit for the six months ended September 30 1983.

F. H. Tomkins expands to £0.56m at interim stage

APART FROM the French subsidiary Stockinox, all sectors of F. H. Tomkins continue to perform well, lifting pre-tax profits for the six months ended October 31 1983 from £481,000 to £588,000.

Turnover of this buckles, stainless steel bolts maker and industrial fastener distributor expanded to £10.05m (£8.43m) and the interim dividend is increased to 0.685p (0.575p) net.

LPA Industries

LPA Industries which designs, manufactures and markets industrial electrical accessories, is to seek a quotation on the Unlisted Securities Market—extraordinary credits of £61,000 last time, to 26.33p.

Improved second half puts Richards back in profit

IN THE second half, Richards (of Aberdeen) has made a profit of £140,000. This wipes out the loss incurred in the first half and leaves the group with a surplus of £36,000 for the year ended September 30, 1983, compared with a deficit of £327,000 for the previous 12 months.

Mr A. R. Robertson, chairman of the spinners of polypropylene yarns, says the considerable progress made over the past year has continued in the first quarter of the current term, and he anticipates "a steady improvement" during 1984.

McCarthy & Stone

McCarthy & Stone has received acceptances in respect of £110,275 (98.55 per cent) new shares offered by way of a one-for-four rights issue.

The remaining 59,375 shares have been sold in the market at an average net price, after deduction of the subscription price and expenses, of 69.5p each.

Arlen Electrical

Of the 5774,702 of 11p per cent convertible unsecured loan stock offered by Arlen Electrical by way of a rights issue £710,520 (91.7 per cent) was taken up.

BASE LENDING RATES table listing various banks and their rates, including A.B.N. Bank, Allied Irish Bank, and others.

ENTE NAZIONALE PER L'ENERGIA ELETTRICA advertisement with details on floating rate debentures due 1987 and fixed rate debentures due 1995.

Gold Fields Group

DECEMBER QUARTERLIES

All companies mentioned are incorporated in the Republic of South Africa

DRIFONTAIN CONSOLIDATED LIMITED financial statement table showing operating results, financial results, and dividends for 1983.

LIBARON GOLD MINING COMPANY LIMITED financial statement table showing operating results, financial results, and dividends for 1983.

KLOOF GOLD MINING COMPANY LIMITED financial statement table showing operating results, financial results, and dividends for 1983.

VENTERSPOST GOLD MINING COMPANY LIMITED financial statement table showing operating results, financial results, and dividends for 1983.

DRIFONTAIN GOLD MINING COMPANY LIMITED financial statement table showing operating results, financial results, and dividends for 1983.

VLAKFONTEIN GOLD MINING COMPANY LIMITED financial statement table showing operating results, financial results, and dividends for 1983.

DEKLARAL GOLD MINING COMPANY LIMITED financial statement table showing operating results, financial results, and dividends for 1983.

DOORFONTEIN GOLD MINING COMPANY LIMITED financial statement table showing operating results, financial results, and dividends for 1983.

NOTE: Copies may be obtained from the United Kingdom Registrar: Hill Samuel Registrars Limited, 6 Greencoat Place, London, SW1P 1PL.



MINING NEWS

U.S. recovery bolsters diamond sales in 1983

BY KENNETH MARSTON, MINING EDITOR

WORLD SALES of rough diamonds handled by the Central Selling Organisation (CSO) on behalf of South Africa's De Beers Consolidated Mines and other producers continued to recover last year. In terms of U.S. dollars, the total value of sales rose 27 per cent to \$1.6bn (£1.15bn) from \$1.26bn in 1982.

Higher quarterly gold profits

THE LOWER gold price in the last three months of 1983 focused the attention of the South African gold mining industry even more firmly than before on operating efficiencies, even as it allowed the industry to cushioned from the worst effects of the weaker price by the continued depreciation of the rand.

APPOINTMENTS

Top posts at Nabisco



Mr Basil E. S. Collins, new chairman of Nabisco Brands

NABISCO BRANDS has appointed Mr Basil E. S. Collins as chairman and Mr H. John Greeniaus as chief executive. Mr Collins, formerly deputy chairman and group chief executive of Cadbury Schweppes, is to serve as non-executive chairman.



Mr H. John Greeniaus, new chief executive of Nabisco Brands

Mr William A. Gilliam has been appointed to the new position of director of sales and marketing for KARRIE MOTORS, a manufacturer of commercial vehicles. He joins from Datsun UK.

Mr Jeffrey R. Kennedy has been appointed director of BUTCHER, ROBINSON AND STAPLES.

Mr Leo Wright, son-in-law of the late chairman, Mr Gordon Billam, has been appointed chairman of J. BILLAM. Mr Wright has been an executive director since 1971.

Mr Les Wright, son-in-law of the late chairman, Mr Gordon Billam, has been appointed chairman of J. BILLAM. Mr Wright has been an executive director since 1971.

Transocean Gulf Oil Company 8% Guaranteed Debentures Due 1984

(now Gulf Oil Corporation 8% Debentures Due 1984)

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of December 1, 1969, under which the above designated Debentures are issued, \$3,150,000 aggregate principal amount of such Debentures of the following distinctive numbers have been selected for redemption on January 30, 1984 (herein sometimes referred to as the redemption date):

Table listing Debenture numbers and amounts for redemption, including columns for Debenture No. and Amount.

Copenhagen Telephone Company, Inc.

(Kjøbenhavn Telefon Aktieselskab) 8 3/4% Sinking Fund Dollar Debentures Due February 1, 1986

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of February 1, 1971 under which the above designated Debentures were issued, \$1,310,000 principal amount of the said Debentures have been called for redemption through operation of the Sinking Fund on February 1, 1984, the date fixed for redemption, at the redemption price of 100% of the principal amount thereof plus accrued interest to the date fixed for redemption as follows:

Table listing Debenture numbers and amounts for redemption, including columns for Debenture No. and Amount.

Notice of Redemption

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of December 1, 1969, under which the above designated Debentures are issued, \$3,150,000 aggregate principal amount of such Debentures of the following distinctive numbers have been selected for redemption on January 30, 1984 (herein sometimes referred to as the redemption date):

Table listing Debenture numbers and amounts for redemption, including columns for Debenture No. and Amount.

Mr Derek Pelly, a vice-chairman of Barclays Bank, has also been appointed a director of Barclays Bank UK

Mr Bernard Brown and Mr Colin Wright have been appointed partners in PRAT MARWICK's London office.

Mrs Katharine Hawkins has been appointed a full director of BILMES FINANCIAL MANAGEMENT. Mr David S. Barford, formerly managing director of Lease Management Services, Brown Shipley Leasing subsidiary, has joined the Bilmes Group to run the newly-formed Bilmes Leasing subsidiary.

Mr David Nicholas has been appointed chief executive director of HARMO INDUS TRIES, Birmingham, part of the automotive division of Tenneco Inc, Houston, U.S. He was director of operations.

Mr A. L. R. Morton has joined the board of BURGESS PRODUCTIONS (HOLDINGS) as a non-executive director.

Mr R. E. Aldous and Mr A. O. Ramsay have joined the board of UNIONAMERICA MANAGEMENT COMPANY.

Mr John Isaac has been appointed to the board of BANKSCOPE INSURANCE SERVICES.

From January 9, Mr E. T. J. Deun becomes managing director of RAUVENADE SECURITIES. He joined Ravendale Group, from the Stock Exchange where he was secretary to principal standing committee, manager commissions and dealings, and adviser to the markets committee.

Following approval of the increase in authorised share capital and the establishment of an executive share option scheme, Mr H. E. Coates and Mr J. N. P. McCormick have joined the board of MEGITY HOLDINGS as group managing director and group financial director respectively. They were previously both director of Flight Refuelling Holdings.

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The Debentures specified above are to be redeemed for the Sinking Fund (a) at Citibank, N.A. (formerly First National City Bank), Trustee under the indenture referred to above, No. 111 Wall Street, in the Borough of Manhattan, the City of New York, or (b) subject to any laws or regulations applicable thereto, at the main offices of Citibank, N.A. in Amsterdam, Brussels, Frankfurt/Main, London (Citibank Europe), Milan, Paris, and Cribank (Luxembourg) S.A., Luxembourg. Payments at the offices referred to in (b) above will be made by a United States dollar check drawn on a bank in New York City or by a transfer to a United States dollar account maintained by the payee with a bank in New York City, on January 30, 1984, the date on which they shall become due and payable, at the redemption price of 100 per cent of the principal amount thereof, together with accrued interest from the date of issue to the date of redemption. On and after the redemption date, interest on the said Debentures will cease to accrue. Upon presentation and surrender of such Debentures with the December 1, 1984 coupon, payment of principal plus accrued interest aggregating \$1,013,111 for each \$1,000 Debenture will be made out of funds to be deposited with the Trustee.

The amount of any missing unretired coupons will be deducted from the sum due for payment.

By: CITIBANK, N.A., as Trustee

The above described Debentures will become due and payable on February 1, 1984 and interest thereon shall cease to accrue.

Payment of the redemption price of 100% of the principal amount of the Debentures will be made upon PRESENTATION and SURRENDER of such Debentures with all coupons appearing thereon maturing after February 1, 1984 at Citibank, N.A., Receiver and Deliver, Department, 111 Wall Street, New York, New York 10043 or the main offices of Citibank, N.A. in Amsterdam, Brussels, Frankfurt/Main, London (Citibank Europe), Milan, Paris, and Cribank (Luxembourg) S.A., Luxembourg. Payments at the offices referred to in (b) above will be made by a United States dollar check drawn on a bank in New York City or by a transfer to a United States dollar account maintained by the payee with a bank in New York City, on January 30, 1984, the date on which they shall become due and payable, at the redemption price of 100 per cent of the principal amount thereof, together with accrued interest from the date of issue to the date of redemption. On and after the redemption date, interest on the said Debentures will cease to accrue. Upon presentation and surrender of such Debentures with the December 1, 1984 coupon, payment of principal plus accrued interest aggregating \$1,013,111 for each \$1,000 Debenture will be made out of funds to be deposited with the Trustee.

The amount of any missing unretired coupons will be deducted from the sum due for payment.

By: CITIBANK, N.A., as Trustee

COPENHAGEN TELEPHONE COMPANY, INC. By Citibank, N.A. Trustee

Following approval of the increase in authorised share capital and the establishment of an executive share option scheme, Mr H. E. Coates and Mr J. N. P. McCormick have joined the board of MEGITY HOLDINGS as group managing director and group financial director respectively. They were previously both director of Flight Refuelling Holdings.

The Debentures specified above are to be redeemed for the Sinking Fund (a) at Citibank, N.A. (formerly First National City Bank), Trustee under the indenture referred to above, No. 111 Wall Street, in the Borough of Manhattan, the City of New York, or (b) subject to any laws or regulations applicable thereto, at the main offices of Citibank, N.A. in Amsterdam, Brussels, Frankfurt/Main, London (Citibank Europe), Milan, Paris, and Cribank (Luxembourg) S.A., Luxembourg. Payments at the offices referred to in (b) above will be made by a United States dollar check drawn on a bank in New York City or by a transfer to a United States dollar account maintained by the payee with a bank in New York City, on January 30, 1984, the date on which they shall become due and payable, at the redemption price of 100 per cent of the principal amount thereof, together with accrued interest from the date of issue to the date of redemption. On and after the redemption date, interest on the said Debentures will cease to accrue. Upon presentation and surrender of such Debentures with the December 1, 1984 coupon, payment of principal plus accrued interest aggregating \$1,013,111 for each \$1,000 Debenture will be made out of funds to be deposited with the Trustee.

The amount of any missing unretired coupons will be deducted from the sum due for payment.

By: CITIBANK, N.A., as Trustee

COPENHAGEN TELEPHONE COMPANY, INC. By Citibank, N.A. Trustee

LADBROKE INDEX 795-800 (+5) Based on FT Index Tel: 01-493 5261

December 29, 1983

Gulf Oil Corporation By: CITIBANK, N.A., as Trustee



# SECTION III - INTERNATIONAL MARKETS FINANCIAL TIMES

Tuesday January 10 1984

**Manchester Business School**  
"The first rank internationally" *The Economist*  
**EXECUTIVE DEVELOPMENT PROGRAMME**  
10 week courses in April & October (first year only)  
**A SOUND CAREER INVESTMENT IN LEARNING BY DOING...**  
Wills - J. McDonald, 1485 Broad Street West, Manchester M14 6PL, Tel: 061-272 8228 Ext. 143 Telex: 88222  
**It's the way that we do it**  
"The School for Good Value" *Sunday Times*

NEW YORK STOCK EXCHANGE 24-26  
AMERICAN STOCK EXCHANGE 25-26  
WORLD STOCK MARKETS 25  
LONDON STOCK EXCHANGE 27-29  
UNIT TRUSTS 30-31  
COMMODITIES 32  
CURRENCIES 33  
INTERNATIONAL CAPITAL MARKETS 34

## WALL STREET Rate trends make for restraint

ANOTHER busy trading session developed on Wall Street yesterday, but leading stocks were restrained by uncertainties over trends in the credit markets. Turnover in stocks was heavy during the first two hours, with market indices edging through to new peaks before retreating later as the bond market failed to respond to Friday's announcement of a \$600m fall in M1 money supply, writes Terry Byland in New York.

By 3pm the Dow Jones industrial average was 4.29 off at 1,282.35. The note of hesitancy which sounded through the stock market came after strong advances the previous week. Several brokerage houses including Merrill Lynch, the largest Wall Street trading concern, urged caution, warning that major institutions had run down their cash balances and were unwilling to switch out of the bond market into stocks. The Dow closed down 0.42 at 1,282.22.

Mr Peter Canelo, of Merrill, pointed out that the average corporate bond is now yielding nine percentage points more than the average on the Standard and Poor's 400 stock index, a near record gap. "Since November, the bond market hasn't done very much," he commented. With the post-Christmas cash squeeze

now abating, the Federal Funds rate eased again yesterday, but at 9% per cent, this crucial market rate for short-term funds was also little changed from two months ago.

The stock market remains confident that the first quarter of this year will bring widespread gains in corporate profits but needs to see a definite downturn in interest rates in the credit markets before resuming its advance.

Airline issues were among those to encounter profit-taking.

The AT&T stocks continued to head the list of active stocks by a considerable margin. The old stock edged up 5% to \$86% and the new gained 5% to \$19%.

Also trading strongly were stocks involved in the Getty Oil saga, the largest takeover bid so far recorded.

With Texaco almost certainly the winner, barring any antitrust hitches in its deals for control of the company, Getty stock made a delayed trading start yesterday before returning to the market at \$118, a net \$14 higher, compared with the \$125 a share offered by Texaco. Later, Getty traded at \$117, and more than 1m shares were traded of the 28m Texaco is offering to buy.

Pennzoil, apparently the loser in the fight, dipped \$2 1/2 to \$35 1/2, but a gain of \$1 to \$47 1/2 in Gulf Oil was ascribed to market belief that Pennzoil might turn its takeover attentions in Gulf's direction.

Other strong features again included stocks of the Wall Street trading houses, which may benefit from the increased turnover in the market. Merrill Lynch, trading heavily again, put on 5% to \$36, and Phibro-Salomon at \$34 1/2 was another 5% up.

In the bond market, prices edged forward, effectively regaining modest falls chalked up late on Friday after the announcement of money supply statistics. The Federal Reserve helped out with overnight system repurchases with funds at 9% per cent.

The key long bond at 101 3/4 was 1/2 up and yielding 11.84 per cent. Discounts on Treasury bills slackened slightly, putting the three-month bill at 8.90 per cent and the six-month at 9.10 per cent.

### LONDON

## Another milestone achieved

**SWEPT HIGHER** with the rising tide of confidence on international markets, London equities opened on a euphoric note, while a host of delayed New Year tips for almost every sector of UK industry also encouraged investors. The FT Industrial Ordinary share index achieved another milestone, closing 5.7 up at 800.

UK investment institutions were less enthusiastic after having placed sizeable funds towards the end of the previous week.

Speculative Irish oils, were hit heavily by a wave of selling, although all popular stocks recovered well.

In the wake of sterling's later rally, gilt-edged stocks went higher, the longs settling about 3/4 up.

South African sectors of mining and golds began in disarray with golds falling sharply to their lowest levels since late November. De Beers fell 16p to \$22 1/2 following disappointment with 1983 diamond sales.

Details, Page 27; Share information service, Pages 28-29

### AUSTRALIA

**DESPITE DECLINES** towards the end of trading, share prices finished higher in moderate activity in Sydney.

The All Ordinaries index finished with another record high at 787.9; up 1.5 points from Friday.

The All Industrials index was also at a

record, closing 1,023.3, up from 1,020.3.

Brokers said the continuing rise was due to overseas orders placed after the close on Friday, while local buying was hesitant.

### HONG KONG

**IN A BURST** of heavy turnover Hong Kong extended its recent rally, pushing the Hang Seng index to a four-month high.

The index finished 27.9 points up at 937.46, for the highest close since September 7. Combined turnover soared to HK\$320.26m, making yesterday's session the most active since last July.

Hang Seng Bank rose HK\$2 to HK\$41.00 and Hongkong Bank added 20 cents to HK\$7.40. Swire Pacific "A", Jardine Matheson, and Hutchison Whampoa all added 80 cents, to reach HK\$18.10, HK\$12.70 and HK\$15.80 respectively.

### SINGAPORE

**BUYERS** dominated the Singapore market and shares continued to rise, although some late profit-taking pared early gains slightly.

Trading was active throughout the session but turnover dropped. The Straits Times index closed 5.83 points higher at 1,033.55.

Price changes were mostly small. Sime Darby had the highest turnover with 880,000 shares, closing 2 cents higher at \$82.76 and Faber Merlin was unchanged at \$81.85 on 875,000 shares traded.

### SOUTH AFRICA

**GOLD SHARES** dropped sharply in Johannesburg but selling was not excessively heavy.

Gold Fields was down 50 cents to R24.5 after quarterly reports from group producers. The trend was followed by other mining and financials. Heavy-weight Randfontein was down R7 at R164, the biggest loss of the day. De Beers closed unchanged at R9.45.

Industrials were mixed.

### CANADA

**PRONOUNCED** weakness among Toronto gold stocks, in line with the erosion in world bullion values, provided a mixed tone to the market as gains in property and media issues led non-resource sectors higher. Base metals and minerals held up well.

Demand developed in Montreal for banks, while industrials and utilities were generally dull.

### TOKYO

## Five-figure first after brisk start

**BRISK BUYING** sent the Nikkei-Dow average above 10,000 for the first time in Tokyo yesterday, with banks and non-life insurance companies leading the way, writes Shigeo Nishiuchi of Jiji Press.

The index advanced more than 28 during the morning to surge through the 10,000 level. It continued the advance to end the day at 10,053.81, a gain of 71.38. But with no particular incentives, turnover was sharply down to 427.99m shares from last Friday's 713.33m. Advances outpaced declines 401 to 310, with 113 issues unchanged.

In a streak of nine days of sharp rises, the market barometer has registered records on eight consecutive trading days, but some operators believe yesterday's considerable volume shrinkage indicates investor concern about the market outlook.

Investors actively bought such laggards as banks, non-life insurances and securities houses. Among other populars were non-ferrous metal stocks and other speculative issues. Conversely, high-priced blue-chip issues, which had been in favour, eased amid growing concern over reversals, in reaction to their rapid gains.

Among city banks attracting buyers, Fuji Bank rose ¥110 to ¥615, while Sumitomo Bank and Mitsubishi Bank each added ¥100 to ¥630 and ¥614 respectively. The three banks posted maximum allowable rises.

Buying interest spread to regional banks, but the market saw only a limited number of contracts concluded because of lack of selling offers.

Behind the abrupt buying of banks, which rarely gain popularity, lies the dominant view among market participants that banks were "undervalued" in the light of their price earnings ratio (P/E), standing below 20, compared with 28.8 for an average P/E of all issues listed on the Tokyo Stock Exchange's first section.

Non-life insurances were also bought

on renewed investor appreciation of their large assets: Tokio Marine and Fire Insurance added ¥18 to ¥583

On the bond market yields soared on selling by some smaller securities houses and financial institutions. The yield on 7.5 per cent government bonds, due in January 1993, rose 0.06 percentage points to 7.485 per cent.

### EUROPE

## Conditions quieten considerably

**THE CONTINUED** strength of the dollar finally made investors pause for thought in many European centres yesterday, but not until some bourse indices had paid their almost customary visits to record levels.

These were seen in West Germany, Belgium, France, Denmark and Norway, while indices in the Netherlands and Switzerland remained near all-time highs.

In Frankfurt, shares achieved advances by midsession which took the Commerzbank index up 1.80 from Friday's record to a new high of 1,065.40, while the FAZ index also peaked at 359.96, up 1.05 on the day.

But in quieter conditions later, as consideration centred on the outlook for the U.S. currency, shares gave up the early gains to close the session lower on balance.

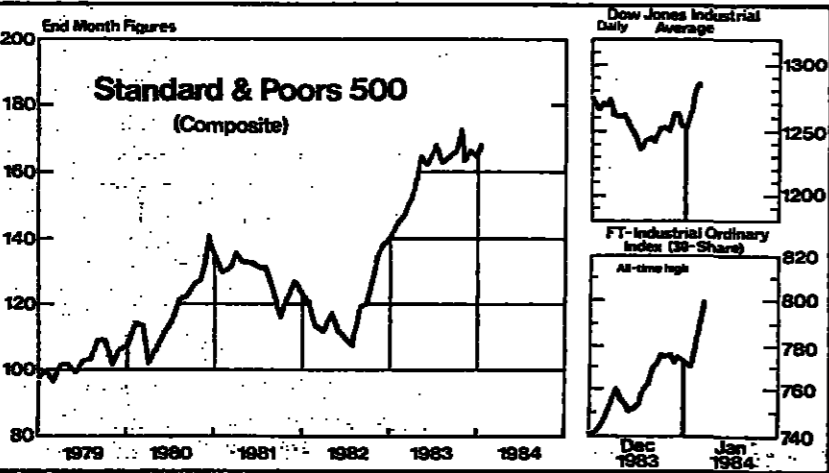
Bonds were also depressed amid market speculation on a possible rise soon in the 5.5 per cent Lombard rate. The Bundesbank bought DM 54.1m in paper.

In Brussels, a 10-year high was recorded by the general index which added 1.15 to 138.78. Holding companies were firm with Sofina up Bfr 160 to Bfr 5,860, Societe Generale de Belgique Bfr Continued liquidity made available from interest yields on government bonds allowed Paris bourse indices to build on Friday's previous records. The CAC Generale index added 1.8 to 165.50 while the Indicateur de Tendance advanced 0.9 to 106.1.

The market also drew strength from the bright performance of the so-called

Continued on Page 26

### KEY MARKET MONITORS

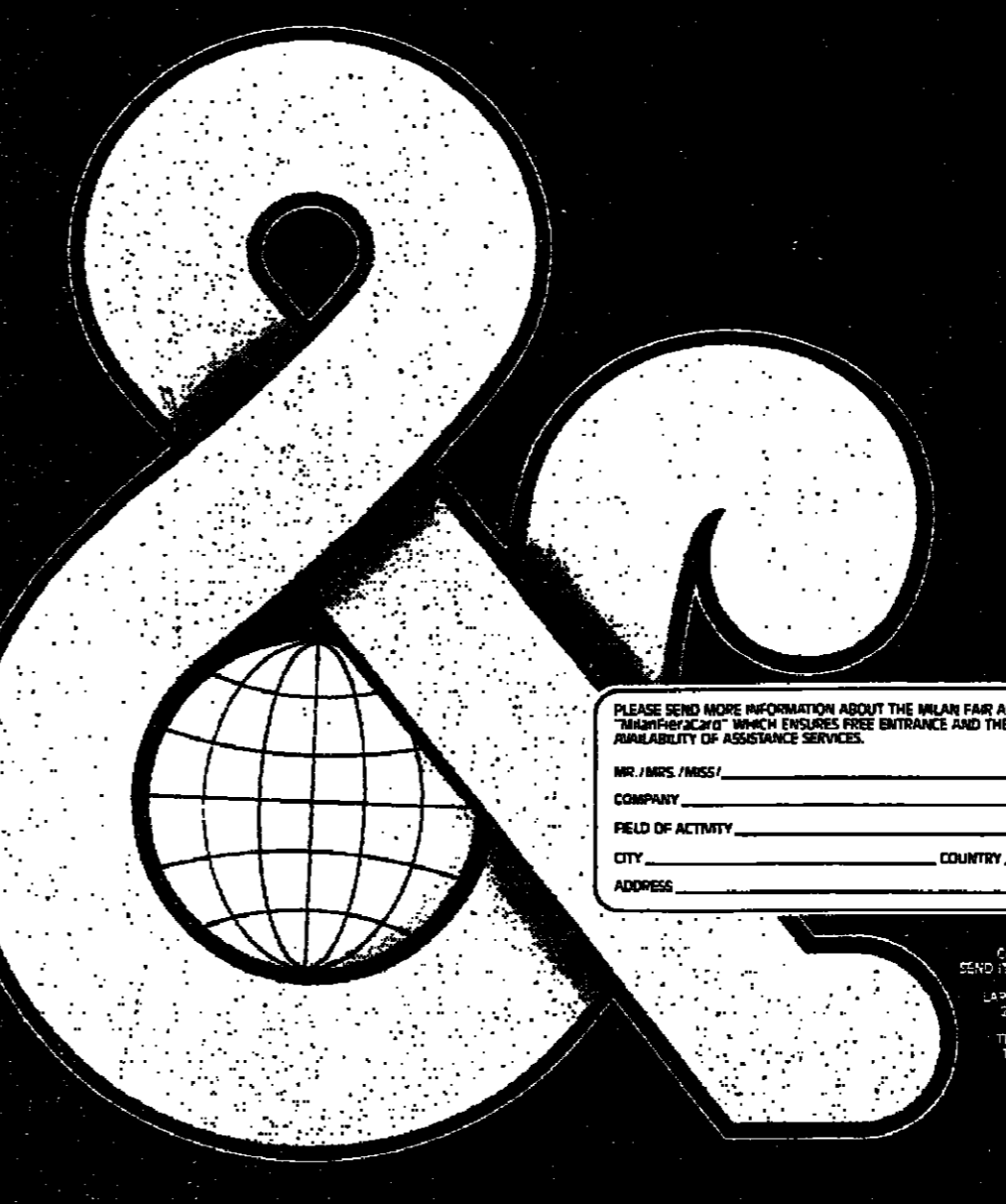


STOCK MARKET INDICES			
	Jan 9	Previous	Year ago
<b>NEW YORK</b>			
DJ Industrials	1286.22	1286.64	1078.07
DJ Transport	612.63	611.79	480.37
DJ Utilities	133.77	134.83	124.49
S&P Composite	188.96*	189.28	145.18
<b>LONDON</b>			
FT Ind Ord	800.00	794.30	613.70
FT-A All-shares	486.78	483.63	393.64
FT-A 500	520.02	518.58	431.85
FT-A Ind	479.98	475.56	405.63
FT Gold mines	529.50	557.10	619.50
FT Govt secs	83.77	83.540	79.85
<b>TOKYO</b>			
Nikkei-Dow	9953.71	9951.25	8169.19
Tokyo SE	750.31	739.55	599.51
<b>AUSTRALIA</b>			
All Ord.	787.9	788.40	515.60
Metals & Mins.	565.8	566.80	445.40
<b>ALASKA</b>			
Credit Aktien	55.49	55.50	50.78
<b>BELGIUM</b>			
Belgian SE	138.78	137.83	102.11
<b>CANADA</b>			
Toronto Composite	2585.7*	2585.7	2073.2
Montreal Industrials	452.37*	451.40	357.90
Combined	434.54*	433.87	342.83
<b>DENMARK</b>			
Copenhagen SE	221.97	218.21	104.38
<b>FRANCE</b>			
CAC Gen	165.50	163.70	101.30
Ind. Tendancje	106.10	105.20	82.10
<b>WEST GERMANY</b>			
FAZ-Aktien	359.96	358.91	254.83
Commerzbank	1065.40	1063.60	788.10
<b>HONG KONG</b>			
Hang Seng	937.46	909.56	798.86
<b>ITALY</b>			
Banca Comm.	203.62	200.77	160.89
<b>NETHERLANDS</b>			
ANP-CBS Gen	185.60	186.10	108.20
ANP-CBS Ind	137.80	138.00	89.50
<b>NORWAY</b>			
Osto SE	232.07	228.37	103.22
<b>SINGAPORE</b>			
Straits Times	233.55	1027.93	725.04
<b>SOUTH AFRICA</b>			
Gold	810.2	838.4	969.3
Industrials	1008.4	994.6	733.0
<b>SPAIN</b>			
Madrid SE	closed	102.29	83.71
<b>SWEDEN</b>			
J & P	1506.16	1492.47	899.06
<b>SWITZERLAND</b>			
Swiss Bank Ind.	384.50	388.50	301.70
<b>WORLD</b>			
Jan 6		Prev	Yr ago
Capital Int'l	187.10	186.20	159.80
<b>GOLD (per ounce)</b>			
	Jan 8	Prev	
London	\$365.875	\$375.125	
Frankfurt	\$394.51	\$365.25	
Zurich	\$395.75	\$375.25	
Paris (Baring)	\$385.33	\$375.15	
Luxembourg (Baring)	\$384.50	\$374.50	
New York (Jan)	\$385.50	\$367.90	
<b>COMMODITIES</b>			
	Jan. 9	Prev	
(London)			
Silver (spot fixing)	\$65.30	\$67.75p	
Copper (cash)	£997.00	£1020.00	
Coffee (Jan)	£1989.00	£1986.30	
Oil (spot Arabian light)	\$28.52	\$28.57	

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APRIL 14 TO 23, 1984

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In Milan, from April 14 to 23, thousands of exhibitors coming from five continents meet hundreds of thousands of visitors and businessmen coming from all over the world. Trade transactions are fostered and facilitated by an organization availing itself of the most sophisticated and technologically advanced facilities in the field of Fair Informatics. These facilities are now in operation throughout the year and also cover the over 80 specialized exhibitions that take place in the Fair Quarter during the year. Moreover, the Milan Fair is the seat of permanent European trade Offices of 27 countries. A visit to the Milan Fair is an excellent opportunity to meet businessmen who really count. Consequently, take your next business appointment in Milan, in the April 14 to 23 period. In the Fair Quarter, of course.



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COMPANY: \_\_\_\_\_  
FIELD OF ACTIVITY: \_\_\_\_\_  
CITY: \_\_\_\_\_ COUNTRY: \_\_\_\_\_  
ADDRESS: \_\_\_\_\_

PLEASE FILL OUT THE COUPON CLEARLY AND SEND IT TO THE MILAN FAIR, P.O. BOX 105, 20133 MILANO, ITALY. TELEPHONE: 02/49074. TELEGRAMS: MILANEXPO. TELEFAX: 02/5920.8470.

# NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month High	12 Month Low	Stock	Div. Yld.	P/E	100s High	Low	Open	Close	Prev. Close	Change	12 Month High	12 Month Low	Stock	Div. Yld.	P/E	100s High	Low	Open	Close	Prev. Close	Change
143 1/2	134 3/4	AAR	4 1/2	25	22 1/2	17 1/4	17 1/4	17 1/4	17 1/4	-	17 1/4	17 1/4	Acco	1 1/2	11	15	15	15	15	15	+1 1/2
143 1/2	134 3/4	AC	4 1/2	25	22 1/2	17 1/4	17 1/4	17 1/4	17 1/4	-	17 1/4	17 1/4	Acco	1 1/2	11	15	15	15	15	15	+1 1/2
143 1/2	134 3/4	ACFC	4 1/2	25	22 1/2	17 1/4	17 1/4	17 1/4	17 1/4	-	17 1/4	17 1/4	Acco	1 1/2	11	15	15	15	15	15	+1 1/2
143 1/2	134 3/4	ACFC	4 1/2	25	22 1/2	17 1/4	17 1/4	17 1/4	17 1/4	-	17 1/4	17 1/4	Acco	1 1/2	11	15	15	15	15	15	+1 1/2
143 1/2	134 3/4	ACFC	4 1/2	25	22 1/2	17 1/4	17 1/4	17 1/4	17 1/4	-	17 1/4	17 1/4	Acco	1 1/2	11	15	15	15	15	15	+1 1/2

Continued on Page 25

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International Investment Bankers

An affiliate of  
**Kidder, Peabody & Co.**  
 Incorporated

Founded 1865

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AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of American Stock Exchange Composite Closing Prices, organized in columns by stock symbol and name, with columns for price, volume, and other market data.

Continued on Page 26

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of New York Stock Exchange Composite Closing Prices, organized in columns by stock symbol and name, with columns for price, volume, and other market data.

Continued on Page 26

Explanatory text regarding the data presented in the tables, including notes on fractional shares, annual rates, and dividend information.

WORLD STOCK MARKETS

EUROPE

Continued from Page 23
'Delles Americaines' - French companies with high earnings in the U.S. and with results which rise sharply in franc terms because of the dollar.
Amsterdam staged a small recovery from Friday's weaker level that had been in reaction to the rises earlier last week.

Declines in the ANP-CBS General index, down 0.5 to 185.6, and in the international index, which shed 1 to 174.1, were attributed to Royal Dutch's weighting in the indices.
A consolidation phase emerged in Zurich with profit-taking in recently sought blue chip issues contributing to an easier tone.
Chemicals and foods lost ground after

recent gains while engineering was also mostly lower.
Milan was also mixed with declines in some blue chips contrasting with wide advances by leading banking issues which found heavy demand for the third straight session.
In Stockholm, shares were higher after an active start to the week, ahead of today's budget.

CANADA

Table with columns: (Closing Price), (Change), (Vol), (High), (Low), (Open), (Close). Lists Canadian stocks like AMCO, Alcan, Agropur, etc.

DENMARK

Table with columns: (Closing Price), (Change), (Vol), (High), (Low), (Open), (Close). Lists Danish stocks like Aarhus C, Andelsbank, etc.

NETHERLANDS

Table with columns: (Closing Price), (Change), (Vol), (High), (Low), (Open), (Close). Lists Dutch stocks like ACF Holding, Alcoa, etc.

AUSTRALIA

Table with columns: (Closing Price), (Change), (Vol), (High), (Low), (Open), (Close). Lists Australian stocks like ANZ Group, Arrow, etc.

JAPAN (continued)

Table with columns: (Closing Price), (Change), (Vol), (High), (Low), (Open), (Close). Lists Japanese stocks like Kansai, Kubota, etc.

AMERICAN

Continued from Page 25

Large table listing American stocks with columns for price, change, volume, high, low, open, close.

NEW YORK

Continued from Page 25

Table listing New York stocks with columns for price, change, volume, high, low, open, close.

NEW YORK

Continued from Page 25

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GERMANY

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Table with columns: (Closing Price), (Change), (Vol), (High), (Low), (Open), (Close). Lists Japanese stocks like Kansai, Kubota, etc.

U.S. BOND: Closing values, yesterday's closing prices, latest available.
\*\*Saturday January 7: Japan Nikkei-Dow 9,982.45; TES 743.17.
Base values of all indices are 100 except Australia and Ordine and Metals-500, NYSE All Common-50; Standard and Poors-10; and Treasury-1,000; the last named based on 1974. Excluding bonds, 400 Industrials, 900 Industrials plus 40 Utilities, 40 Financials and 20 Transports, 40 Chemicals, 4000.

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MARKET REPORT

Equity leaders fail to maintain early euphoria but index closes 5.7 up at 800

Account Dealing Dates

Table with columns for Account Dealing Dates and corresponding dates for various markets.

Swept higher with the rising tide of confidence currently pushing international markets to record levels. London equities opened on a euphoric note yesterday.

The UK investment institutions however were less enthusiastic after having placed sizeable funds towards the end of the previous week.

Advantageous offers were lit heavily by a wave of selling, part of which probably represented forced liquidation.

Midland Bank rally The exchange rate's early fall to its lowest ever mark against the dollar has encouraged investment in Government stocks.

Empire good late Last Friday's flurry of institutional support, leading to a recovery in the share price, was followed by a further recovery in the share price.

already owned helped the shares recover and the close was 16 higher at 395p. Other major clearing banks fluctuated narrowly before closing virtually unchanged.

The undertone in insurance remained firm with sentiment helped by the latest disclosures of increased life business due to the success of the new 16 to 24p.

DIY products supplier Welpac staged a successful debut in the Unlisted Securities Market.

Leading Breweries continued to make modest progress. Arthur Guinness, reportedly the subject of a widespread re-rating by analysts in front of next Friday's annual results, rose 4 to 124p.

Consistent interest for Press-inspired tips, which continued throughout the day, was an encouraging influence.

Midland Bank rally The exchange rate's early fall to its lowest ever mark against the dollar has encouraged investment in Government stocks.

FINANCIAL TIMES STOCK INDICES

Table showing Financial Times Stock Indices for various categories like Government Secs, Fixed Interest, etc., with columns for Jan 9, Jan 6, Jan 5, Dec 30, and year ago.

HIGHS AND LOWS S.E. ACTIVITY

Table showing Highs and Lows and S.E. Activity for various stock categories like Govt. Secs, Fixed Int., etc.

Sp following details of a proposed 23.7m share placing to two private Italian firms, Geos and Seifan.

Business in Foods contracted, but the undertone remained firm and selected issues improved.

Cape Inds. Fall Cape Industries, down 11 at 107p, were unsettled by a weekend report suggesting that the company is heading for a battle with the U.S. Government over payment of compensation damages to American asbestos victims.

featured Incepe which advanced 13 more to 316p with sentiment still underpinned by persistent takeover rumours.

Takeover favourite Trident TV "A" met with fresh speculative support and put on 6p to 132p.

Automotive Products advanced 9 to 47p in a lively trade following the announcement of a long-term contract to supply clutches and drum brakes to the Italian state-owned vehicle manufacturer.

Properties resumed their recent strong advance initially, but later eased as sellers stepped in.

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Cape Inds. Fall Cape Industries, down 11 at 107p, were unsettled by a weekend report suggesting that the company is heading for a battle with the U.S. Government over payment of compensation damages to American asbestos victims.

De Beers weak South African sectors of mining markets began the week in disarray with Golds falling sharply to their lowest levels since late-November last year.

De Beers, a strong market in recent weeks, came under sustained selling pressure from London.

Stockjobbers Akroyd and Smithers advanced 17 to 465p following the announcement of a joint takeover bid for the company.

Irish oils depressed Leading Oils closed with minor spread, although generally minor losses, but the sector's recent favourites, the Irish exploration issues, encountered a writer of a note.

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RECENT ISSUES

EQUITIES

Table of Recent Issues in Equities, listing company names, issue sizes, and prices.

FIXED INTEREST STOCKS

Table of Fixed Interest Stocks, listing various bond and security issues.

"RIGHTS" OFFERS

Table of Rights Offers, listing companies offering shares and the terms of the offers.

FRIDAY'S ACTIVE STOCKS

Table of Friday's Active Stocks, listing stocks that were actively traded on Friday.

NEW HIGHS AND LOWS FOR 1983/84

Table showing New Highs and Lows for 1983/84, listing various stocks and their price movements.

ACTIVE STOCKS

Table of Active Stocks, listing stocks with significant price changes.

RISES AND FALLS YESTERDAY

Table showing Rises and Falls Yesterday, listing stocks that rose or fell significantly.

OPTIONS

Table of Options, listing various call and put options for different stocks.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of FT-Actuaries Share Indices, showing performance metrics for various equity groups and sub-sections.

FIXED INTEREST

Table of Fixed Interest, showing yields and other metrics for various fixed interest instruments.

EUROPEAN OPTIONS EXCHANGE

Table of European Options Exchange, listing various call and put options for European stocks.

LONDON TRADED OPTIONS

Table of London Traded Options, listing various call and put options traded in London.

Underlying security price



LOANS—continued

Table with columns for Stock, Price, and Yield. Includes Public Board and Ind. Financial.

FT LONDON SHARE INFORMATION SERVICE

Table with columns for Stock, Price, and Yield. Includes Banks—Continued and Drapery and Stores.

ELECTRICALS—Continued.

Table with columns for Stock, Price, and Yield. Includes Electricals.

FOOD, GROCERIES—Cont.

Table with columns for Stock, Price, and Yield. Includes Food, Groceries, and Hotels and Caterers.

BRITISH FUNDS

Table with columns for Stock, Price, and Yield. Includes 'Shorts' (Lives up to Five Years) and Five to Fifteen Years.

FOREIGN BONDS & RAILS

Table with columns for Stock, Price, and Yield. Includes various foreign bonds and rails.

BANKS—Continued

Table with columns for Stock, Price, and Yield. Includes various banks.

DRAPERY AND STORES

Table with columns for Stock, Price, and Yield. Includes various drapery and stores.

ENGINEERING

Table with columns for Stock, Price, and Yield. Includes various engineering firms.

Over Fifteen Years

Table with columns for Stock, Price, and Yield. Includes various funds over fifteen years.

AMERICANS

Table with columns for Stock, Price, and Yield. Includes various American funds.

BEERS, WINES & SPIRITS

Table with columns for Stock, Price, and Yield. Includes various beer, wine, and spirit companies.

HOTELS AND CATERERS

Table with columns for Stock, Price, and Yield. Includes various hotels and caterers.

INDUSTRIALS (Miscel.)

Table with columns for Stock, Price, and Yield. Includes various industrial companies.

BUILDING INDUSTRY, TIMBER AND ROADS

Table with columns for Stock, Price, and Yield. Includes various building, timber, and road companies.

ELECTRICALS

Table with columns for Stock, Price, and Yield. Includes various electrical companies.

FOOD, GROCERIES, ETC.

Table with columns for Stock, Price, and Yield. Includes various food, grocery, and other companies.

Undated

Table with columns for Stock, Price, and Yield. Includes various undated funds.

CANADIANS

Table with columns for Stock, Price, and Yield. Includes various Canadian funds.

BANKS, H.P. & LEASING

Table with columns for Stock, Price, and Yield. Includes various banks, H.P., and leasing companies.

INDEX-LINKED

Table with columns for Stock, Price, and Yield. Includes various index-linked funds.

COMMONWEALTH AND AFRICAN LOANS

Table with columns for Stock, Price, and Yield. Includes various commonwealth and African loans.

INT. BANK AND O'NEAS GOVT. STERLING ISSUES

Table with columns for Stock, Price, and Yield. Includes various international bank and O'Neas government sterling issues.

CORPORATION LOANS

Table with columns for Stock, Price, and Yield. Includes various corporation loans.

CHEMICALS, PLASTICS

Table with columns for Stock, Price, and Yield. Includes various chemical and plastic companies.

LOANS

Table with columns for Stock, Price, and Yield. Includes various loan companies.

Building Societies

Table with columns for Stock, Price, and Yield. Includes various building societies.

WestLB advertisement for Eurobonds, DM Bonds, and Schuldscheine. Includes contact information for Düsseldorf, London, Luxembourg, and Hong Kong.

Handwritten signature or mark at the bottom center of the page.

NOMURA INTERNATIONAL LIMITED NEW-ERA INVESTMENT AND UNDERWRITING OFFICES WORLDWIDE 3 Gracechurch Street EC3V 6AD Telephone (01) 283 8011

INDUSTRIALS—Continued

Table of stock prices for various industrial companies, including Johnson & Johnson, Johnson & Johnson, Johnson & Johnson, etc.

LEISURE

Table of stock prices for various leisure companies, including British Airways, British Airways, British Airways, etc.

PROPERTY—Continued

Table of stock prices for various property companies, including British Land, British Land, British Land, etc.

INVESTMENT TRUSTS—Cont.

Table of stock prices for various investment trusts, including British Land, British Land, British Land, etc.

OIL AND GAS—Continued

Table of stock prices for various oil and gas companies, including British Petroleum, British Petroleum, British Petroleum, etc.

MINES—continued

Table of stock prices for various mining companies, including Anglo American, Anglo American, Anglo American, etc.

MOTORS, AIRCRAFT TRADES

Table of stock prices for various motor and aircraft trade companies, including British Airways, British Airways, British Airways, etc.

Commercial Vehicles

Table of stock prices for various commercial vehicle companies, including British Airways, British Airways, British Airways, etc.

COMPONENTS

Table of stock prices for various component companies, including British Airways, British Airways, British Airways, etc.

SHIPPING

Table of stock prices for various shipping companies, including British Airways, British Airways, British Airways, etc.

SHOES AND LEATHER

Table of stock prices for various shoes and leather companies, including British Airways, British Airways, British Airways, etc.

NEWSPAPERS, PUBLISHERS

Table of stock prices for various newspaper and publisher companies, including British Airways, British Airways, British Airways, etc.

PAPER, PRINTING

Table of stock prices for various paper and printing companies, including British Airways, British Airways, British Airways, etc.

TEXTILES

Table of stock prices for various textile companies, including British Airways, British Airways, British Airways, etc.

TOBACCO

Table of stock prices for various tobacco companies, including British Airways, British Airways, British Airways, etc.

TRUSTS, FINANCE, LAND

Table of stock prices for various trusts, finance, and land companies, including British Airways, British Airways, British Airways, etc.

INSURANCE

Table of stock prices for various insurance companies, including British Airways, British Airways, British Airways, etc.

PROPERTY

Table of stock prices for various property companies, including British Airways, British Airways, British Airways, etc.

FINANCE

Table of stock prices for various finance companies, including British Airways, British Airways, British Airways, etc.

OIL AND GAS

Table of stock prices for various oil and gas companies, including British Airways, British Airways, British Airways, etc.

Diamond and Platinum

Table of stock prices for various diamond and platinum companies, including British Airways, British Airways, British Airways, etc.

PLANTATIONS

Table of stock prices for various plantation companies, including British Airways, British Airways, British Airways, etc.

OVERSEAS TRADERS

Table of stock prices for various overseas trader companies, including British Airways, British Airways, British Airways, etc.

NOTES

Notes and disclaimers regarding the accuracy and reliability of the data provided in the tables.

REGIONAL AND IRISH STOCKS

Table of stock prices for various regional and Irish stocks, including British Airways, British Airways, British Airways, etc.

OPTIONS

Table of stock prices for various options, including British Airways, British Airways, British Airways, etc.

3-month Call Rates

Table of 3-month call rates for various companies, including British Airways, British Airways, British Airways, etc.

Central African

Table of stock prices for various Central African companies, including British Airways, British Airways, British Airways, etc.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, UK Societal Fund, and others with their respective details and performance metrics.

Table listing unit trusts including British Equities, Crown Unit Trust Services Ltd, and others with their respective details.

Table listing unit trusts including Crown Unit Trust Services Ltd, British Equities, and others with their respective details.

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Table listing unit trusts including Crown Unit Trust Services Ltd, British Equities, and others with their respective details.

Table listing insurance companies and their products, including Abbey Life Assurance Co Ltd and others.

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F.T. CROSSWORD PUZZLE No. 5312

- ACROSS
1 German doctor returns in a cab (6)
4 It's used extensively by busmen (8)
9 Look for a piano in a school (6)
10 Check the breakwater (8)
12 Rare lily found broken in the chaff (8)
13 Distressing twitch about to irritate (6)
15 Sediment of port, perhaps (4)
16 I'm holding a number said to be corrupt (7)
20 Water at the mouth (7)
21 Engine-mad? (4)
25 Throw out uneven and inferior material (6)
26 Massenet composition produces no excitement (8)
28 In distribution of income the company is thrifty (8)
29 It's quickly torn out in the Post Office (6)
30 Attempt to get smart at the meeting (8)
31 Flicker of an electric light? (6)
DOWN
1 Getting capital support, he trades in a new way (4-4)
2 Union celebrations (8)
3 Give firm backing to a system of worship that's mystical (6)
5 Dance and swim (4)
6 Stuff for which a friend has a hide-out turned over (8)
7 Royal house that is divided internally, naturally (6)

Crossword puzzle grid with numbers indicating starting positions for words.

Solution to Puzzle No. 5311, showing the completed crossword grid.

FT UNIT TRUST INFORMATION SERVICE

Table listing unit trusts including Crown Unit Trust Services Ltd, British Equities, and others with their respective details.

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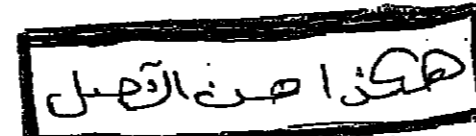
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INSURANCES

Table listing insurance companies and their products, including Abbey Life Assurance Co Ltd and others.



INSURANCE & OVERSEAS MANAGED FUNDS

Table of insurance and managed funds, including sections for Lloyd's Life Assurance, British Overseas Life Assurance, and various international funds.

Table of insurance and managed funds, including sections for Property Group, Sun Life of Canada, and various international funds.

Table of insurance and managed funds, including sections for Sun Life of Canada, Sun Life of Canada (UK) Ltd, and various international funds.

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OFFSHORE AND OVERSEAS

Table of offshore and overseas managed funds, including sections for Sun Life of Canada, Sun Life of Canada (UK) Ltd, and various international funds.

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COMMODITIES AND AGRICULTURE

'Abysmal' year for UK pig farmers

BRITISH PIG farmers had their worst year on record in 1983, according to a report from Cambridge University's Agricultural Economics Unit...

Zinc producers drop output reduction plan

STRONG MARKET prices have led the six major EEC zinc producers to abandon plans for a concerted reduction in output...

financial position of the companies. Had the plan been pursued about 150,000 tonnes of capacity, some 10 per cent of the total, would have been closed...

Provisional start for jute agreement

The International Agreement on Jute and Jute Products came into force provisionally yesterday...

Cocoa price continues to slide downwards

COCOA PRICES fell heavily yesterday on the London futures market as doubts grew about prospects for a large production...

COMMODITIES turnover up

BUSINESS WAS booming on London's commodity markets last year. Total turnover in soft commodities was up 30 per cent from 1982...

Raisin costs halved to woo buyers

CALIFORNIAN raisin growers are to cut their returns drastically over the next five years in an effort to regain lost sales to the UK and other EEC markets...

India likely to lift tea ban

INDIA is likely to lift its ban on the export of CTC (cut, tear and curl) tea by about March, Mr. Narandhara Daga, president of the Tea Association of India...

PRICE CHANGES

Table with 4 columns: Commodity, Price, % Change, and Unit. Includes Metals, Cereals, and Oils.

BRITISH COMMODITY PRICES

Table with 4 columns: Commodity, Price, % Change, and Unit. Includes Base Metals, Silver, and Potatoes.

AMERICAN MARKETS

Table with 4 columns: Commodity, Price, % Change, and Unit. Includes Wheat, Corn, and Soybeans.

LONDON OIL

Table with 4 columns: Commodity, Price, % Change, and Unit. Includes Gas Oil, Heating Oil, and Fuel Oil.

CRUDE OIL FUTURES

Table with 4 columns: Commodity, Price, % Change, and Unit. Includes Brent, WTI, and OPEC.

INDICES

Table with 4 columns: Index Name, Value, % Change, and Date. Includes Financial Times and Dow Jones.

GOLD MARKETS

Table with 4 columns: Commodity, Price, % Change, and Unit. Includes Gold Bullion, Gold Bars, and Gold Coins.

GAS OIL FUTURES

Table with 4 columns: Commodity, Price, % Change, and Unit. Includes Heating Oil, Fuel Oil, and Other.

COFFEE

Table with 4 columns: Commodity, Price, % Change, and Unit. Includes Arabica, Robusta, and Specialty.

EUROPEAN MARKETS

Table with 4 columns: Commodity, Price, % Change, and Unit. Includes Wheat, Corn, and Soybeans.

LEAD

Table with 4 columns: Commodity, Price, % Change, and Unit. Includes Lead, Zinc, and Tin.

SOYABEAN MEAL

Table with 4 columns: Commodity, Price, % Change, and Unit. Includes Soybean Meal, Soybean Oil, and Soybean Flakes.

WHEAT

Table with 4 columns: Commodity, Price, % Change, and Unit. Includes Hard Wheat, Soft Wheat, and Other.

COPPER

Table with 4 columns: Commodity, Price, % Change, and Unit. Includes Copper, Nickel, and Aluminum.

WHEAT

Table with 4 columns: Commodity, Price, % Change, and Unit. Includes Wheat, Barley, and Oats.

WHEAT

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar hits new peaks

The dollar rose to a further record level in active foreign exchange trading, but finished below its high points after intervention by central banks, which may have included the U.S. Federal Reserve.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, ECU central rate, % change from central rate, % change from previous day, Divergence from ECU.

The trade-weighted index unchanged at the close, after a sharp fall in early trading. Sterling rose DM 9,850 from DM 9,850 against the D-mark.

THE DOLLAR SPOT AND FORWARD

Table with columns: Jan 9, Day's spread, Close, One month, % Three p.m., % p.m.

FINANCIAL FUTURES

Eurodollars steady

Euro-dollar prices recovered from a weaker start to finish unchanged from Friday in the London International Financial Futures Exchange yesterday.

LONDON

Table with columns: Three-month Eurodollar, Close, High, Low, Prev.

CHICAGO

Table with columns: U.S. Treasury Bonds (CBT), U.S. Treasury Bills (IMB).

THE POUND SPOT AND FORWARD

Table with columns: Jan 9, Day's spread, Close, One month, % Three p.m., % p.m.

OTHER CURRENCIES

Table with columns: Country, Jan 9, % change from previous day.

CURRENCY RATES

Table with columns: Currency, Jan 9, Bank of England, Morgan Guaranty.

CURRENCY MOVEMENTS

Table with columns: Currency, Jan 9, Bank of England, Morgan Guaranty.

EXCHANGE CROSS RATES

Table with columns: Jan 9, Pound Sterling, U.S. Dollar, Deutsche Mark, Japanese Yen, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Jan 9, Short term, 7 days notice, 1 month, 3 months, 6 months, One year.

MONEY MARKETS

Table with columns: Jan 9, London, Frankfurt, Zurich, Milan, Brussels, Dublin.

FT LONDON INTERBANK FIXING

Table with columns: LONDON INTERBANK FIXING, 11.00 a.m. January 9, 3 months U.S. dollars, 6 months U.S. dollars.

LONDON MONEY RATES

Table with columns: Jan 9, Sterling, Interbank, Local Authority Deposits, etc.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table with columns: Jan 9, Sterling, Local Authority Deposits, etc.

MONEY RATES

Table with columns: Jan 9, Prime rate, Broker's rate, Fed funds at intervention, Treasury Bills, Treasury Bonds.

NEW YORK (Lunchtime)

Table with columns: Prime rate, Broker's rate, Fed funds at intervention, Treasury Bills, Treasury Bonds.

WORLD VALUE OF THE POUND

Table with columns: PLACE AND LOCAL UNIT, VALUE OF £ STERLING.

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YOUR COMPANY IMAGE. Promotional Gifts. Manhattan-Windsor. STWARD ST., BIRMINGHAM B18 7AF. TELEX: 358633.

FINANCIAL TIMES. PUBLISHED IN LONDON & FRANKFURT. Head Office: The Financial Times Limited, 10 Abchurch Lane, London EC4N 3DF.

WORLD VALUE OF THE POUND. The table below gives the latest available rate of exchange for the pound sterling against other major currencies as at January 9 1984.

INTERNATIONAL CAPITAL MARKETS

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for January 9.

Table of international bond issues with columns for Issued, Bid, Offer, Change on day, and Yield. Includes sections for U.S. DOLLAR STRAIGHTS, DEUTSCHE MARK STRAIGHTS, OTHER STRAIGHTS, SWISS FRANC STRAIGHTS, and CONVERTIBLE.

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Instant success for equity-linked Murata offering

BY MARY ANN SIEGHART IN LONDON

MURATA Manufacturing, the Japanese electronic component manufacturer, launched its long-awaited \$100m convertible in the Euro-dollar bond market yesterday amid great investor enthusiasm.

The 15-year, par priced bond has an indicated 4 per cent coupon with a conversion premium of around 5 per cent and is led by Nomura International. It soared to a price of around 103, giving co-managers and fees an immediate profit of over 5 per cent on the deal.

Dealers put the success of the issue down to the performance of the Tokyo stock market and to currency considerations. However, several more Japanese equity-linked bonds are lined up for this month, including an issue with warrants from Nissio Iwai later this week, so premiums may not remain so high for long.

Den norske Creditbank will be launching a \$50m bond today through S.G. Warburg and Bankers Trust International. The seven-year issue has an 11 1/2 per cent coupon at par and included with each bond is a four-year warrant to buy a seven-year, 11 1/2 per cent bond at par.

Like most fixed-rate bank issues, the proceeds will be swapped for floating-rate dollar debt. The dollar secondary market was surprisingly quiet yesterday, with the New York market giving it little lead. Prices closed more or less unchanged.

In Germany, the European Economic Community issued an eight-year, DM 200m bond with an 8 per cent coupon at a price of 99. Deutsche Bank is leading the deal, which traded well in the market at a discount of around 1/2 point. Investors were apparently attracted by the maturity, which was shorter than the market had expected.

News Corporation's 10-year bond was priced as indicated by Sotidic yesterday. It has been given a coupon of 8 1/2 per cent at par. Mr Rupert Murdoch, chairman of the company which is currently involved in a takeover bid for Warner Communications, was in Geneva yesterday to talk about the issue. He said that the proceeds would be used for current capital and were unconnected with the Warner deal. The amount may be increased to as much as Swf 200m.

Turnover was lower in both Switzerland and Germany yesterday. Prices of Swiss franc bonds closed unchanged to slightly better, while in the D-Mark sector, prices eased off by about 1/2 point.

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Merck & Co., Inc.

has acquired 74,000,000 Common Shares evidenced by European Depositary Receipts

and \$117,000,000 5% Convertible Bonds due 1998

Banyu Seiyaku Kabushiki Kaisha

The undersigned served as financial advisers to Merck & Co., Inc. in this transaction

S. G. Warburg & Co. Ltd.

A. G. Becker Paribas Incorporated

This announcement appears as a matter of record only



COMPANHIA ENERGÉTICA DE SÃO PAULO

U.S. \$20,000,000 MEDIUM TERM CREDIT FACILITY

Manager MARYLAND NATIONAL BANK

- List of banks providing funds: InterFirst Bank Dallas, N.A., Commercial Credit International Banking Corporation, Nassau Branch, Commerce Union Bank, Center Bank, N.A., Wachovia Bank and Trust Company, N.A., The First National Bank of Atlanta, Maryland National Bank, Bank of Virginia, Midland National Bank, London Interstate Bank, Limited, Shawmut Bank of Boston, N.A.

Through projects 1 and 2 of the Brazilian Restructuring Program.



Agent MARYLAND NATIONAL BANK

September 1983

SAATCHI & SAATCHI COMPANY PLC

Acquisition of McCaffrey and McCall, Inc.

In the above transaction Saatchi & Saatchi Company PLC was advised by

COUNTY BANK LIMITED

January 1984

SAATCHI & SAATCHI COMPANY PLC

Issue of 4,200,000 Ordinary Shares as American Depositary Shares

In the above transaction Saatchi & Saatchi Company PLC was advised in the United Kingdom by

COUNTY BANK LIMITED

January 1984

Handwritten signature in Arabic script

ENI seeks Ecu loan to replace dollar debt

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

ITALY's state energy concern, Ente Nazionale Idrocarburi (ENI), plans to raise an Ecu 250m syndicated loan to prepay some of its dollar debt.

The loan is believed to be the largest international financing ever to be denominated in Ecus, the currency basket of the European Economic Community. The Italian Government has raised two tranches of Ecu-linked bonds in recent years, totalling Ecu 500m apiece, but they were mostly placed with resident investors.

The ENI deal, however, testifies both to the growing use of Ecus for private commercial transactions and to the desire of international borrowers to reduce their dependence on an appreciating U.S. dollar. "For an Italian company, Ecus are a much better borrowing vehicle than dollars," says Siro Bassani, ENI's financial operations director, said in Rome yesterday.

Sig Bassani, who recently joined ENI from the Olivetti office equipment group, explained that ENI wants progressively to reduce its \$6bn dollar-denominated debt through borrowings in Ecus, other non-dollar currencies and lire. Last year ENI raised a L1,000bn credit from the domestic Italian market.

No mandate for the new credit has yet been awarded, but ENI has begun to sound out banks on a deal split into a five-year and an eight-year tranche, both of which are expected to carry an interest margin over money-market rates of 1/2 per cent initially, rising later to 3/4 per cent.

Interest in the deal is reported to have been keen, even from Japanese banks, which have sometimes expressed reservations about Ecu business. Morgan Guaranty, which accepts Ecu deposits at its Brussels branch, is one bank expected to figure in the lead management group. The Italian authorities have been among the keenest promoters of the Ecu as a vehicle for private transactions in recent years, but part of the attraction of the ENI deal rests with the fact that ENI, as a multinational corporation with sales equivalent to \$30bn, is not generally considered pure Italian risk. Some banks are expected to be anxious to participate because ENI can offer lucrative ancillary business in areas such as foreign exchange.

Like most fixed-rate bank issues, the proceeds will be swapped for floating-rate dollar debt. The dollar secondary market was surprisingly quiet yesterday, with the New York market giving it little lead. Prices closed more or less unchanged.

In Germany, the European Economic Community issued an eight-year, DM 200m bond with an 8 per cent coupon at a price of 99. Deutsche Bank is leading the deal, which traded well in the market at a discount of around 1/2 point. Investors were apparently attracted by the maturity, which was shorter than the market had expected.

Nissio Iwai later this week, so premiums may not remain so high for long. Den norske Creditbank will be launching a \$50m bond today through S.G. Warburg and Bankers Trust International. The seven-year issue has an 11 1/2 per cent coupon at par and included with each bond is a four-year warrant to buy a seven-year, 11 1/2 per cent bond at par.

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FINANCIAL TIMES SURVEY

# Asian Aviation

Despite a worldwide economic recession the market for civil aviation throughout Asia has been expanding faster than anywhere else. This growth is expected to continue to the end of the century, generating a demand for aircraft of all kinds as well as for new airports and other ground facilities

## Transport link vital in difficult terrain

THERE ARE many factors contributing to the strong growth of the civil aviation sector in the Asian and Far Eastern regions. The most significant is that the geography of these regions and their physical characteristics combine to make them ideal for the development of aviation in all its forms.

The area is vast, covering many thousands of miles from Pakistan to the islands of the Pacific, and from the Soviet Union, North Korea and Japan in the North to Australasia in the South. It encompasses many countries of widely differing sizes, economic strengths and cultural characteristics, and many different political and social complexities.

Because of both the large areas of water to be crossed, and the difficult nature of much of the terrain, with mountains and jungles, air transport has proved to be the cheapest and most rapid means of establishing vital links between countries and communities that might otherwise have remained more isolated. As Mr Knut Hammarstrand, director-general of the International Air Transport Association, has commented: "A mile of road leads nowhere, but a mile of runway leads everywhere."

In many parts of those regions, the costs and time involved in building modest but adequate airports, buying suitable aircraft, and providing the essential ground support for aviation are minimal compared with the huge expense of constructing and maintaining road

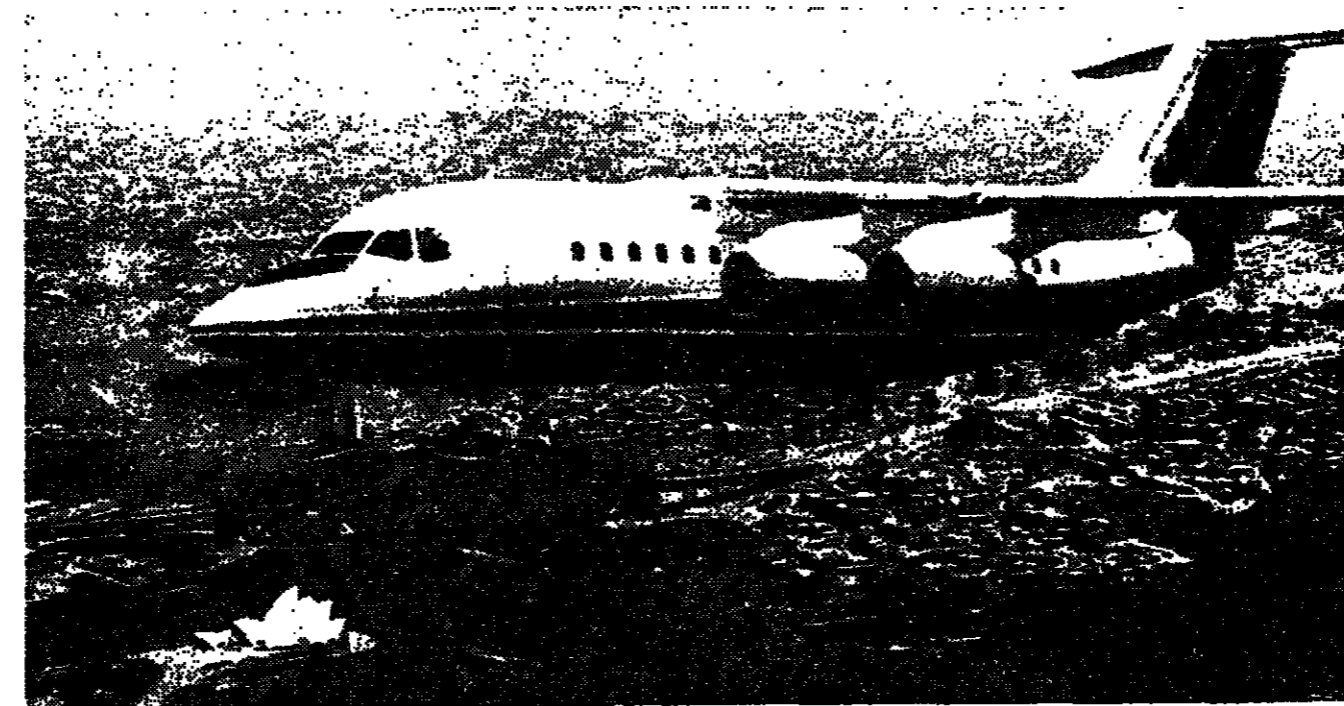
By MICHAEL DONNE  
Aerospace Correspondent

and rail networks. In some countries in those regions, the terrain is totally unsuitable for surface systems, and the aeroplane is the only effective means of transport, whether by the big, modern Jumbo jet or the smallest single-engine "island hopper."

The development of civil aviation in the Asian and Far East regions has been a long and difficult task over the period since the end of the Second World War, and it is still very far from complete.

### Disparate

Within the regions, it is possible to find at one end of the scale big, flourishing international airlines such as Air-India, Cathay Pacific, China Airlines, Garuda, Indonesia, Japan Air Lines, Malaysian Airlines System, Philippine Airlines, Singapore Airlines and Thai International, while at the other there are some of the world's smallest "bush" operators, often equipped with no more



The British Aerospace 146 demonstrator aircraft, flying over Sydney Harbour, Australia. During a recent extensive demonstration tour of Asia, the Far East and Australasia, the 146 showed its great suitability to serve in the difficult terrain conditions of those regions

than one or two light aircraft but fulfilling a vital role in linking remote communities.

At the same time, it is possible to find equally disparate standards of ground infrastructure facilities, from modern airports such as Changi in Singapore and Nakita near Tokyo, to small huts alongside grass strips on remote islands or in jungle territory.

Other factors contributing to the rapid growth of civil aviation in those regions have included the positive measures adopted by governments to protect the peoples of the regions. At

the same time, there has been an aggressive and competitive approach to the development of air services. This has resulted in the comparatively rapid emergence of major airlines from small beginnings.

One significant aspect of this development is that, by comparison with Western airlines, some of the operators in the regions have grown to be much bigger in relation to either the population or the Gross Domestic Product of their home country—one classic example being Singapore Airlines. At the same time, the levels of ser-

vice to passengers are recognised as being among the biggest in the world, again with Singapore Airlines a major example.

Although the worldwide economic recession has had an impact on civil aviation in the area air transport growth nevertheless has been dramatic by comparison with other parts of the world. The International Civil Aviation Organisation (the aviation technical agency of the UN), in its Economic Review of World Air Transport, 1972-82, said that over that decade (which included several good

years before the recession began to bite), while the average annual worldwide growth rate for international air traffic was 9.6 per cent, for seven States the rate was over 20 per cent.

They included six countries in the Asian and Far Eastern regions—Malaysia (57.3 per cent annual growth), Republic of Korea (34.5 per cent), Singapore (34.5 per cent), Indonesia (24.6 per cent), Thailand (24.4 per cent) and the Philippines (20.2 per cent). The seventh State, outside the regions, was Saudi Arabia with 33.7 per cent.

years before the recession began to bite), while the average annual worldwide growth rate for international air traffic was 9.6 per cent, for seven States the rate was over 20 per cent.

### Traffic growth

For the period immediately ahead, civil aviation growth rates seem likely to be lower, but still substantial compared with those likely to be achieved elsewhere in the world. The IATA, many of whose members emanate from or fly to and through Asia and Far East, forecasts that, in the period up to 1988, the major countries in those regions will continue in general to have a more positive economic growth than other parts of the world, which will be reflected in the expansion of civil aviation.

Passenger traffic growth within those regions is likely to average between 7 and 8.5 per cent a year, with cargo traffic growth averaging about 7 per cent. These compare with overall IATA forecasts of an annual average passenger traffic growth of 4.4 per cent worldwide up to 1988, and with a 5.3 per cent annual average growth for cargo.

The detailed IATA forecasts for traffic expansion both within the regions, and between them and other major regions of the world, are given in the accompanying table. But even if those

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growth rates are lower in future than they have been in the past, they will still be substantial by the world air transport industry's standards.

### Recovery

The factors behind this anticipated continued expansion have been outlined recently by the Orient Airlines Association, which includes among its members some of the biggest airlines based in the region. Some OAA members are also members of the IATA, but some (such as Singapore Airlines) are not.

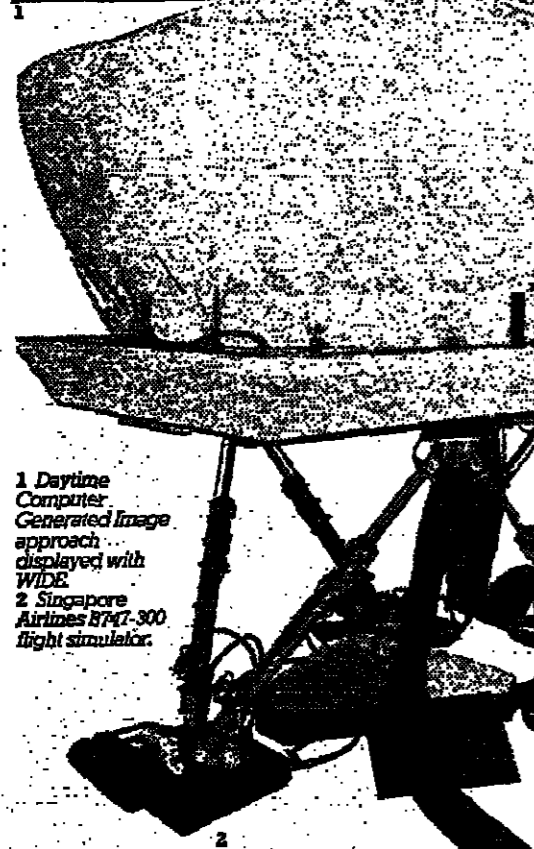
The OAA, analysing the immediate outlook, suggests that the modest economic recovery in most industrial countries during 1983 is likely to continue into 1984, with lower interest rates, returning consumer confidence, moderating fuel prices, lower inflation,

CONTINUED ON NEXT PAGE

# Outstanding technology to meet the challenge of today's pilot training

The increasing complexity of military and civil aviation in the Far East – or indeed anywhere else in the world – has made pilot training of outstanding importance.

Meeting that challenge,



1 Daytime Computer Generated Image approach displayed with WIDE.  
2 Singapore Airlines B747-300 flight simulator.

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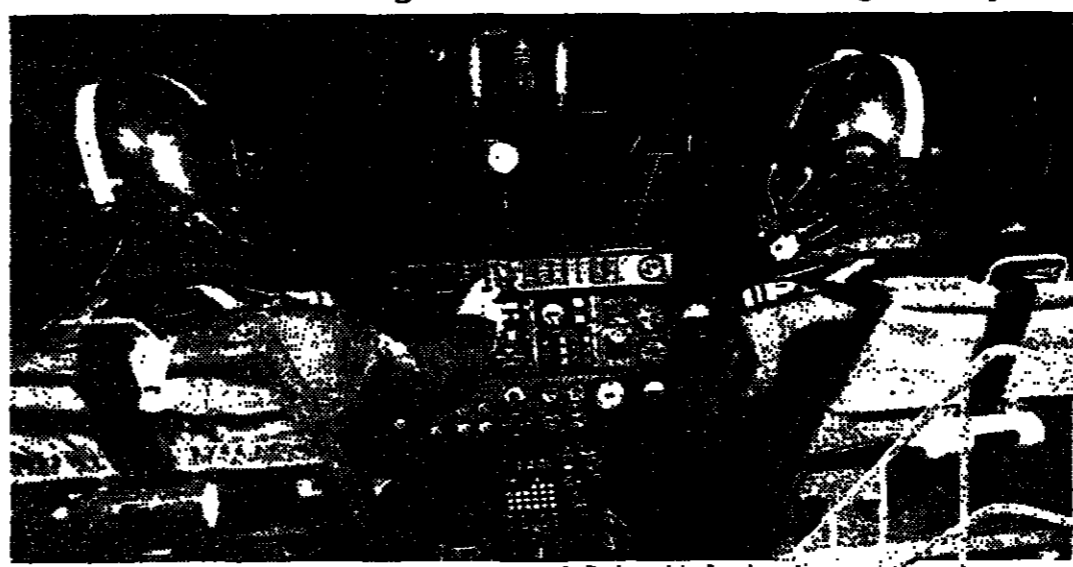
Singapore Airlines is convinced.

It has chosen just that technology for its new Boeing 747 'Big Top' simulator.

So too are the other major Far East airlines. Japan Air Lines, All Nippon Airways, Garuda, Air New Zealand and Trans Australia Airlines are all using our latest technology simulators as

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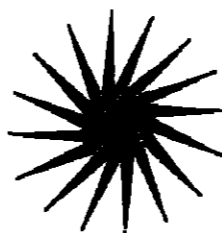
AWACS for Boeing Military

Airplane Company and the United States Air Force.

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# ASIAN AVIATION 2

## Vital transport link

and increased productivity due to modernisation.

"In the Asian region," the association says, "governments are engaged in enacting their foreign investment policies with additional and almost irresistible lures. The vast natural resources base, and relatively stable political climates in most Asian developing countries are helping governments push their promotional campaigns for foreign investment."

"Providing the representative example in the region are the ASEAN countries. All these countries offer attractive foreign investment policies, and are engaged in sending missions abroad to make known such policies."

The OAA lists a number of major factors that it believes will tend to influence and benefit travel growth in the regions in the immediate future. These include:

- (a) The comparatively new industrial (and civil aviation) infrastructure in the Asian region, which provides facilities that in many cases are better than those offered by Western countries;
  - (b) Growing urbanisation will positively influence pleasure travel;
  - (c) Changing lifestyles, modernisation, higher education levels and more leisure time;
  - (d) More "packaged tour" type travel arrangements at attractive prices;
  - (e) A reduction in the real cost of air travel (as a result of the introduction of much modern and cost-efficient jet and other equipment);
  - (f) Increased business travel by citizens of newly-developing countries;
  - (g) Continued government support for tourism, based on the strong cultural traditions of many countries in the regions;
  - (h) Newly-emerging trade opportunities with the People's Republic of China; and
  - (i) Improved trade, technical and economic co-operation among Asian countries.
- Against these, there will be some adverse factors, including the slow recovery from world recession, and the problem of rising infrastructure costs, such as the cost of transport, hotels and food.
- Airlines in the regions are also not immune from the problems that bedevil the airline

Between	Number of passengers (000s) and annual growth rates (%)				Average annual growth	
	Actual 1982	1983	1984	1985	1983-88	1986-88
Europe-Indian sub-continent	1,209 6.6	1,257 4.0	1,320 5.0	1,399 6.0	1,620 5.0	5.0
Europe-SE Asia	923 5.6	985 5.0	1,044 6.0	1,107 6.0	1,318 5.3	6.0
Europe-NE Asia	284 2.9	295 4.0	313 6.0	335 7.0	399 5.8	6.0
Europe-Japan	1,006 4.8	1,048 4.0	1,111 6.0	1,167 5.0	1,351 5.0	5.0
Middle East-Indian sub-continent	3,473 16.3	3,751 8.0	4,126 10.0	4,497 9.0	5,665 8.5	8.0
Africa-Indian sub-continent-Asia-Japan	329 3.0	342 4.0	359 5.0	381 6.0	454 5.5	6.0
Europe-SW Pacific	682 -3.4	689 1.0	709 3.0	738 4.0	824 3.8	5.0
Middle East-SW Pacific	14 0.3	14 2.0	15 4.0	16 5.0	18 2.3	5.0
North America-Far East	2,978 -2.9	3,051 6.0	3,264 7.0	3,461 6.0	4,121 6.2	6.0
North America-SW Pacific	894 -6.6	876 -2.0	897 7.0	1,063 7.0	1,195 5.0	6.0
Within Far East-SW Pacific	8,469 5.1	9,062 7.0	9,686 7.0	10,375 7.0	12,710 7.0	7.0

Between	Freight tonne volumes (000s) and annual growth rates (%)				Average annual growth	
	Actual 1982	1983	1984	1985	1983-88	1986-88
Europe-Indian sub-continent	107.4 8.4	114.3 6.5	121.8 6.5	128.1 6.0	151.5 5.9	5.5
Europe-SE Asia	50.6 -6.5	53.4 5.4	56.9 6.5	60.8 7.0	74.6 6.7	7.0
Europe-NE Asia	31.2 26.7	33.6 7.6	36.2 8.0	39.3 8.0	48.0 7.4	7.0
Europe-Japan	93.7 1.8	98.8 5.5	104.7 6.0	111.0 6.0	130.3 5.6	5.5
Middle East-Indian sub-continent	98.4 12.6	108.0 9.8	116.7 8.1	126.2 8.1	156.2 8.0	7.4
Africa-Indian sub-continent-Asia-Japan	4.4 -23.6	4.5 3.6	4.8 4.8	5.0 5.6	6.1 5.6	6.5
Europe-SW Pacific	16.5 5.2	16.8 1.9	17.4 3.6	18.2 4.3	21.0 4.1	5.0
Middle East-SW Pacific	6.1 -9.5	6.1 0.0	6.2 2.0	6.4 4.0	7.4 3.3	5.0
North America-Far East	268.1 6.8	283.1 7.8	307.5 8.4	327.2 8.4	383.0 6.1	6.2
North America-SW Pacific	89.2 8.1	90.3 1.8	93.3 5.0	97.3 6.3	80.8 5.3	6.3
Within Far East-SW Pacific	251.0 6.9	286.6 7.0	287.4 7.0	307.5 7.0	376.7 7.0	7.0

industry in other parts of the world—the problems of inflation; currency fluctuations; excess capacity and fierce competition in deregulated markets; low fares due to slow government approvals for fares increases in regulated markets; rising aircraft equipment prices; and high interest rates.

The OAA has forecast that its members' collective revenues will amount to about \$3.66bn in 1983, having risen from about \$2.56bn in 1980, with an operating deficit of \$127m in 1980 being turned into an operating surplus of \$36m.

But because these airlines' fleets have been consistently expanded in recent years, with a steady inflow of modern jet equipment of all types, from Stretched Upper Deck Jumbos through to small Boeing 737s, the operators in those regions are carrying heavy interest burdens, which have risen from about \$189m in 1980 to an estimated \$292m in 1983.

As a result, the overall combined financial results of the airlines in the OAA have shown a heavy deficit after interest, which is expected to amount to \$256m for 1983. The target of earnings required to meet dividends, taxes, retained earnings and contingencies, is estimated at \$226m for 1983, so that the forecast overall deficit for OAA airlines for 1983 is some \$482m.

There are other problems. In some parts of Asia and the Far East, there are difficulties with over-flying rights in politically

sensitive areas. This was dramatically highlighted by the loss last September of the Korean Air Lines' Jumbo jet, shot down by Soviet fighters when it strayed into Soviet airspace en route from Anchorage to Seoul.

There are also problems between some Western countries and countries in the regions over traffic rights, as indicated by the Singapore-West German difficulties of 1983, and the growth of protectionism by some countries in the regions which are affecting the development of international air services, and even hindering the provision of additional long-haul services to Western Europe and the U.S.

**Finding the cash**

Another difficulty in the future is likely to be finding the cash to continue the development of the ground infrastructure—airports, air navigation and air traffic control facilities, and for the extensive training of the growing numbers of personnel needed.

It is estimated, for example, that nearly half of the \$80bn likely to be spent on new airports throughout the world up to the end of this century will be spent in Asia and the Far East. While governments have been prepared, and are likely still, to support the development of civil aviation in the regions, there will continue to be a need for financial support

from countries outside the regions.

The IATA recognised some time ago that many of the smaller airlines in the poorer countries of the world need help in developing their skills, and accordingly set up the Programme for Developing Nations' Airlines (PDNA).

This is now well into its stride, and among the types of assistance being offered to developing countries, including those in Asia and the Far East are training programmes run by the bigger airlines across the entire spectrum of civil aviation, including aircraft engineering and maintenance, marketing and ticketing and general passenger handling.

In some instances, the assistance that can be provided is even more fundamental, for example in advising newly-created airlines, or authorities interested in establishing airlines, on how to proceed in formulating their requirements and finding the necessary financial and even managerial support through the various organisations and agencies that can provide it.

One such agency is the ICAO itself, whose technical assistance programme, financed through the UN's Development Programme (UNDP), has spent \$300m on over 600 projects worldwide to help improve the technical infrastructure of civil aviation, including the provision of civil airports, and on route and air traffic control facilities, as well as the technical training of personnel.

Together with various trust funds (under which international governments finance in whole or in part the costs involved), and cost-sharing (a combination of UNDP and government funding), the total ICAO technical assistance programme runs close to \$80m annually, with ventures in many parts of the world. New civil aviation national training centres established under this programme in Asia and the Far East include those in Bangladesh and the Philippines, with the expansion of national training centres in such countries as Pakistan, and of regional training centres in Indonesia, the Philippines, Singapore and Thailand.

In addition, the IATA itself is making progress with its plan to set up an International Training Fund for Developing Nations' Airlines. This fund, to be sponsored by companies, organisations and individuals directly or mainly concerned with commercial aviation, will be used to help in the training and education of airline management staffs from developing countries where financial resources are limited or even non-existent. The aim is to have this fund operational early in 1984.

The aim of all these ventures is to ensure that civil aviation in developing countries, including those in Asia and the Far East, matures swiftly and smoothly.

Thanks largely to the development of air services tourism has become a major element in many Eastern economies

## Far away places become tourist centres

ASK MOST Europeans or Americans to consider that intriguing triangle of the globe's surface which has Rangoon, Tokyo and Auckland as its outer points and they would conjure up images of mystery and excitement. It is a region which has long held a fascination for residents of more dour territories of the globe. And yet it has taken a long time for that fascination to be translated into an acceptance of the air routes and halved the journey time. Then a region which already boasted the Mandarin, the Peninsula, the Manila and, in grander days, Raffles, proved that it could further outdo Europe when it comes to hotel-keeping.

Well, life has moved on a bit. First the 707 and then its wide-bodied successors opened the air routes and halved the journey time. Then a region which already boasted the Mandarin, the Peninsula, the Manila and, in grander days, Raffles, proved that it could further outdo Europe when it comes to hotel-keeping.

Now tourism is a major feature of the economies of many nations in the region, and it looks like increasing in importance.

Putting aside the "travellers" for a moment, the intrepid wanderers who ventured, and still venture, into distant interiors and are happy to share a dusty floor with whatever animal life may have wandered in, the real growth in tourism over the past decade has been in "gateway" visits. It is only now that the tourist business is developing in depth, with its accompanying excitements and dangers.

The gateway visitors, which probably form the greatest number even now, confine themselves to the obvious prime ports of call. It is to them that Singapore, Hong Kong, Bangkok and, to some extent, Tokyo, owe their success. In more recent years there has appeared a willingness among visitors to venture out from these cities

allowing the Thais, for example, to expand their resort facilities. The Australians to see that they have enormous tourist potential from visitors other than friends and relations; and those countries which do not have attractive capitals, such as Indonesia and the Philippines, have been able to market the undoubted delights of their other areas.

There is no doubt that a vast improvement in air services in recent years has provided the greatest stimulation to tourism in the region. The emergence of new routes, and the arrival of new (well, new to the northern cities which they now serve) airlines has been crucial. Hand in hand with the expansion of services has been a substantial lowering of fares in real terms and, with Australia as the classic example, a liberalisation of air policy which has allowed differing fare structures aimed at differing markets.

**Second prong**

The second prong of the growth in tourism has been the recent explosion of hotel development. The rash of building that started in Hong Kong and Manila has spread first to Singapore and more recently to Bangkok—where Mandarin and Peninsula are once again locked in a battle to be the best.

At the same time the cruise companies have found a valuable market in the northern winter for their ships. Here there is still something of an education job to be done, however. Many passengers do not seem to realise the sheer expanse of the area and think that Bali, Sydney, Hong Kong, Singapore and Osaka can be encompassed in a week like the Greek Islands or the southern Caribbean.

Such thinking has some unfortunate commercial effects at times. Just as the riots in Paris in the late sixties hit European tourism as a whole from the U.S., and the Grenada affair is curbing enthusiasm for the Caribbean at the moment, so instability in one country in South East Asia tends to have

an effect on the tourist revenues of others, even huge distances away.

Putting that sort of potential, but usually temporary, hiccup aside for a moment, however, it is clear that the potential for tourism in the region continues to be huge.

The only serious hindrance to such growth might be a reversal in the current brighter economic outlook in the developed Western world, or anything that suddenly raises fuel prices, and thus air fares, to a region which is utterly dependent on air travel for its holiday-making traffic.

In the medium term the problem is not resources—they are there in abundance tempting the visitors—but facilities. Although hotel development recently has been rapid, the need for more of it, particularly out of the major cities, is considerable. But, like the chicken and the egg, the hotels will not be built unless there are customers, and the customers won't come unless there are hotels. Hotel investment requires large amounts of money, and hotel investors tend to be hard-nosed about their cash.

Even in an area known for its skills and inexpensive labour a hotel built to international tourists standards these days is unlikely to cost much less than \$25,000 a room plus land.

But the international and local groups—Hilton, Hyatt, Sheraton, Peninsula, Meridien and Holiday Inn among them—are finding that investment money is, nonetheless, more forthcoming now that the visitor boom is seen to be a permanent feature of local commerce.

What impact such continued growth will have on the local communities is going to be interesting to watch. There is an inevitable rise in incomes and employment and substantial overall economic gains. But the region is blessed with hundreds of small, particularly island, communities with fragile social structures. These could be destroyed for ever.

Arthur Sandles

## Challenger 601 breaks world record for straight-line flight.

Shortly before seven o'clock on the evening of August 23, 1983, Canadair Challenger 601, serial #3002, registration C-GBXH, took to the sky over Calgary, Alberta, and proceeded to add a paragraph or two to the history of general aviation.

As it turned out, the 601 actually flew on airways a total of 7,176 kilometers (3,875 nautical miles, or 4,459 statute miles), but for record purposes, only the great circle distance between Calgary and the airfield on which the Challenger ultimately alighted was claimed.

For the record, then. The Challenger 601 set a new distance for straight-line flight for business jet aircraft in the 16,000 to 20,000 kilogram weight class, flying from Calgary, Alberta, Canada to London, England. Officially, 7,023.5 kilometers. Or 3,792.4 nautical miles, or 4,364 statute miles, non-stop.

### The personnel, the weight.

The flight crew consisted of Martin Sommerard, Senior Executive Pilot, and Ian McDonald, Director of Production Flight Test.

Also on board was Howard Goldberg, President of the Royal Canadian Flying Clubs Association, as the official observer for the Federation Aeronautique Internationale (FAI).

Also on board were three other crew members: G. Piat, Manager, Flight Operations Services, R. Booth, Flight Test Engineer and F. Tessier, Foreman, Preflight.

As the interior of the aircraft was not yet finished to customer specifications, the aircraft had extra ballast of 1,845 kilograms, or 4,068 lbs., added to simulate the

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# ASIAN AVIATION 3

CONFERENCE AND EXHIBITION

## Promoting Asian aviation and aerospace

THIS SURVEY is published to coincide with the Financial Times third conference on Aerospace in Asia and the Pacific Basin at the Shangri-La Hotel, Singapore, on January 16 and 17 and the Second Asian Aerospace Exhibition at Changi Airport, Singapore, from January 18 to 22.

● The conference will consider civil aviation developments throughout the area and keynote speakers will include the chairmen and chief executives of many airlines in the region as well as representatives of aerospace manufacturers, government regulatory agencies, financiers and others.

● The exhibition, organised by IFF Pte. of Singapore, is supported by the Singapore Economic Development Board. The participants will include more than 400 companies in the world's aerospace industries, including nearly 40 companies from the UK who will be exhibiting under the auspices of the Society of British Aerospace Companies, with several others participating independently.

Deficiencies in indigenous design and manufacture are likely to be rectified soon, says Michael Donne

## Vast market continues growing rapidly

AS A MARKET for aircraft of all kinds, Asia and the Far East is one of the biggest in the world. Yet, so far, largely because of the heavy investments involved, it is one of the most limited areas of the world for aeronautical design, development and manufacture, although this situation shows signs of being rapidly changed in the remaining years of this decade.

Boeing, the world's biggest jet airliner manufacturer, says that in the period 1982 to 1981, the Asian and Far East regions accounted collectively for about \$23.2bn-worth of jet airliner sales, or about 14.8 per cent of the world total of \$156.7bn (measured in constant 1983 dollars) largely because of the growth of the big airlines.

The expansion of traffic in those regions in the coming decade is expected to result in spending by the airlines of about another \$28.3bn on new jet equipment, representing about 18.8 per cent of the total

forecast world market of \$151.3bn (also measured in constant 1983 dollars).

Already in 1983, some of the biggest new jet orders ever placed have come from Japan Airlines, Qantas and Singapore Airlines.

These figures cover only jet transports, of the Boeing 737 and McDonnell Douglas MD-80 size and upwards to the very biggest Stretched Upper Deck Jumbo jets.

To the figures, however, must be added the very large amounts of money that will be spent on the smaller types of transport aircraft that are ideally suited to the needs of the regions.

These types range from the small ten-seat Britten Norman Islander twin-engine transport up to the newer designs of 30 to 40-plus seater regional airliners, such as the Short 330 and 360, the Saab Fairchild 340 and the AeroSpace-Aeritalia ATR-42, the Embraer (Brazil) Brasilia and the new Fokker F-50 derivative

of the existing Fokker F-27, as well as the new, bigger 100-seater jet types, such as the British Aerospace BAe 146 and the new Fokker F-100 derivative of the existing F-28 Fellowship.

So large are the regions involved, and so widespread are their aviation needs likely to be, that virtually every type of small, light transport regional, commuter and short take-off and landing aircraft it is possible to find can be expected to be sold there in the years immediately ahead.

While there are many skills to be found throughout the

regions in the maintenance, repair and overhaul of aircraft, actual aerospace manufacture is limited to a bare handful of industries, primarily in Australia, China, India, Indonesia and Japan. Some countries, such as Singapore, are anxious to develop their aerospace skills, and all are keenly interested in the longer-term possibilities of aerospace development.

Much of this interest is centred inevitably on military aircraft development, but there are signs of growing interest in commercial aircraft design, development and manufacture, especially of the smaller, lighter and less expensive types of regional transport aircraft which are highly suited to the requirements of the regions. At this stage, the development of the bigger turbo-prop and jet airliners is limited, with only China undertaking its own jet project, the Y-10, and the Japanese industry making parts for the Boeing

767 while remaining interested in longer-term joint participation in such Western ventures as the projected 150-seater airliner.

The Japanese aerospace industry is already by far the strongest in Asia and the Far East, producing (frequently under licence from the U.S.) a wide range of military fixed-wing aircraft and helicopters. The commercial aircraft manufacturing side of the Japanese industry hitherto has been confined both to smaller types of aircraft, such as the 60-seat YS-11 twin-turbo-prop airliner but, more recently, Japan has expanded its activity by manufacturing fuselage and other parts for the U.S. Boeing 767.

The Japanese industry is also interested in the eventual development of a new jet airliner, the YXX in the broad 150-seater category, but this may be compounded into participation internationally in development of such an aircraft with other manufacturers, either with Boeing on the projected "7 Dash 7" or with Airbus Industrie of Western Europe on the A-320.

At the same time, however, Japan is interested in other developments of its own.

One of these is the Shin Meiya SS-2A amphibian, which is intended primarily for search and rescue duties, but about which it is felt that, because of the very large number of islands throughout the Asian and Far Eastern regions, eventual demand for a commercial passenger amphibian aircraft could be very high.

Interest in such a development remains strong.

At the same time, the Japanese National Aerospace Laboratory is continuing work on development of a Quiet Short Take-off and Landing (QSTOL) transport research aircraft, with a first flight due in 1984. The data obtained from this programme will enable the NAL to develop, in co-operation with the industry, a commercial STOL transport aircraft able to operate from comparatively short runways and carrying up to 150 passengers a time. The plans envisage development of such an aircraft to be completed by 1990.

Another major and growing manufacturer of aircraft in Asia and the Far East is P. T.

Nurtanio of Indonesia, under the direction of Prof Dr-Ing B. J. Habibi. Nurtanio is already building the C-212 Aviocar twin-turbo-prop light transport under licence from CASA of Spain, and this is selling well throughout South-East Asia. Nurtanio is now also building the Airtech (Aircraft Technology Industries) CN-235 twin turbo-prop 40-passenger commuter and utility transport, also in conjunction with CASA, which is likely to find major markets throughout the region.

By late 1983, combined Spanish and Indonesian orders for the CN-235 amounted to well over 100 aircraft, from customers in both countries and from as far afield as Puerto Rico and Argentina.

Among other transport aircraft manufactured in the region is the Australian Nomad, a twin turbo-prop short take-off and landing utility aircraft for a wide variety of missions, ranging from cargo transport to coastal patrols. However, production of this aircraft by the Government Aircraft Factories is due to end in 1984, with the completion of 170 aircraft. But the Australian industry continues to make parts for Western jet airliners such as the Boeing 727 and Fokker F-28, and there is interest in possible participation in the prospective new 150-seat airliners now planned in the West, the Airbus A-320 and Boeing "7 Dash 7."

In India, manufacture of commercial aircraft has hitherto been limited to the manufacture of the British Aerospace BAe 748 in various versions at the Kanpur Division of Hindustan Aeronautics.

Singapore, although it currently has no indigenous aerospace manufacturing capability, is nevertheless anxious to develop its aerospace skills, especially in the manufacture of parts and highly-specialised equipment such as electronics, for which the labour force is highly suited.

The very heavy investments that are required directly to undertake the development and manufacture of transport aircraft will probably limit such developments to joint ventures with other countries, and there have already been exploratory discussions with a number of major Western aerospace manufacturers on such

## More, better and larger airports on the way

SOUTH-EAST ASIA and the Pacific basin are becoming two of the most important regions of the world in the rapid development of air transport and its associated infrastructure of airports, terminals and airfields.

In the past ten years the Asia and Pacific region has more than doubled its share of world air travel, from 13 per cent in 1972 to 26.4 per cent last year. This is largely a result of the area's high annual growth rate; at 17.7 per cent it is the highest of any region in the world over the period.

The rapid growth has put the Asia and Pacific region in second place, after Europe, in terms of the region's share of world air travel. Europe accounted for 38.4 per cent of air travel in 1982.

Within the broad area of Asia and the Pacific, air traffic within the Far East and the South-West Pacific area accounted for 6.7 per cent of international scheduled passengers last year, according to the International Air Transport Association. This share is forecast to rise to 7.8 per cent in 1988.

The performance of air transport operators in the region in terms of international passengers carried has generally been above that of air transport operators elsewhere in recent years.

IATA traffic forecasts for the region show strong growth in international scheduled passengers, at about 7 per cent a year in the five years to 1988. The association regards the prospects for this area as among the best in the world for continued growth in passenger volume.

These optimistic forecasts for passenger traffic growth suggest that there will need to be a major increase also in demand for more, better and larger airport facilities.

It has been estimated that about half of the \$80bn that is expected to be spent world-wide on new airports by the end of this century will be spent in Asia and the Far East.

While some part of this will be spent on the development of major new airport "hubs" in strategic locations, probably by far the greater part of it will be spent on the development of new smaller airfields or strips, and the improvement of exist-

ing ones, that can bring the benefits of civil aviation to an ever widening proportion of the population of these vast regions.

The precise number of air strips throughout Asia and the Far East is difficult to quantify, but it runs into many hundreds, if not thousands. Many of them are grass strips on islands serving remote communities, and most of those do not have any aids, such as runway lighting or even radio links or radar.

Modernising such strips is one of the primary tasks ahead in developing the ground infrastructure throughout Asia and the Far East and is likely to take many years to complete.

These tasks are vital not only for the long-term economic development of the regions, but also for their socio-political development. Air transport throughout those regions is already substantially based on the use of small, light transport aircraft of the "bush operator" type, which are the most suitable for many of the aviation links required.

The big, international airlines are at the very pinnacle of the air transport pyramid. While

these generate most publicity, and provide the major international links, the underpinning that stems from the smaller regional and local-service operators is just as significant for the long-term overall aeronautical development of one of the world's most rapidly growing regions economically.

The provision of adequate facilities for them, therefore, is just as vital as is the provision of big airports for the Jumbo-jet airlines.

This is likely to be especially so in the outlying areas of the region, where the national governments seek better domestic communications and also better communications with neighbouring countries. The countries with a high potential for further airport development, especially of smaller airports and airfields, include Indonesia, Malaysia and countries on the mainland of Asia.

Indonesia already has a growing aircraft manufacturing industry and is a likely country for further airport developments, as attempts are made to improve communications within the country's

widely spaced archipelago.

Other factors contributing to the need for more airport capacity and more up to date facilities include efforts by governments in the area to promote tourism; improved trade, technical and economic co-operation among countries of the region, as exemplified by the Orient Airlines Association; and the demand from the Middle East for Asian labour to work on construction projects.

At the same time airlines have increased their seat capacity with the introduction of more wide-bodied aircraft on routes in South-East Asia and the Pacific basin. Seating capacity rose by 8.5 per cent to 37.5bn seat kilometres in 1982, compared with 1981, partly because wide-bodied aircraft replaced narrow-bodied airliners.

Cargo traffic has also expanded, with an 8.7 per cent growth in cargo/ton kilometres as airlines introduced all-freighter aircraft and expanded the use made of mixed passenger, cargo airliners. Increased trade opportunities with the People's Republic of China are likely to increase further the

level of cargo traffic in the region and expand the need for appropriate air cargo handling facilities at airports in the region.

The most recent new development in airport capacity in South East Asia and the Far East is in Singapore. Here the first stage of Changi Airport has been completed.

Phase two of the airport development is already underway at an estimated cost of \$150m. This second phase calls initially for a second runway and apron; an airport workshop and store complex, navigational aids for the second runway and essential reclamation for this stage of the Changi project. Most of these works were started or completed last year.

Other principal projects expected to start at the airport site up to 1987 include further work on the second apron and further reclamation. Technical equipment to be installed over the period includes aeronautical fixed telecommunication networks, navigational aids for the second runway and various other unspecified projects.

Lynton McLain

CONTINUED ON NEXT PAGE

weight of a fully finished interior. Bringing total ramp weight to 42,085 lbs.  
Total flight time was nine hours and four minutes.  
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The FAI also ratified 18 world records set by the 601 for time to climb, altitude without payload and altitude in horizontal flight.  
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As proud as it makes us, the essence of this achievement is not just a demonstration of the fact

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ASIAN AVIATION 4

Profiles of the leading airlines operating in Asia and the Far East will be found on this and the following pages

Heading for round-the-world service

China Airlines Taiwan

IN SPITE OF a four-year string of losses which may reach U.S.\$70m by the end of this year, Taiwan's national flag-carrier, China Airlines, hopes to expand its routes into Europe and to inaugurate a round-the-world service by next year.

The airline began ordering new aircraft, mostly Boeing 747 passenger jets, about five or six years ago, only to run into the so-called "second energy crisis" and the world economic recession.

Costs rose, and the company had to meet the heavy burden of repayments of loans to finance the new aircraft. Thus, while the airline had earned a total of \$82m in the years 1976-1979, it recorded losses of \$18m in 1980, \$11m in 1981, \$21m in 1982, and will probably lose \$20m this year.

But the company expects to break even in 1984, largely on the strength of an

expected world-wide economic recovery that will allow CAL to improve its yield. It will also sell one of its nine 747s, which should allow the airline to improve its utilisation rate from a present dismal eight hours per day per aircraft to something approaching the industry average of between 10 and 12 hours.

CAL now fields a fleet of 22 aircraft, including four Boeing 747s, nine full-sized 747s, one 747F cargo aircraft, two 707s and one 707F, three 737s, four domestic routes, four A-300 Airbuses, and two Boeing 767s. The company says it was the first outside the U.S. to operate a 767.

CAL serves the U.S. from Taipei with 12 flights a week to New York, Honolulu, Los Angeles, and San Francisco. South Asia (Jakarta, Singapore, Kuala Lumpur, Bangkok, Manila, Hong Kong, and Colombo), North East Asia (Tokyo, Seoul, Fukuoka, and Okinawa), the Middle East (Doha, Dhahran, and Jeddah), and the EEC (Luxembourg and Amsterdam). The company says it is currently conducting unofficial negotiations with the national flag carriers of such European countries as France, West Germany, Bel-

gium, Austria, Italy and Spain with an eye to establishing reciprocal landing rights.

Establishment of such agreements, however, is hampered by Taiwan's lack of diplomatic ties with EEC countries, and by fears there of reprisals by Peking, which still considers Taiwan an errant province of the People's Republic. Nevertheless, CAL achieved a coup earlier this year when the Netherlands disregarded protests by China and allowed the establishment of a passenger airlink between Taipei and Amsterdam.

Because the Taiwan Government considers such links as part of its programme of forging substantive if unofficial ties with the European Community, there will likely be continued pressure on the nominally privately-held airline to open up more such routes, profitable or not.

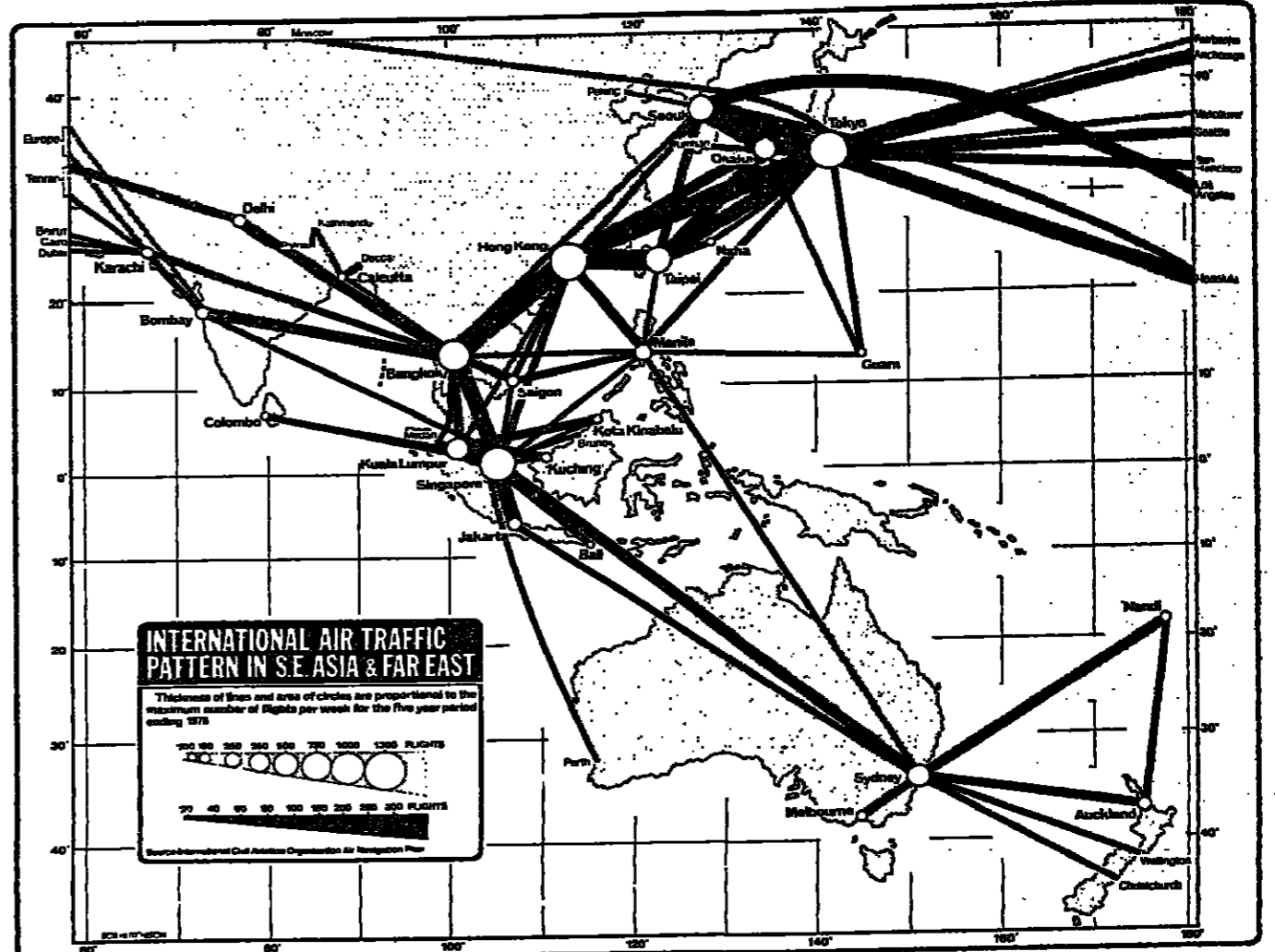
The company concedes that Government policy pretty much dictates acquisitions of aircraft — such as the purchase of Airbuses and their leasing to CAL by Taiwan's Civil Aeronautics Administration over the past two years — and opening of new routes

— such as the one to Amsterdam, which runs at an average of 35 per cent of capacity. The airline has, however, successfully resisted pressure to open a route to South Africa. Such a route would yield minimal political benefits while further adding to its losses.

The 24-year-old airline, initially set up by a group of former Air Force pilots carried about 1.7m passengers for a total of 5.2m passenger-kilometres, and 56,000 metric tons of cargo, or 782,000 ton-kilometres, last year. It predicts a 15 per cent increase in both passengers and cargo during 1984, and will acquire another 747F cargo aircraft from Boeing.

The airline is also negotiating with British Airways, KLM, and Air Lingus over the purchase of roughly U.S.\$500,000 worth of computer software, with an aim of eventually fully computerising its reservations, ticketing, and check-in systems. The upgraded system will first be run in Taipei, but will later be run at its offices and airports it serves around the world.

CAL employs about 5,500 people, including 4,900 outside of Taiwan.



When persistence pays off

MAS Malaysia

WONG SULONG

WHEN MALAYSIA started its own airline after the break up of the joint Malaysia-Singapore Airways in 1972, it chose the name Malaysian Airline System, with good reason. The acronym, MAS, means "gold" in the Malay language and the advertising potential and emotional appeal of this word were obvious.

Singapore's airline, SIA, got off like a rocket and never looked back, but MAS encountered brickbats as it laboured to overcome inadequacies in skilled staff and aircraft.

For a while, the decision-makers who ran MAS, were worried that the acronym might misfire, as frustrated passengers and cynics began to wonder whether the initials should not stand for "Mana Ada Sistem" (Where Is The System?).

But persistence has paid off and, 12 years later MAS has consolidated its position as the national carrier, as well as carved itself a niche as a dependable regional airline, with a network stretching from

London to Tokyo, and down to Sydney.

MAS now has a fleet of 35 aircraft, ranging from the four 12-seater Britten-Norman Islanders, flying to the remote islands of East Malaysia, up to two Boeing 747 Jumbos, three DC-10s and four A-300 Airbuses.

A decision is expected in the next couple of months on the new aircraft to replace the ageing fleet of 10 Boeing 737s. Lobbying is keen, and the favourite contenders are reported to be the 186-seat Boeing 757, and the 211-seat Airbus A-310, which cost \$40m and \$50m each respectively.

For 1982, a bad year for the world aviation industry, MAS suffered its first ever loss of Ringgit 39m (\$16.8m). But after a stringent cost-cutting programme and aided by lower interest charges and fuel costs, the airline was able to report a profit of Ringgit 8.7m for the year ended March 1983.

According to Mr Abdul Aziz Rahman, the airline's managing director, the cost-cutting exercise saved the airline Ringgit \$40m.

Revenue rose by 19 per cent to Ringgit 1.18bn, while expenditure was kept down, and rose by only 13.5 per cent to Ringgit 1.17bn.

The number of passengers rose by 3.7 per cent to exceed 5m and the volume of cargo and mail carried increased.

Revenue per employee rose 19 per cent to Ringgit 116,000.

The current financial year looks promising, with fuel costs and interest charges remaining stable, and with a good pick-up in business.

Last May, the airline implemented a major reorganisation programme, as recommended by a U.S. consultants' report, to improve efficiency. A few months later, the bulk of MAS operations was transferred from various parts of Kuala Lumpur to an 11 hectare office complex at Subang International Airport.

The airport itself underwent a major Ringgit 50m (\$21.2m) renovation and extension programme that should take care of growth until 1990.

The airline's 38-storey headquarters building, sited in Kuala Lumpur's hotel and commercial district, will be ready by the end of 1984. Several important administrative and sales sections will be there, but most of the office space will be rented out.

One of MAS's special roles is carrying pilgrims to Mecca. Started in co-operation with the Pilgrims Fund Board, it carried 3,457 Malaysian pilgrims in 1974. This year, it flew more than 25,000 to the Holy City.

The service is so popular because it is the cheapest way to get to Mecca from the Far East. Thousands of Muslims from Brunei, Philippines, Thai-

land, Fiji and Australia, are now using MAS for their pilgrimages.

MAS has also taken up a 40 per cent stake in a helicopter company, which will serve the increasing demands of the oil and gas industry, in particular the oil towns in Sarawak and the offshore oil locations.

Tougher conditions in the aviation industry have also forced MAS to forget quarrels, and go into co-operative deals with Singapore Airlines, introducing a "shuttle" service between Kuala Lumpur and Singapore and a new link between Kuantan on the east coast and Singapore. Other co-operation deals have also been made with Thai International and Cathay Pacific in the past year.

A very big challenge facing the airline is its role in bringing about closer links between the two wings of the Malaysian Federation, as well as servicing the remote villages.

Without air links, travel in these areas means a day or two's journey by river to the nearest town for a great majority of villages in the East Malaysian states of Sabah and Sarawak.

The people of these two states complain they are not getting a fair deal from M. However, the airline feels it cannot start too many new and unprofitable services simply because of public pressure.

Air traffic patterns in Asia

Air traffic throughout Asia and the Far East is based on the "hub and spoke" system, with most scheduled passenger traffic concentrated between several major hub airports, such as Tokyo, Singapore, Bangkok and Hong Kong, served by a large number of services from many sources.

On the above chart, prepared by the Inter-

national Civil Aviation Organisation, the major routes only are shown. The thickness of the black lines is proportional to the number of flights per week linking individual centres — the thicker the line the more flights involved. Similarly, the diameter of the circles for each destination is proportional to the total number of flights per week into and out of that place.

For simplification, the many routes of lower traffic densities are not shown but their non-appearance on the chart does not imply that they do not exist. There are many hundreds, if not even thousands, of such routes constituting individually major links in their own right and collectively a major part of the overall air traffic pattern of Asia and the Far East.

Big market for aircraft development

CONTINUED FROM PREVIOUS PAGE

One of the big uncertainties about the future is the extent of purchases from the Western aerospace manufacturers by China itself. The Civil Aviation Administration of China has stated that it will need a substantial number of new airliners over the next decade, of widely varying types, to meet its expanding needs across its very large domestic route network, with a more limited number to meet its slowly growing international operations.

So far, China's airliner purchases from the West have been limited to small numbers of Boeing 747 (Special Performance) and other Jumbo jets, Boeing 707s, Boeing 737s and McDonnell Douglas DC-9-80s, and a now ageing fleet of British Trident jets. Most other aircraft in its fleet are of Soviet origin.

The State Aircraft Factories have been devoted mostly to the manufacture of military aircraft, although at Hangzhou, near Xian, a four turbo-prop engine transport called the Y-8, derived from the Soviet Antonov An-12BP, has been built in limited numbers, while more recently the first Chinese-built jet airliner, the four-engine Y-10, very similar in design to the Boeing 707, has emerged from the Shanghai factory.

While no one doubts the long-term abilities of China's aerospace industry to build its own commercial airliners, for the immediate future the CAAC's needs seem likely to be met from Western sources. Considerable efforts are being made by almost all the major companies, including Airbus Industries in Europe and Boeing and

McDonnell Douglas in the U.S., to sell the Chinese new jets of various kinds.

At the same time, there are considerable pressures on the CAAC to buy smaller types of transport, such as the twin-turbo-prop regional airliners of the Franco-Italian ATR-42 type, and recently a sales team from Aerospatiale, the French partner in the ATR-42 venture, has visited China.

That country is anxious to expand its commercial airliner manufacturing capabilities, and the possibility of manufacture under licence of Western designs cannot be discounted. Western aerospace interest in China is therefore likely to re-

main high for a long time to come.

Overall, the Asian and Far Eastern regions are among the most promising development areas of the world for civil aviation, from the big international airlines down to the smallest "local-service" operators. The market is already vast, and the prospective development of the area throughout the remaining years of this century would appear to indicate that it will eventually become one of the biggest, if not the biggest, regions for both direct sales, and for the manufacture of parts and even complete aircraft under licence, with eventually also a much greater number of indigenous designs.

possibilities.

There seems to be no reason, given the high levels of technical and engineering skills available in Singapore, why some arrangements cannot be achieved for the initial manufacture of spare parts in Singapore for existing aircraft, leading to assembly of aircraft and eventually also full manufacture under licence, with also the possible eventual development of indigenous designs.

Already, several Western countries have joint development and production arrangements with China, Japan and Indonesia, and there is every advantage to be gained from the provision of similar agreements in Singapore. The most immediate benefit to Singapore itself would be the widening of its industrial base, generating employment and new technical skills. But the benefits to the participating Western manufacturers would also be great, including direct access to the widening markets for transport aircraft of all kinds throughout Asia and the Far East, in the remaining years of this century.

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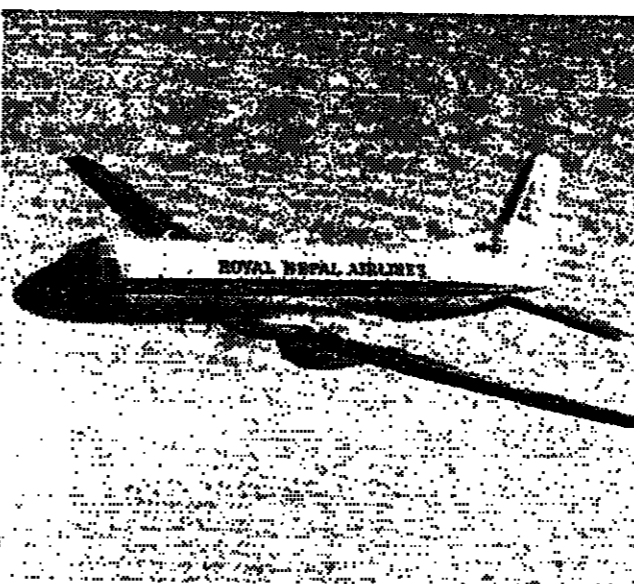


QANTAS The Australian Airline.

Daily from London. Via Bahrain and Singapore. Twice a week from Manchester. Via Amsterdam and Bangkok.

Changi exhibition

It is for this reason that the Asian Aerospace '84 exhibition is being held in Singapore from January 18 to 22, at Changi, at which well over 400 companies from manufacturers worldwide will be exhibiting—including nearly 40 companies from the UK, under the auspices of the Society of British Aerospace Companies. This year, military ventures are being shown for the first time.



HIGH OVER THE HIMALAYAS

The ubiquitous British Aerospace 748 twin turbo-prop airliner has proved itself ideal in serving many remote communities and destinations in difficult terrain, and the aircraft has been built under licence for several years in India by Hindustan Aeronautics at its Kanpur Division. One operator of the aircraft is Royal Nepal Airlines

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Handwritten text in Arabic script at the bottom of the page.

Cathay Pacific Airways has seen a doubling of its profits in the past year

### Strong growth in profits

**Hong Kong**  
ROBERT COTTRELL

CATHAY PACIFIC AIRWAYS began life in 1948 with one superannuated DC-3 and HK\$2 in share capital. Today, it operates a fleet of eight Boeing 747s, and nine Super Tristars, which in 1983 flew 3.3m passengers a total of 5.7m passenger miles, and carried 299m ton-miles of cargo.

Cathay is the most profitable subsidiary of the Hong Kong conglomerate Swire Pacific, which also has property and trading interests. While Swire does not separate profits for Cathay as an individual company, it does report on an annual basis the profits of its airline services and air catering services combined.

In 1982, airline services and catering returned an operating profit of HK\$356.7m (U.S.\$45.6m), while Swire's Aircraft Engineering Services Division, whose responsibilities include maintenance of the Cathay fleet, reported an operating profit of HK\$62.1m.

The past year saw Cathay's profits begin to grow sharply, thanks to an increased load factor — 67.2 per cent in 1982 — and lower fuel prices. Discussing Swire's performance for the first half of 1983, Mr Duncan Black, the group's retiring chairman, said that Cathay's total capacity had grown 9.4 per cent against first-half 1982, while gross revenues had improved by 17.7 per cent. The

result was a doubling of Cathay's profits, contributing to Swire Pacific's own interim profits increase from HK\$495.1m in first-half 1982 to HK\$949.5m in first-half 1983.

From its Hong Kong base, Cathay flies to destinations in Asia, Europe, Australia and Canada. In 1980, it began a scheduled service to London on a three-times-weekly, and later four-times-weekly, basis. In 1981, the London service became daily. A service through India to the Middle East began in 1982.

#### Joint service

A new joint service with Air New Zealand and Air Niugini operating Hong Kong-Port Moresby-Auckland began in November 1982. May, 1983, saw a twice-weekly non-stop service to Vancouver, whose frequency is due to increase to three times weekly in May, 1984.

Another new passenger service planned by Cathay is to Frankfurt, with a three-times weekly service due to start in April. The airline also hopes to start flights to Dhahran in Saudi Arabia, though details of that route have not yet been finalised. To assist the expansion of its services, Cathay is taking delivery of another new Boeing 747 at the end of April.

Cathay's recent expansion has also been matched by a rising number of staff worldwide, from some 4,000 two years ago to a current 6,000. The airline says it expects staff numbers to continue to rise, but more slowly as productivity improves.

Cathay's other major ports include Melbourne, Sydney,

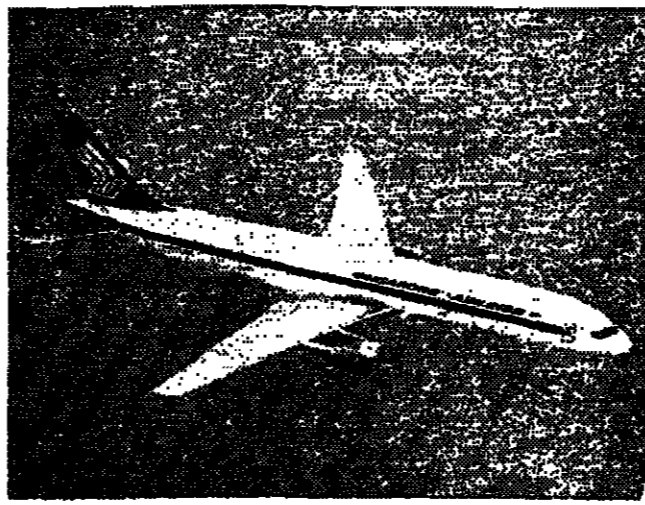
Manila, Bangkok, Singapore, Tokyo, Seoul and Shanghai. Shanghai was restored to the timetable in 1981, 25 years after Cathay last flew there with its inaugural DC-3.

Originally, Cathay was a purely charter operation, hopping cargoes between Australia and Asia. Its first pilots were veterans of the China National Aviation Corporation, which had supplied the wartime Chinese Nationalist troops. Cathay began developing scheduled passenger services out of Hong Kong in 1947, with most business being done to Macau and Saigon. In 1948, control of the airline was acquired by Swire Pacific.

A regulatory carve-up in 1948 gave to Cathay the routes south out of Hong Kong, and to its rival, Hong Kong Airways, routes northbound. The victory of China's Communists in 1949 curtailed Hong Kong Airways' growth, and consolidated Cathay's position such that 10 years later it was able to acquire its competitor.

The acquisition of Hong Kong Airways meant that BOAC, an investor in Hong Kong Airways, became a minority partner in Cathay Pacific. BOAC sold its Cathay shares in 1980, and the airline is now owned approximately 70 per cent by Swire Pacific, and 30 per cent by the Hong Kong and Shanghai Banking Corporation.

The financial resources of the Swire Pacific group have helped Cathay to maintain a consistently modern fleet. In 1959, DC-3s and DC-4s were phased out in favour of turbo-prop Lockheed Electras. In 1961, a



Boeing 757, of which SIA has four on order

first jet the Convair 880-22M, was bought, and by 1968 Cathay's fleet comprised six Convairs. In the four years from 1971-75 Convairs gave way to Boeing 707s.

From 1975 onwards, the airline built up its stable of Lockheed Super-Tristars, and in 1979 Cathay bought its first Boeing 747. In April 1982, Cathay bought the "Hongkong Trader", a 747 cargo freighter which succeeded a narrow-bodied 707 as Cathay's carrier of scheduled freight between Hong Kong and Frankfurt, and on some regional services.

Coping with burgeoning traffic in the air has necessitated increasingly sophisticated support on the ground. It took Cathay 15 years to fly their first million passengers. By 1970, the airline was flying half-a-million people per year, and in 1973 one million. In 1971, Cathay's

computerised reservation system went on line. The original system, CPARS (Cathay Pacific Airways Reservation System) has now been replaced by CUPID (Cathay Univas Passenger Information Distribution). Cathay is also currently investing in a computerised system for cargo, covering reservations, space control, warehousing and documentation.

Since 1977, Cathay's departure procedures have been regulated by LOPAC (Load Optimisation and Passenger Acceptance Control) which was bought from Britain's Cable and Wireless. To cope with increasing computerisation of its business, Cathay installed in November, 1982, the most powerful computer in South-East Asia which, together with supporting equipment and 700 terminals worldwide, cost the airline HK\$ 700m.

**Singapore**  
CHRIS SHERWELL

SINGAPORE International Airlines tries hard to embody an image which its owner—the Singapore Government—wishes to cultivate for the country as a whole: of modernity, highly profitable efficiency and rock-solid reliability. So successful has the airline become, it is probably the city State's most important ambassador abroad.

SIA contributed S\$904m (US\$424m) to Singapore's gross domestic product in 1982, and S\$1,050m in foreign exchange earnings. It operates to 36 cities in 27 countries, will soon have one of the most up-to-date fleets around and regularly tops opinion polls for the quality of its service.

Visitors wonder how such a tiny country supports an airline on the fringes of the "big league" of world airlines. The answer is: with difficulty. In the past year, the airline has had to confront the obstacle posed by protectionism in Europe and North America and the attacks of competitors who say the airline is unfairly subsidised and pays low wages.

Mr Lim Chin Beng, SIA's deputy chairman, warned last month that the airline's growth in the future would not be as fast as it had been in the past. In the 12 months to March 1983, after-tax profits for the parent company were unchanged on the year at S\$104.8m (US\$49.2m), although this figure masked profits on airline operations alone which showed a healthy 112.9 per cent increase to S\$47.7m.

Indeed, the airline has made a profit every year since it split with its Malaysian counterpart in 1972 and the two struck out alone. SIA had literally a flying start, because it took over the

entire Boeing fleet of the previous joint operation—five 707s and five 737s.

By last March, SIA's fleet totalled 27 aircraft with an average age of just 39.7 months—most of them Boeing 747s and Airbus A-300s. In May the airline announced its most astonishing deal so far: the purchase of six "stretched upper deck" 747s, four Boeing 757s and six Airbus A-310s—total value: US\$1.4bn.

Taking almost cruel advantage of the poor state of the aircraft market, SIA persuaded Boeing to take back as part of the deal aircraft which it hadn't even manufactured—three DC-10s and five Airbus A-300s—as well as two 747s. Airbus had to take back three A-300s and cancel delivery of another two to clinch the A-310 orders.

On top of this, SIA secured a loan from the U.S. Eximbank of US\$138m at a concessionary rate of 10 per cent rather than 12 per cent for the purchase of the 757s, as well as a regular 12 per cent loan of US\$134.9m for the 747s.

With the announcement of the purchase came another battle, pitting Pratt & Whitney, General Electric and Rolls-Royce against each other to supply the engines. In August SIA announced its choice of Pratt & Whitney's PW-2037 for the 757s and the same company's JT9D-7R4E1 for the 747s.

The deal was worth US\$275m, and SIA acknowledged at the time that the final choice was influenced by attractive financing. When the aircraft are delivered in 1985, SIA's whole fleet will be powered exclusively by Pratt & Whitney engines, another attraction.

By 1988, says SIA, it will have a total of 14 "stretched upper deck" 747s, another nine conventional 747s, plus the four 757s and six A-310s. The latter two aircraft, being in the medium-range category, will serve regional routes — the A-310 on routes demanding

heavier loads and the 757 on shuttle operations. Both are highly fuel-efficient.

On intercontinental long-haul routes, SIA sees its best prospects for growth in trans-Pacific flights, but the airline has become caught up in a row with both the U.S. Civil Aeronautics Board and competing U.S. airlines over its bid to increase its Singapore-Tokyo-Los Angeles flights from three a week to five.

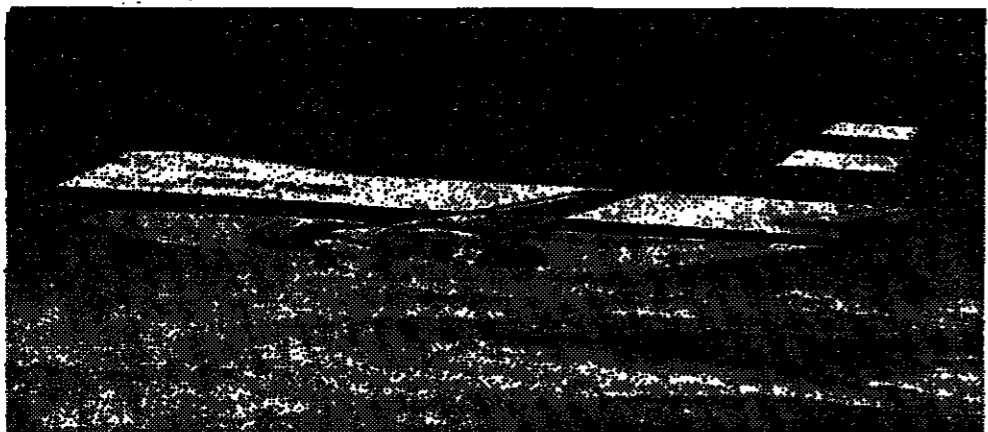
Originally, logistical problems in Tokyo prevented this plan going ahead. These have been resolved, says SIA, but the U.S. is now giving other reasons why flights cannot be increased. Pressure from other U.S. airlines is thought to be the real cause.

SIA is also having trouble trying to increase the number of flights to the U.S. West Coast via Hong Kong from five a week to seven. SIA says it is ready to withdraw other flights if operated through Hong Kong, but Cathay Pacific, the Hong Kong airline, is believed to be demanding more.

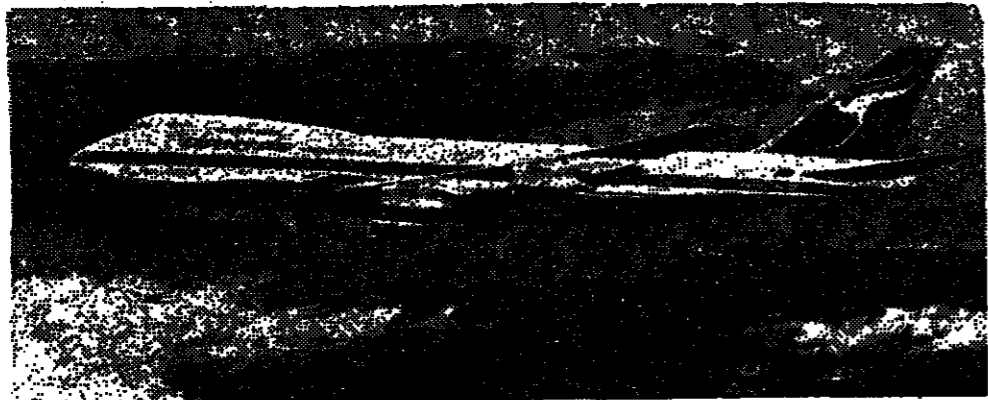
SIA has long voiced its criticism over such problems, and has specifically singled out Hong Kong and the U.S. which, it says, "ironically profess to share the same philosophy as Singapore."

The airline has also tackled head-on the allegations that it is unfairly subsidised or pays low wages. If wages are important, says SIA, then logically its competitors ought to be "equally frightened by the airlines of, say, Pakistan or Bangladesh," as Lim Chin Beng told an audience in Amsterdam in June.

As for subsidies, the late Hon Sui Sen, Finance Minister, said in September that government subsidies for commercial enterprises were "taboo" in Singapore. "The return that we (the government) get from our investment in SIA, both in dividends and capital appreciation, is quite satisfactory."



Cathay Pacific is a big user of Rolls-Royce RB-211 jet engines, as in this Boeing 747 long-range jumbo jet



Qantas of Australia is also a major customer for Boeing's 747 Jumbo jets with which it flies across the Pacific and to Western Europe, some of the longest air routes in the world. The 747 has proved itself highly suitable for Asian, Far East and Australasian aviation because of the great distances involved in traversing those regions of the world

### National carrier gets boost

**Australia**  
MICHAEL THOMPSON-NOEL

Because of the great distances involved — Queensland alone is twice the size of Texas — transport means large Australian local and social horizons.

Hence the importance for example of the Canberra Government's announcement last August that Federal budget spending on transport this financial year would rise by 21 per cent to A\$1.4bn (\$1.2bn). Allocations range from A\$125m for road funding, to A\$55m for what the bureaucrats optimistically call "forward planning" for a Darwin-to-Alice Springs railway.

Hence, too, Australians' considerable pride in their own State-owned international airline, Qantas, now in its 35th year of operation, whose Flying Kangaroo logo is as distinctive as the Grog (drinks) parties that spontaneously occur whenever a handful of Australians are gathered together in the aisles of a Jumbo.

Qantas has assets of A\$614m, flies to 37 cities in 23 countries (it has no domestic routes, those being the preserve of Ansett, TAA and others) and, at last March 31, had 11,612 staff.

That was a marked reduction on the peak of 13,500 in 1981, for these days, in the words of its chairman, Mr J. B. Leslie (a former chairman of Mobil Oil Australia), Qantas is a leaner, tougher, smarter airline "than before the recession."

This is partly borne out — but only partly — by a study

of the airline over a ten-year period, which shows that in 1982-83 it carried many more passengers (2.2m) and flew many more cargo tonne-kilometres (454m) than in 1973-1974 — all at virtually the same staff levels.

In addition, Mr Leslie says that "one of the most significant achievements has been a dramatic reduction in the break-even seat factor from 70 per cent four years ago to 56 per cent today."

However, that has not stopped Qantas losing money. In 1982-83 the loss on airline operations was A\$47.6m (\$42m previously) while its total operating loss (including extraordinary items) was A\$54.4m, against an operating profit in 1981-82 of A\$61.4m, which was due entirely to the sale of the Wentworth Hotel in Sydney.

#### Employee costs

In 1982-83, revenue rose by 15.9 per cent, to A\$1,590m, but expenditure was 17.7 per cent higher, at A\$1,244m. Employee costs rose by 7.5 per cent, to \$364m, while available tonne-kilometres per employee rose by 12.6 per cent to 239,825.

By and large, Qantas and its routes are pretty well protected, the reason being, Mr Leslie says, that Australia is the end of the line, a global terminus with nothing to its south but penguins and plankton.

Even so, Qantas has shown a loss on airline operations in six of the past ten years (the cumulative loss being \$79.5m, which is not great by some of its rivals' standards). On the other hand, it has shown an operating loss (after extraordinary items) in only four of the past ten years (for a cumulative operating profit of A\$12.3m).

Early last month, Mr Leslie declared that Qantas had

turned the corner "in the 1982-84 budget we provided for a break-even result. At this point we are ahead of budget, and optimistic that we will show a profit for the year ending March, 1984. This is encouraging in view of the continuing depressed state and large losses being recorded by the international aviation industry."

Qantas was cheered last year when Canberra boosted its equity capital by A\$60m, aimed at reducing its very high debt ratio, which has disadvantaged it vis a vis its competitors.

In 1982-83, interest and lease charges on aircraft reached A\$65.9m. In Mr Leslie's view, "our debt remains high and it is important to remember that there is clearly an ongoing requirement for the company to have sufficient funds this decade to ensure that we maintain our fleet in a modern, efficient and competitive form."

That said, Canberra recently approved Qantas' largest-ever aircraft order, an A\$360m fleet modernisation programme involving the purchase of three stretched upper-deck Boeing 747s, and six of the Extended Range Boeing 767 twin-jets. The latter will help service airports such as Adelaide (which joined the Qantas network in November, 1983) Cairns, Darwin and Townsville.

Qantas has arranged to sell its six oldest 747s progressively as the new aircraft are delivered.

In Mr Leslie's view: "We are determined to make our services available to the maximum number of Australians at the lowest possible cost. Introduction of a smaller aircraft to the fleet together with the latest stretched upper-deck 747 will give us maximum flexibility."

# Inside Airbus.



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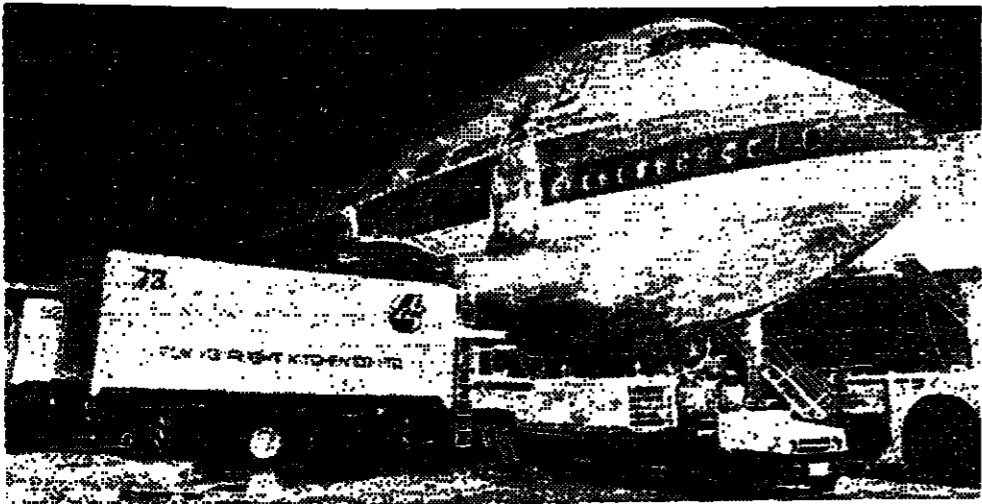


# ASIAN AVIATION 6

## JAL moves up the international league table

### Japan

CHARLES SMITH



A Boeing 747 Jumbo Jet of Air New Zealand seen at Tokyo's Narita Airport

### Drive to win new business

#### New Zealand

DAI HAYWARD

THE NATIONAL country flag carrier of the Japan Air Lines, has for many years been the dominant force in Far East aviation. In 1983 JAL may also have become the world's biggest international carrier, overtaking Pan American Airways.

JAL rose to second position in the international league table in 1982 (in terms of scheduled tonne-kilometres performed), passing British Airways and ending the year only a whisker behind Pan Am. During the past year JAL's international passenger traffic has shrunk slightly but its freight business has grown strongly, thanks to the sharp recovery of Japan's exports that set in last spring.

Pan Am is expected to record a slight increase in passenger business for the year, but is certain to have fallen back drastically as a freight carrier following its decision to sell the bulk of its freighter fleet. JAL (which bought one of the Pan Am freighters for its own fleet) may thus have emerged almost by default, as the world's largest international freight carrier during 1983.

Germany who travel abroad. Japan is another target where Air New Zealand is confident it will improve its passenger trade. In November the airline doubled capacity on its weekly Auckland-Tokyo service by increasing the flights from one to two a week. This has already produced a big increase in freight as well as tourist traffic. The north-bound flight leaves Auckland just before midnight Sunday night. It carries fresh vegetables and berry fruit which are on sale in the Tokyo markets on Monday morning.

The number of Japanese tourists on Air New Zealand routes through Asia and the Pacific is also growing steadily. Of the 4.1m Japanese tourists who go overseas annually, New Zealand received 0.7 per cent—Air New Zealand wants to boost this.

#### Honeymooners

It is vigorously promoting New Zealand in Japan as one of the South Pacific destinations. Some of this growing market is from Japanese honeymooners who marry en masse and have an economical honeymoon in New Zealand.

Part of the new management structure, introduced by the airline's new chief executive, Mr Norman Geary—who came back from an executive job at BP to run his country's airline—was to split all the various operations of the air line into different divisions giving more individual responsibility to managers. This is paying dividends since the men on the spot, or in charge of various operations, have more scope to make their own decisions and develop new business.

The restructuring also saw staff cut by more than one fifth, with 1,800 fewer people on the payroll. Despite this, services have not been cut back and in some cases have been increased. The airline is not only chasing more passenger and freight traffic, it is making an extensive effort to win engineering and flight training contracts, especially from Asian and Pacific airlines, and trying to reap the benefit of its high international reputation for engineering expertise.

Air New Zealand will service aircraft either in its Auckland workshops or send an engineering team, complete with equipment and spares, to other airports in Asia for on the spot work. It already has engineering teams stationed in Indonesia and looks after aircraft which itself recently sold to Linea Aerea Nacional, of Chile.

#### Satisfaction

JAL's management evidently derives a quiet satisfaction from the fact that the airline has risen from nowhere to a top spot in the world aviation market during its 33 years of existence. The company is being careful, however, to stress that it never aimed at being Number One, and that it regards quality as far more important than quantity where international air services are concerned.

The airline's notion of quality not surprisingly includes making a reasonable profit, which is why much of the company's attention has been focused this year on nursing the balance sheet back to health after the disastrous results of 1982. JAL lost ¥27bn during its 1982-83 business year as a result of sharply rising operating costs (including a higher fuel bill that partly reflected the weakness of the yen) and increased interest payments on purchases of new aircraft.

In 1983-84 the company's aim is to break even or make a small ordinary profit while recording a comfortable surplus

on operations alone (i.e. before the deduction of interest payments).

The company seemed to be making good progress towards recovery during the first half of 1983, with an operating profit of ¥18bn (\$76m) and an ordinary profit of ¥7.7bn.

JAL's executives point out, however, that the second half of the year is almost always more difficult than the first. They are accordingly not relaxing their efforts to cut costs as far as possible and are sounding distinctly cautious about the resumption of dividend payments (which were suspended in March, 1983).

JAL's cost-cutting programme, launched in November, 1982, includes an agreement with the company union to freeze overall personnel expenses for the time being and to reduce the total number of employees from 22,000 to about 20,000. Freezing personnel costs meant that JAL hired no new staff in the spring of 1983 (except for a few cabin attendants), but has not meant that individuals have been denied pay increases due to merit or seniority.

#### Rationalisation

If anything, JAL claims, its rationalisation programme has been designed to hit shareholders harder than employees. The shareholders who are feeling the effects of JAL's austerity programme include the Japanese Government, which owns 37.7 per cent of JAL's equity.

If JAL's business performance improves during the 1983 fiscal year, a privately-owned Indonesian airline specialising in flights to the more remote parts of the Indonesian archipelago.

#### Indonesia

KIERAN COOKE

IT'S NOT every airline that can boast among its passengers an Orang-Utan, a dolphin, exotic birds, to say nothing of hundreds of one-day-old chicks. But such items might often appear among the cargo of Bouraq, a privately-owned Indonesian airline specialising in flights to the more remote parts of the Indonesian archipelago.

Bouraq, which started only 18 years ago, sees itself as a pioneer airline fulfilling an entirely different role from the state-owned airlines Garuda. Many of its passengers are migrants to the outer islands from Indonesia's most-populated island, Java.

They go to settle in Kalimantan (the old Borneo), Sulawesi and the Moluccas to clear the jungle and start a new life.

Others follow to set up shops and trading outposts. Many of these outlying areas have only the most spartan of airport facilities, and often the airline serves as a precious connection to the outside world, bringing in mail, meat, and even vegetables.

Bouraq's vice-president, Mr Moeljanto Djodjartono, says that when some routes were started such as to Tarakan in east Kalimantan, there was only a rice field as a landing strip.

At Balikpapan, now the site of one of Indonesia's giant oil refineries, there was only a potatoe and overgrown runway last used during World War II. Even the landing strips that did exist were short and lacked fuel facilities. For this reason Bouraq has concentrated on building up a fleet of mainly British Aerospace 748 aircraft. At present they have 19 of

measures to international aviation relations—chiefly those with the U.S.

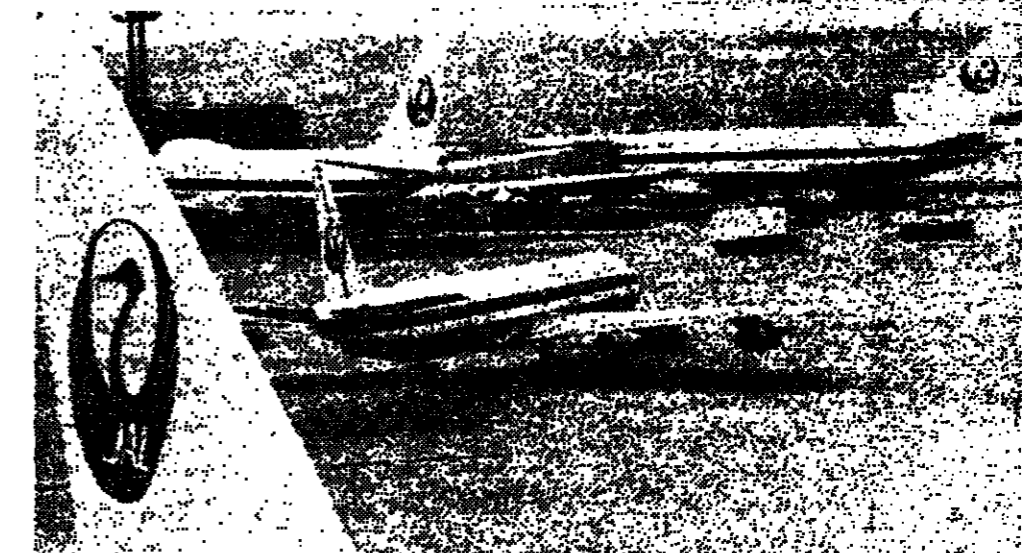
Japan Air Lines carries about 1.7m of the 4m passengers who cross the Pacific every year between the U.S. and Japan compared with the 1.8m carried by U.S. airlines. Despite this relatively even balance JAL spokesmen claim that the present U.S.-Japan aviation agreement is unfair to Japan. The agreement allows U.S. airlines to serve 16 destinations in North America compared with the nine available to JAL (which for the time being is the sole Japanese international carrier). A second instance of alleged unfairness is the stipulation that JAL can fly beyond the U.S. to only two destinations, whereas U.S. airlines can fly anywhere they like out of Japan.

Japan has for years been asking for basic changes in the agreement with the U.S., but has tended to find itself being forced instead to discuss short-term issues, such as periodic demands from the U.S. for permission for new U.S. airlines to fly the Pacific route. Talks on "general" issues related to the aviation agreement are to be resumed this spring.

A final topic of interest among JAL executives concerns the efforts of All Nippon Airways, Japan's top domestic air

carrier, to turn itself into a competitor to JAL on international routes. ANA, which ranked sixth in 1981 among the world airlines in terms of the number of passengers carried, has been pressing the Japanese government for years to allow it to start scheduled international services, in addition to the charter flights it is already permitted to fly.

An important step towards internationalisation was taken last year when ANA became a participant with four shipping companies in the establishment of Nippon Air Cargo, a company which will start air freight services to New York and San Francisco in the spring of 1985.



Operations of Japan Air Lines at Narita, the new airport for Tokyo

## Bouraq flies the pioneer trail

these, some bought second-hand from Chile and Brazil though recently Bouraq has been buying straight from the British Aerospace factory in Manchester.

Bouraq has also bought a number of Viscount 948s in order to cope with a 15 per cent annual increase in passenger traffic. This is a considerable achievement for an airline that only started with three aircraft and a staff of 101. Now there are more than a thousand staff.

Turnover in 1982 was slightly more than U.S.\$15m, up \$1m on the previous year's figure. The airline has been able to offer cheaper fares than Garuda to many destinations on a daily basis due to lower operating costs, though it does offer similar inflight meals and drinks on all flights.

As well as its passenger traffic, Bouraq also runs a charter air service, Bali Air, which specialises in servicing

the oil, natural gas, timber and mining industries.

With a fleet of 16 Cessnas, Britten Norman Islanders and Britten Norman Trilanders, this service is able to penetrate into the deepest jungle areas and remote mining fields.

The airline says it can literally land anywhere, carrying not only workers, but equipment and all the things native and expatriate workers need for comfort in an alien environment.

Recently the airline has received requests from companies operating in these remote areas for a form of flying doctor service, capable of flying the sick out to Jakarta or Singapore. But this is still a very new idea.

Bouraq sees a bright future ahead—it says passenger and cargo traffic can only grow as more and more people seek to leave Java and move to new settlements in the outer islands.

As well as its passenger traffic, Bouraq also runs a charter air service, Bali Air, which specialises in servicing

## PAL shrugs off growing pains

### Philippines

EMILIA TAGAZA

WHEN Mr Roman Cruz Jr, president of Philippine Airlines (PAL), went on a jet-buying spree five years ago, officials in the airline and tourism industries were awed by the move. It was one that PAL could ill afford, considering the rising rates of interest on loans and the eroding value of the Philippines peso against the U.S. dollar.

Indeed, in the years that followed the spurge on new jets, PAL suffered dizzying losses, which peaked in 1981 with a net loss recorded at 595m pesos (\$66m). In all those years, interest on loans incurred for the jet purchases contributed mostly to the airline's losses.

But Mr Cruz justified his ambitious move as growing

regular flow of Philippine contract workers to the Middle East.

However, there is growing concern that the reduction in development spending by Arab countries may lead to a slowdown in the hiring of Filipino workers and could therefore adversely affect PAL's attempts to achieve profitability.

Nevertheless, Mr Cruz expects 1983 to be a healthy year for the airline. Most efforts have been concentrated on cost cutting to further reduce losses.

Meanwhile, PAL seems to have abandoned plans to sell some of its new aircraft. Mr Cruz said: "We are not selling them now—we just want to lease them because we will need them for our own requirements by 1985." The two Airbus A300s PAL has yet to receive from France will be used for some of the domestic flights and some of its future short-haul international routes.

Mr Cruz admits that with all the capital expenditure incurred in acquiring new jets and equipment, PAL inevitably had to take the consequences when the worldwide industry slumped. "But they're part of the penalty for growth," he said.

And as if to cheer himself up, Mr Cruz said that when one considers the fact that the International Air Transport Association (IATA) collectively lost some \$1.8bn last year, PAL's operating profit can be seen as a dramatic recovery indeed.

Like its route expansion, Thai's fleet growth is likely to be modest. In September, 1983, the airline will take delivery of two Airbus A-300s to augment its existing fleet of five Boeing 747-200s, 10 A-300-B4s, two DC-10s and three DC-8-63s. But the acquisition has not been without controversy.

Airbus Industrie nearly lost the deal in early 1983 when Boeing proposed the sale of a competing aircraft, the 767-300. This followed Airbus Industrie's announcement of a possible hold-up in

## National flag carrier sees profit advance

### Thailand

BOONSONG KOSITCHOTETHANA

THAI Airways International, Thailand's national flag carrier, has survived the 1981-82 recession remarkably well, and this year expects to show a vast improvement on last year's Baht 28.2m pre-tax profit (\$1.1m). But the airline is likely to follow a conservative strategy of modest expansion over the next two or three years.

"We are not in a hurry to expand our route coverage or fleet," says Thai's executive vice-president Nikorn Maneelert. At the moment the airline flies to 35 cities in 8 countries, but is likely to concentrate more on the lucrative Asian regional routes.

Little expansion is expected on continental routes principally because of high operating costs, low profit margins and fierce competition. In 1984 the airline will operate 12 weekly flights to Europe, four to the U.S. and four to Australia. This is reckoned to be a reasonable foundation.

Unlike other Asian carriers, Thai uses Seattle as its trans-Pacific gateway to the U.S. rather than San Francisco or Los Angeles. Its Tokyo-Seattle-Dallas route pattern is followed by two other airlines, United of the U.S. and Japan Air Lines. Planned new destinations include Houston, Chicago and New York.

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the delivery of its aircraft because of a delay in the development programme for the General Electric engines which the aircraft would use.

European diplomats were obliged to lobby hard with local officials to keep Thai's original order alive after the airline cancelled the contract. Thai then discovered that the 767's cargo system was incompatible with its own.

When the switch back to Airbus came, it was a relief for the European consortium but it came at a price—it slashed the original \$98m price tag for the two aircraft by a substantial amount.

Apart from this purchase, Thai will soon lease two A-300 Airbus from the Scandinavian Airlines System, and is scheduled to take delivery of a Boeing 747-200 in June 1984. The airline has options on three more 747s and two more A300s.

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### Aviation in Asia and the Pacific Basin

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ASIAN AVIATION 7

Pakistan International Airlines' credibility has improved over the past year and money is being offered by European and U.S. groups for further aircraft purchases

Taking a new flight path

Pakistan

MOHAMMED AFTAB

ARROGANCE, inefficiency, indiscipline and poor financial results had reached such a level two years ago that the Pakistan Government had to crack the whip of a martial law decree to save Pakistan International Airlines (PIA) from a nose-dive.

Efficiency The Government tersely ordered a new flight path: punctuality, courtesy, economy, efficient ground handling and security.

PIA revenue for 1982-83, for which results have just been made public, was Rs 7,700m (US\$100m)—up 17.4 per cent from Rs 6,599m in 1981-82.

revenue from international routes, the most lucrative of which are Pakistan-Saudi Arabia and Pakistan-Gulf because of the heavy manpower traffic. On several other routes it has a captive or ethnic traffic, as the Government severely restricts travel of its nationals and officials by airlines other than PIA, even if that may entail impossible connections and long waiting periods in transit countries.

The national flag carrier has attempted several cures to overcome the problems besetting it. Foreign and domestic route restructuring, expansion of engineering services, improvements in passenger handling facilities, better communications and inventory reduction in stores are some of them.

Major-General M. Rahim Khan, the company chairman, says that the outlook for the current fiscal 1983-84 and succeeding years is brighter than 1982-83 despite the increasing competition from other carriers.

for or acquiring the new generation of jets. "A small airline like PIA will be better off waiting until the testing stage is over," says Mr Wizar Azim. On that basis the choice seems to be between the Super DC-9, the Boeing 767 and the European Airbus-310.

Bureaucracy

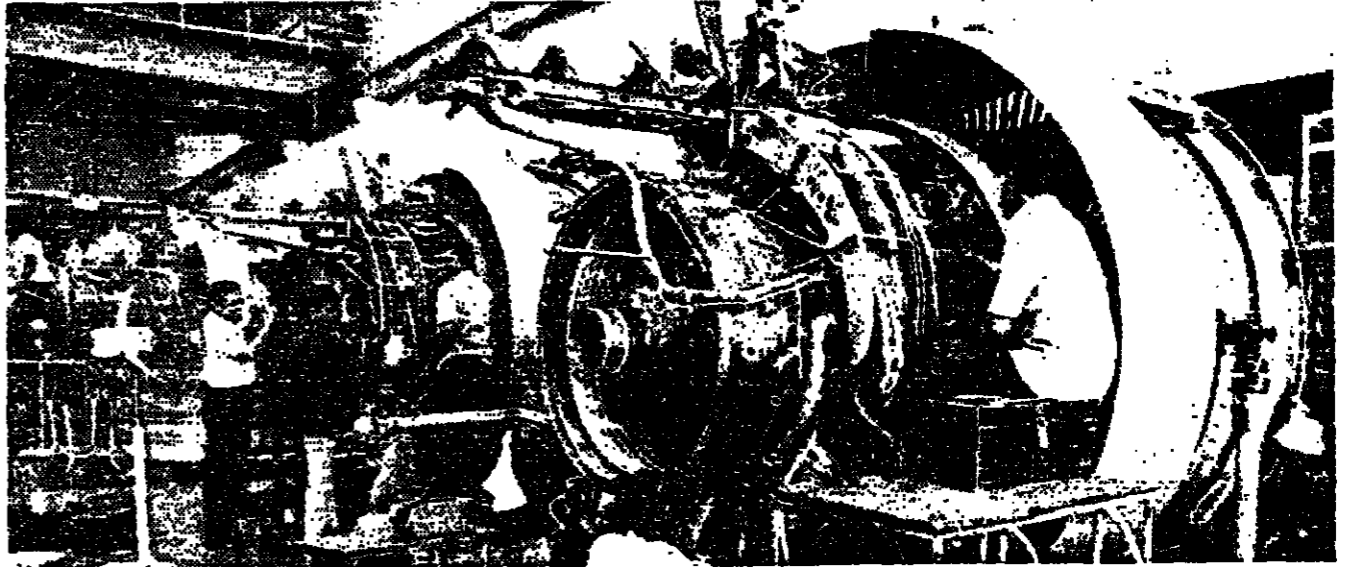
The planners are suggesting that a second airline in the private sector can be established to cater to the 1,472 MPKS—which is the gap expected to be left even after the PIA expansion and actual needs by June 30 1988.

The airline is flying to 38 international and 23 domestic destinations. It has a fleet of four Boeing 747s, four DC-10s, five Air-buses 300, seven Boeing 707s, three Boeing 720Bs and nine Fokker F-72s.

The planners project that the present passenger kilometre capacity of 5,941m passenger kilometre seats (MPKS) will have to be raised to 8,437 by 1987-88.

The CAA has nearly completed a Rs 600m programme to improve the international airports of Islamabad, Karachi and Lahore. Two small domestic airports are scheduled to be built.

PIA intends to make outright purchases rather than leasing aircraft in the next four to five years. It will prefer twin-engine jets of intermediate technology instead of waiting World Bank.



The Air-India engine overhaul base at Santa Cruz

Austerity programme pays off

Air-India

R. C. MURTHY

AIR-INDIA, the international flag airline of India, is a classic example of an airline that has turned itself round from a period of losses to profitability, by virtue of a severe internal austerity programme, coupled with a determined drive to improve the airline's overall standards of passenger service.

current reckoning, for the full financial year 1983-84, the airline will have a profit of Rs650m, considerably better than the budgeted target of Rs503m.

For 1984-85 the airline is proposing an ambitious target of a Rs1bn surplus.

Mr Ragu Raj, the chairman, and managing director, is an industrialist who was brought in to the airline by the Indian Government to try to achieve what many in the world airline industry believed to be an impossible "double".

that is an aircraft capable of flying long distances but carrying a payload of between 200-250 passengers, which would be capable of serving the airline's Bombay-London sector, and its routes to Africa and Australia.

Air-India had originally shown interest in the MD-100 replacement for the DC-10 tri-jet from McDonnell Douglas of the U.S., but late last year the U.S. manufacturer said it was halting work on that venture because of lack of world airline market interest.

This appears to have narrowed Air-India's interest to either the U.S. Boeing 767 Extended Range (ER) model, or the Airbus A-310.

Air-India's staff are now studying the aircraft equipment situation. Whatever aircraft is eventually chosen, it is likely to have a far-reaching impact on the airline's long-term profitability, for it will have to be cheaper to fly than existing types, whilst also opening new vistas for route expansion.

In the meantime, Air-India continues to expand. In the 1982-83 financial year, the airline carried close to 1.75m passengers, compared with 1.64m in the previous year, although freight carried declined slightly to 62,343 tonnes.

Rapid growth achieved

Indian Airlines

MICHAEL DONNE

AIR TRAVEL has particular relevance to a country the size of India, a vast land covering some 3,000 kilometres from the Himalayas in the North to the Indian Ocean to the South, and approximately the same distance from East to West.

Indian Airlines, the country's major domestic operator, was set up as a state airline in 1953, with a small fleet of Dakota twin-engine piston aircraft, which later gave way to British turbo-propeller Viscounts and Fokker F-27 twin-engine turbo-propeller Friendship airliners.

Improvement Air-India turned the corner in the financial year 1981-82, with a profit of Rs103.6m (S10.5m), after a loss of Rs217m in the previous year.

The current fleet comprises 10 of the European A-300 twin-jet engines Airbus, 25 Boeing twin-jet 737s, eight Fokker F-27s and 12 of the ubiquitous 748s. With this fleet, Indian Airlines carried over 6.17m passengers and some 86,270 tonnes of cargo and mail in the year 1981-82.

largely. The airline has established extensive training facilities for flying crew at the Central Training Establishment in Hyderabad, which is now one of the major airline training centres for commercial pilots in Asia, fully equipped with simulators for the Airbus A-300, Boeing 737 and 748 aircraft, the latter being the only one of its kind in the world.

There are major aircraft maintenance facilities located at Bombay (for the Airbus), Delhi (for the Boeing 737), Calcutta (for the F-27) and Hyderabad (for the 748). Cabin crew training is undertaken at Delhi.

Communications, also, have figured prominently in the airline's development, and new computerised reservations facilities are being installed, and are planned to be fully operative by early 1984.

Indian Airlines' determination to keep up with the rapidly accelerating pace of technology has been reflected in its fleet procurement policy, especially its acquisition of turbo-prop and then jets early in its history.

Currently, the airline's planners are evaluating the various latest technology aircraft likely to be available in the world in the mid to late 1980s, especially the projected 150-seater aircraft now being much discussed on the world airline scene.

Where there may be destinations not directly served by Indian Airlines, another, recently-formed domestic operator, Vayudoot, is available to serve at least a score of other places, with connections to Indian Airlines' own network.

Indian Airlines has consistently kept pace throughout its history with the rapidly accelerating pace of technology in civil aviation. With a staff of some 18,000, training figures

Celebrating in style

Sri Lanka

MERVYN DE SILVA

AIR LANKA, which now flies to 22 cities in 16 countries will celebrate its five years of operations early next year by buying its first Boeing 747 to add Japan, Australia and Africa to its routes.

expansion has been dramatic (and controversial) began with 78 expatriates in its management. But a policy of "Sri Lankanisation" has reduced this number, while a sound technical and managerial training programme has now helped "Air Lanka" to have seven Sri Lankan captains, 24 first officers, seven Sri Lankan flight engineers and 13 Sri Lankan second officers.

On the ground, its staff handles 18 scheduled and charter operators at Colombo International Airport. In the first years all aircraft were serviced in Singapore. Later a maintenance agreement was signed with Air Canada and now carried out by Hong Kong Aircraft Engineering Company (HAECO), Hong Kong.

has already started on a new hangar which will cost about US\$13m. When completed by mid-1985 it will enable Air Lanka to carry out all checks in Colombo.

The airline's reservation system is coupled to the Aerial reservation computer of Aer Lingus in Dublin. All online stations are coupled into this mainframe computer system except India and Maldives where such facilities are not available.

Promotion

A micro-computer now being tested in London will soon monitor daily sales. Each online station will then have a micro-computer which feeds into the IBM mainframe. All accounting functions are now served by an IBM model 24.

Air Lanka which promotes Sri Lanka, an increasingly attractive Asian tourist spot with the slogan "a taste of paradise" accounts for 45 per cent of all tourist traffic which approached the 1m mark annually until

the racial disturbances in July. Air Lanka works closely with the local tourist board in all its promotional campaigns.

Air Lanka has a special legal status which gives it all the privileges of a foreign investment project in the export promotion zone. According to the latest company report it made an operating profit of about \$1m in the period ended March 1983.

Dividends from its associate company Air Lanka Catering Services which made a profit of about \$600,000 must be added to this figure.

The capacity during the 1982-83 period was 339,943m tonne-kilometres compared with 294,081 km the previous year. The total number of passengers in this same period, 598,174 showed a 38 per cent increase over 1982. The overall load factor achieved in 1982-83 was 63 per cent which was 2.90 per cent more than the previous year. The passenger load factors was 72.4 per cent.

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## ASIAN AVIATION 8

# One of the world's biggest potential aviation markets

## Aviation in China

MICHAEL DONNE

ALTHOUGH THE influence of the People's Republic of China on aviation in Asia and the Far East has hitherto been limited, it is clearly likely to expand in the years immediately ahead.

After a long period of comparative isolation, international flights by some Western airlines into the country have been permitted on a limited scale in recent years, and China itself has also expanded, albeit slowly, its own civil air transport operations overseas.

Internally, the potential for domestic air transport in a country with such a vast population is itself enormous, and it is likely that only the surface has so far been scratched, especially in the fields of regional and local services operations linking smaller communities in remote areas of difficult terrain.

The General Administration of Civil Aviation of China (or CAAC) controls all civil aviation activities in China, including both the domestic and international networks, with responsibility also for other operations concerned with the development of national industry and agriculture.

The present domestic network is understood to cover more than 170 separate routes, with a total route distance of over 200,000 kilometres, and with scheduled services to some 70 cities throughout the country involving more than 600

scheduled flights a week. The international network links China with more than a score of countries in Asia, Africa, East and West Europe and North America, with further destinations planned, involving a route mileage of some 150,000 kilometres.

Foreign cities currently served from Beijing include Addis Ababa, Bangkok, Belgrade, Bucharest, Frankfurt, Karachi, London, Manila, Moscow, Nagasaki, New York, Osaka, Pyongyang, Rangoon, San Francisco, Tehran, Tokyo and Zurich.

Serving this route network—which is by no means large for a country of such a size, when compared, for example, with the density of airline route networks in West Europe and North America—is a mixed fleet of some 20 different types of aircraft, many of which are obsolete or ageing.

The fleet consists of five Boeing 747 Jumbo jets, 10 Boeing 737 short-to-medium range jets (of which three have been delivered), and two McDonnell Douglas DC-9 Super 80s, in addition to Boeing 707s, British Trident jets, and several smaller types of ageing Soviet Ilyushin and Antonov transports.

Precise passenger statistics are not revealed, but recently, Mr Wang Dao, deputy director of the CAAC's planning department, is reported to have said in Beijing that the airline intends to increase its domestic fleet capacity by at least 30 per cent to meet immediate pressures for more seats.

The CAAC is reported to be having difficulty in meeting demand on a number of major domestic routes, especially at peak holiday times, and that

this could be cleared by procuring at least another 100m tonne-kilometres of domestic seating capacity—representing an increase of about 30 per cent.

On international routes, the airline can meet present requirements, but clearly a major programme of fleet re-equipment is essential. It is the airline's intention to buy new aircraft, and a long-term development programme up to the end of this century has been mapped out, although the details are not revealed.

### Competition

The CAAC is thus clearly likely to be in the market for a wide range of new aircraft types, ranging in size from more of the big Jumbo jets down to the smaller regional commuter and feeder-liner types. This means that virtually every major airliner manufacturer in the Western World is likely to have something to offer, and already competition to meet the CAAC's requirements is keen.

A long procession of civil aircraft makers has made the trek to Beijing to offer their wares, but so far, apart from the occasional purchases of the Boeing 747s and 737s and McDonnell Douglas DC-9 Super 80s, no major orders have materialised.

Nor is it at all clear when any such orders will be forthcoming. It is probable that, because of the comparative lack of indigenous civil aircraft manufacturing capacity, the CAAC and the Chinese (government) will require any Western aerospace manufacturer to offer some kind of production support for any purchases. This could take the form

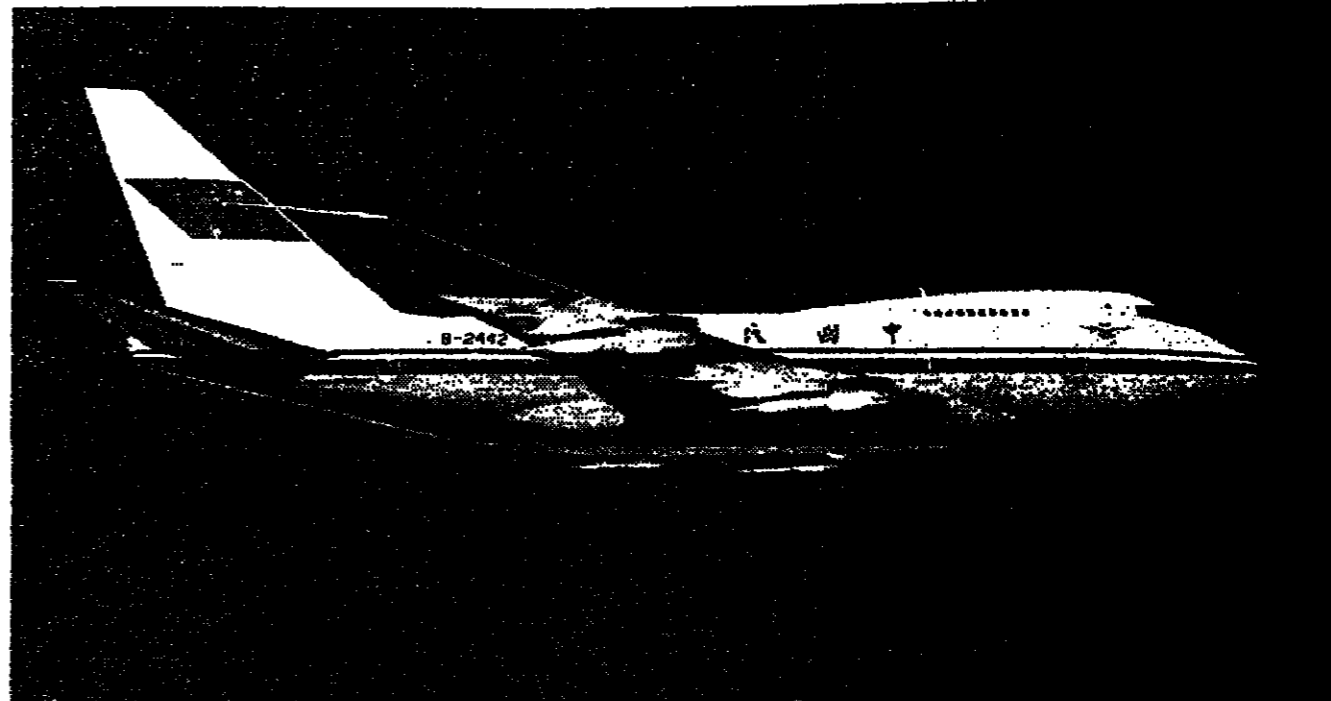
either of spares and maintenance back-up inside China itself in the case of the larger types of civil aircraft, or possible direct collaboration in the production of smaller, less expensive types of aircraft.

Although the Chinese aerospace industry has recently built and flown the prototype of its own four-engined jetliner, the Y-10, broadly similar in design to the Boeing 707, there is little detailed information about long-term production plans for that aircraft, and a continued heavy reliance on the West still seems likely.

There is clearly a major market waiting to be exploited. Although there are no figures to quantify it, the overall demand is not likely to be less than several hundred aircraft of all types, the rate of procurement being dictated largely by the country's ability to pay in foreign exchange—the lack of which is probably another reason for interest in possible joint ventures.

All that is clear at present is that sitting in the centre of Asia and the Far East is one of the world's biggest potential aviation markets of all kinds. This market extends not only to aircraft procurement, but also to maintenance and spares support, overhaul and engineering, and probably also to the provision of up-to-date radar navigation aids.

If the requirements for all these elements of civil aviation is vast in the Western world—as indeed they are, with various estimates of likely sales ranging between \$150bn and \$300bn to the end of this century—then the requirements in China, a country with a population far greater than that of North America or of Western Europe, must be almost incalculable.



● The Civil Aviation Administration of China (CAAC) is the overall representative of civil airline operations in the People's Republic. Its fleet includes a small number of Boeing 747 Special Performance long-range Jumbo jets (above).

China has a huge potential market for aircraft from Western manufacturers, ranging from the big Jumbo jets to the smaller regional commuter and feeder-liner types of aircraft. Thus, a long procession of civil aircraft makers has made the trek to China to offer their wares.

● Right: A Boeing 767-200 medium-range airliner in the colours of China Airlines of Taiwan.



## Rapid network expansion by major operator

### South Korea

MICHAEL DONNE

THE SHOOTING down early last September of the Korean Air Lines' Boeing 747 Jumbo jet while en route between Anchorage and Seoul thrust into the limelight an airline that in recent years has developed rapidly, and is now one of the largest in Asia.

Although as yet the airline has only limited links with Western Europe—between Seoul and Paris and Zurich—it has longer term plans for further expansion with a service between London (Gatwick) and Seoul a possibility. The airline has routes linking Seoul with Anchorage and New York, and with Los Angeles, Honolulu, Paris, Zurich, Jeddah, Bahrain, Tripoli, Abu Dhabi, Baghdad, Bahrain, Kuwait, Dharan, Colombo, Manila, Singapore, Bangkok, Hong Kong, Taipei, Tokyo, Osaka, Fukuoka, Nagoya, Niigata, Pusan and Cheju.

Figures for Korean Air Lines' 1982 performance, filed with the International Civil Aviation Organisation, show that in that year it carried 4.2m passengers on its scheduled services, of which nearly 2.46m were on international services, and 1.74m on domestic routes.

Overall, the total was slightly higher than in the previous year, a slight fall in international traffic being offset by an increase in domestic traffic. During the year, the airline carried nearly 164,000 tonnes of cargo, most of it, about 142,000 tonnes, on international routes.

In all, the airline made



After the shooting down by Russia of a KAL Boeing 747 Jumbo jet, last September, crowds (below) protest in the streets of Seoul, South Korea. There were 289 passengers aboard the KAL flight from Anchorage.



nearly 39,000 flights, and its aircraft flew over 100,000 hours, of which over 20,000 flights (84,400 hours) were on international operations, and the rest domestic.

The airline carried only a small number of passengers (over 12,500) on non-scheduled flights. The airline enjoys high load factors, averaging 68 per cent overall in 1982.

Korean Air Lines has one of the biggest fleets in Asia, as befits an operator with such a large network. The most recent statistics show it possesses a fleet of at least 12

Boeing 747 Jumbo jets of various models, with more on order, eight European A-300 Airbus and a variety of other types, including some Boeing 707s.

Whether the loss of the 747 last September will have an impact on KAL's overall traffic development remains to be seen. The International Civil Aviation Organisation, in its considered report on the incident, suggested that in the absence of corroborated evidence the Jumbo jet strayed off course because of a navigational error by the crew involved. The finding has been criticised by the International Federation of Air Line Pilots' Associations, which argues that there is no evidence for such a conclusion.

### Proposal

Whether this conclusion is justified or not no one will ever know. Suffice that the ICAO itself is still planning to hold an extraordinary session of the Assembly of all 151 contracting states to consider a proposed amendment to the Convention on International Civil Aviation requiring all states to subscribe to a new undertaking that would prevent the use of force against civil aircraft.

Meanwhile the ICAO has stated that the incident last September has not shown up any faults with the safety of regular continuing air transport operations on the North Pacific air route system. While flight operations on the northernmost of the air routes (R-20), which was used by the ill-fated KAL Jumbo jet, had been temporarily suspended after the incident, it is now back in full operation. This much-used, international westbound air route has been in use for nearly a decade by an estimated 100,000 or more civilian commercial flights by KAL and other airlines.

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